FINANCIAL TIMES

Gatt: stormy session looms over hard US Tine, Page 4

Optimism

in US

outcome

of summit

THE SOVIET UNION now accepts

President Ronald Reagan's Star

Wars space defence programme as a fact of life and will not make a

new superpower arms control agreement dependent on the pro-

ject being scrapped, Mr Donald Re-

gan, the White House Chief of Staff,

last week's US-Soviet summit in

Geneva, Mr Regan said that the US

would now try to "accomplish some-

thing" in the arms control negotia-

said yesterday. In an optimistic

No. 29,788 '

Business summary

"irrevocably lost." Page 3

_----2-75%·--

To The same of the

EMS Nov22,1985

Belgian franc holding steady with-

out central-bank support. The dol-lar's weakness contributed to deci-

sions by the West German and

French central banks to leave do-

mestic interest rates unchanged.

on European Monetary System ex-change rates. The upper grid, based

personal income taxes by an aver-

age of 8.4 per cent and recoup the lost revenue from companies.

DEVELOPING countries are find-

ing it more difficult to obtain new

loans in spite of a rise in interna-

tional borrowing, the Organisation

for Economic Co-operation and De-

TATE & LYLE said it was close to

obtaining control of a second sugar refinery in Portugal and was look-ing out for other acquisitions. Page 18

BRITAIN'S manufacturing compa-

nies have reported an improvement in business prospects during the past month, due in part to the weak-

ening of sterling against other En-

ropean currencies, according to the Confederation of British Industry,

UK employers organisation, Page 9

GATT opens a meeting in Geneva

today which will debate the conten-

tions issue of multilateral talks

aimed at preventing a global trade

US DRUG companies Merck and American Home Products replaced

Hoechst and Bayer of West Germany as the world's largest in sales

terms, according to a newsletter.

EQUITY DEALS: Institutional in-

vestors expect commission rates to

drop by between 20 and 30 per cent

after the "Big Bang" restructuring of the London stock market next

GEMINA, owner of the largest block of shares in Montedison, Ital-ian chemicals group, is willing to sell its 17.1 per cent stake if a suit-

able buyer can be found. Page 19

PAN ELECTRIC Industries: Pros-

pects for a rescue of the debt-ridden

Singspore company improved after a meeting between senior officials

FLORIDA hanks, Southeast Banksing Corporation and Barnett Banks

of Florida, are discussing a merger

which could create a group with as-sets of \$25bn (£17.2bn). Page 22

and key bank creditors. Page 22

October, Page 18

velopment said.

Monday November 25 1985

D 8523 B

EEC **Brazil** faces admits deadline wastage on reform of funds

KEC fereign ministers have one week to finalise a series of amendents to the Treaty of Rome which

World news

smanth next Monday.

Key issues include a timetable for majority voting on measures to complete initication of the common market and new powers for the Eu-ropean Parliament and European Combaission. The 12 ministers, meeting in Brussels, are working to a 1992 deadline for a unified market, Page 2

Car bomb injuries

Bomb explosion in a car parked out-side a US military shopping centre in Frankfurt injured at least 23 people, all but two Americans.

Militia warned

a remin

17 m

remain ag

Beirut street clashes between Druze and Shis militia eased after their respective leaders warned that gummen patrolling the streets without authority would be shot.

Spy charge arrest

The wife of a US navy intelligence analyst who is accused of selling secrets to Israel and Pakistan has been arrested and charged with possession of defence documents.

Valican meeting

Pone John Paul opened an extraordinary meeting of Roman Catholic bishops in Rome which will review 20 years of progress since Vatican II. Page 2

Cocaine swoop

US drug squad police seized 680 kg of cocaine with a street value of 52hn at Long Island, New York, and errested 27 people.

Break-out blast

Prisoners at Ireland's top-security all at Portlantse, 70 km from Dub cy Unit (ECU), itself a basket of Eubomb planted at the front gates only partially detonated.

Coalition go-ahead

Belgian Prime Minister Wilfried Martens will begin work on his sixth coalition Government today after a draft programme was endorsed at congresses of the four Christian Democrat and Liberal

Third World plea

President Mobutu Sese Seko of Zaire called for greater international understanding of Third World problems at a ceremony in Kinshasa to mark the 20th anniversary of his coming to power.

Franco anniversary

Tens of thousands of supporters of the late General Franco paraded through Medrid to commemorate the 10th anniversary of the death of Spain's former dictator. Page 2

Votes vanish

Honduran voters, already confused over the selection procedure for their president, suffered further disruption at the polls when offi-cials found the ink supplied for voting was fading temporarily after

Volcano wired

Geologists are wiring the Nevado del Buiz volcano in Colombia. where an eruption earlier this month killed 22.000 people, to provide an early-warning system for any future eruptions.

Shuttle delayed

Space shuttle Atlantis, due to be launched from Cape Canaveral tomorrow, will be delayed 24 hours because of a mechanical fault, the US space agency announced.

Champion unwilling

World chess champion Gary Kasparov was quoted as saying he would not welcome a rematch.

_ CONTENTS Companies 19, 22 World Trade 4 Britain 6, 8-10 Companies 23, 24

Enrobends 19 Technology: opportunity for Geneva summit: writing Financial Futures 12 earthly robots 13 history backwards 17 Int Capital Markets 18-22 Management: US chip Lombard: UK Chancellor 17 Management: 17

Deadlock over hijack as Egyptian troops stand by

thorities and four Arab gunmen who hijacked an Egyptian airliner from Athens to Valletta late on Satnight. There was heightened a lation that Egyptian comm might be given the go-ahead to storm the Boeing 737, write Godfrey Grima in Valletta, Tony Walker in Cairo and Our Foreign Staff in Lon-

The fate of the passengers and crew alive on board - numbering about 90 - appeared to hang on con-tinning consultations between Mr Carmel Milsud Bonnici, the Maltime that a large part of its \$104bm foreign debt, the highest in the developing world, was wasted on impractical projects. A senior official at the Planning Ministry admitted that many projects would never ese Prime Minister, and the ambassadors of Egypt, Libya, the US and the UK as well as the represen-tative in Valletta of the Palestine Liberation Organisation.
The only demand known to have

that many projects would never produce a satisfactory return and the money spent had to be written off. He said around \$15hn had been een made by the hijackers, who identified themselves as members of "Egypt's Revolutionaries," the shadowy group that claimed responsibility for the killing of an Is-EUROPEAN Monetary System: Currencies traded within a narrow range last week in very quiet trad-ing. The dollar's continued decline against the D-Mark had little effect

raeli diplomat in Cairo in August, was that the aircraft should be

The Maltese Government refused urday remained unbroken last permission, saying that the air night. There was heightened specupirates should first free all the

least seven people had died, includ-ing one of the hijackers and one of four Egyptian security guards aboard the aircraft. They were thought to have been killed in a shoot-out after the aircraft was seized above the Aegean Sea last Saturday on a scheduled flight from Athens to Cairo.

Six passengers who were wounded in the shooting, several critically, of whom one was believed to have died in hospital, were released yesterday afternoon. Later, tian secret service agent seated at 12 women were freed. The body of the back of the aircraft started one woman was dumped on to the shooting at each other. runway, followed by a second, who was alive though shot in the head

LATER last night, Maltese police officials reported that the air-craft had been stormed and the hijack apparently ended. There were no further details but a large number of police, fire engines and ambulances were seen

surrounding the airliner. Eyewitnesses reported a load beng, large flash, and smoke bil-lowing from the area of the Boe-ing 737's cockpit. Passengers were seen fleeing from the air-craft and all off-durty doctors and nurses in Valletta were instructed to report to hospitals.

told how shortly after the aircraft was seized hijackers and an Egyp-tian secret service agent seated at

"It was terrifying." One of the hiwas alive though shot in the head.

Ms Lauretank Chafek, who was sengers including an Israeli womreleased early yesterday morning an. The Egyptian pulled out a gun

and shot him dead. I was glad. The terrorist was mad.

Then the three other hijackers gunned the Egyptian down. At least six people were wounded including two hostesses. Then one of the hijackers went over to another passenger and asked for his passport. He too was an Egyptian secret service agent. The hijacker shot him through the head, I closed my eyes. I couldn't believe this was really

The Egyptian Government yes-terday dispatched one, and possibly two, C-130 Hercules transport aircraft carrying commandes to the airport. It also declared a state of airport. It also nectaired a state of emergency on its border – clearly pointing a heavy finger of suspicion at the regime of Colonel Muammer Gadaffi in Libya. The road wes-twards from Cairo to Fayoun was closed, indicating that heavy troop movements were taking place.

Egyptian military authorities set up a special operations committee under the supervision of Field Mar-

last five years to \$150bn a day, but

shal Abdel-Halim Abu Ghazala, Minister of Defence, and including intelligence officers.

Mr George Shultz, US Secretary of State, said in a TV interview that the American Government was working with other countries, espe-cially Egypt, "to deal with this as expeditiously and firmly as

Asked about possible military ac-tion, he replied: "I have no comment to make whatever on precisely what our strategy will be, except to say that no one should give any quarter, no place to hide for these Mr Donald Regan, White House

Chief of Staff, denied that the US Sixth Fleet had been alerted. "We are allowing the governments of Egypt and Malta to handle this." Dr Esmat Abdel Meguid, Egypt's

Foreign Minister, confirmed re-ports that the hijackers were carrying Moroccan passports, though he

tions before the next superpower While the US would not produce new arms control proposals "at this point," Washington would try to en-sure that the specialist negotiators in Geneva now worked harder and

faster, he said. He agreed with a suggestion that Mr Mikhail Gorbachev, the Soviet leader, would now "un-link" his campaign to halt the Star Wars project from efforts to agree on a 50 per cent cut in offensive strategic weapons, the principle of which was endorsed by the two countries in

Mr George Shultz, the US Secretary of State, warned, however, that the US would not allow itself to be stampeded into a disadvantageous arms agreement by the plan to hold two more summits, the second of which is expected to take place in the Soviet Union in 1987.

President Reagan would go to future summits with the same approach that he had in Geneva, Mr Schultz said. If there was an agreement to be found that served US interests, Mr Reagan would be ready and anxious to strike a deal. If not, "no amount of deadlining" would force him to make one.

Mr Shultz's warning came as a wide range of US political analysts and commentators said that Mr Reagan would not be able to get away with a repetition of Geneva's failure to solve important US-Soviet differences at future summits. A common American view at the weekend was that, while it was enough for the Geneva meeting to would need more substantial achievements next time round.

That said, a broad consensus remains that Mr Reagan had proved in Geneva that he was still a formidable political force to be reckoned with and in no imminent risk lame duck" president.

S African reschedule | World currency deals soar to may hinge on reform, **\$150bn** a day says Swiss mediator

BY JOHN WICKS IN ZURICH AND ANTHONY ROBINSON IN JOHANNESBURG

agreement is in prospect. Dr Leutwiler, former chairman of

Apart from the growing pressure in apartheid, but its political strength near Pretoria, where police shot at the country itself, the situation was and the prestige of Mr Mandela least 13 people, mainly elderly becoming increasingly difficult for which constitute the greatest obstathe international banks

"If South Africa delays much longer, certain clients—particularly those of American, British and othon the weakest currency in the sys-tem, defines the cross rates from which no currency (except the lim) may move more than 2h per cent. The lower chart gives each curren-cy's divergence from its "central rate" against the European Curren-

US TAX reform plans would cut tional Council (ANC), to his cell in ANC leaders and the return of ANC the top-security Pollsmoor jail from cadres now in exile.

a hospital in Cape Town.

The Government is

eign debt, has issued a strong warn- opening President P. W. Botha of- try over the weekend, raising the ing that, unless there is a "positive" fered to release Mr Mandela into week's death toll to around 50, with statement at the highest level South Africa provided he first pubhiundreds more wounded. statement at the highest level South Africa provided he first pubhundreds more wounded.

about political reform, then no licky abandoned the ANC's formal The white opposition Progre the Bank for International Settle- clearer recently, however, that it is ments and the Swiss National not so much the ANC's commitment Sharpeville anniversary shootings Bank, said that he thought time to violence, adopted in 1961 as an at Langa in March, to investigate was running out for South Africa. answer to the state violence of last week's violence in Mamelodi,

cle to his release. Despite official denials, it is un- Scattered violent incidents were derstood that the Government has also reported from townships in the er banks - will say they will be sat- Mandela, which goes considerably ished only by the principle of one man, one vote," he told the Zurich mr Mandela continues to insist on newspaper Tages-Anzeiger.

In the principle of one further than previous offers. But following the two-week suspension of the boycott of white shops and a newspaper Tages-Anzeiger. terms which would permit him to Dr Leutwiler's warning came as function as leader of an ANC free to the South African Government de-operate as a legal party. There are cided to return Mr Nelson Mandela, no signs that he has changed his de-leader of the banned African Namand for the release of other jailed

The Government is seeking guar-The decision ended speculation antees that the ANC, if unbanned, about his imminent release, but observers here believe that pressure law and enter negotiations not only from the international banks and with the Government but also with the resurgence of township violence other political forces like the 1mhave convinced the Government strong Zulu-dominated Inkatha that his eventual release is now a movement, leaders of the four "inriority issue.

dependent homelands and other
Eyes are now fixed on the Presipolitical forces.

DR FRITZ LEUTWILER, the Swiss dent's traditional policy speech at Meanwhile, police reported three mediator who is trying to arrange a the opening of Parliament towards more deaths in widespread unrest rescheduling of South Africa's for- the end of January. At last year's in townships throughout the coun-

> commitment to the violent over- Federal Party (PFP) has called for a the Kamemeyer inquiry into the ported to be in the back.

made a fresh offer to release Mr eastern Cape, where army patrols Mandela, which goes considerably were withdrawn on Thursday night reduction of tension in the area.

ke: The ANC responded to Mr Mandela's return to prison on Saturday by calling on the international commity to intensify pressure on Pretoria for the release of the organisation's 67-year-old leader.

Mr Alfredo Nzo, ANC secretary general, told a press conference in Lusaka, the organisation's headquarters, that he hoped the "release Mandela" lobby would be strengthened, adding that prison was no place for a man who had had a ma-

FOREIGN EXCHANGE CENTRES market has doubled in size in the

Far Eastern financial centres, Lon-	London	25	49
don remains the largest foreign ex-	New York	17	35 20 17
change trading centre by a wide	Zurich	10	25
margin.	Frankfurt	11	17
Daily foreign exchange trading	Tokyo Singapore	2 3	8
volume in London has risen from an estimated \$25bn in 1979 to \$49bn	Hong Kong Paris	3	ě
last year, and roughly a third of the world foreign exchange trading ac-	Total	7 5	150
tivity continues to be channelled	Median estimat		
through London	printeres.	nt di Mari	ayr u
New York is the second most im- portant centre, with an estimated	Source: Group of	130	

Frankfurt in importance, is the survey is probably the most contained busiest foreign exchange tenture with a daily volume of \$20bn. scale of the global foreign exchange nancial centres - London, Zarich, Frankfurt and Paris - account for tion will be welcomed by London-60 per cent of the world foreign ex- based banks which are facing growchange market, Far Eastern cen- ing rivalry from New York. tres have been growing rapidly in

importance and boosted their share

of the market from an estimated 11

per cent to 16 per cent over the past five years. The estimates of the growth and size of individual foreign exchange centres are contained in a survey by the Group of 30, an influential research organisation backed by major financial institutions and

multinational companies. While the Group of 30 cautions that there are widely varying esti-mates of the size of trading volume

despite growing competition from		1979	1984
Far Eastern financial centres, London remains the largest foreign exchange trading centre by a wide margin. Daily foreign exchange trading volume in London has risen from an estimated \$25hm in 1979 to \$49hm last year, and roughly a third of the world foreign exchange trading ac-	London New York Zurich Frankfurt Tekyo Singapora Hong Kong Parts	25 17 10 11 2 3 3 4	49 35 20 17 8 8 8 5
tivity continues to be channelled through London. New York is the second most im- portant centre, with an estimated daily turnover of \$35bn, and Zurich,	Median estimates of average daily turnover Source: Group of 30		

which has recently overtaken in individual financial centres, its e with a daily volume of \$20bn. scale of the global foreign exchange While the four major European fimation of London's dominant posi-The survey, The Foreign Ex-

change Markets in the 1980s, was conducted between May and August 1985 and reflected the responses of 40 large international banks, 15 securities houses, 50 multinational companies with extensive foreign exchange opera-tions and 17 international money Mr Thomas Johnson, president of

Chemical Bank, who headed the Continued on Page 18' Editorial comment, Page 16

of lapsing into the weak status of a Mr Shultz said that Mr Reagan's thinking about the nature of US Continued on Page 18 Writing history backwards,

UK ministers differ over plans for British Gas privatisation

BY MAX WILKINSON AND DOMINIC LAWSON IN LONDON

tions under which the state-owned be deregulated so that a free mar-British Gas should be sold to the ket would be encouraged as for oil. orivate sector. It centres on the position of the vate gas company would have far new private monopoly in making too much power. This could be parpurchases from the North Sea gas ticularly worrying if the corporation

ields. started an aggressive take.
Ministers must also resolve ques gramme in the North Sea. loaded on to it. Important issues complex task if it had to oversee all

as effectively the only customer for cess so far, partly because of the North Sea oil companies' natural difficulty of matching the supply gas supplies. This is ensured by the from a particular gas field with the requirement that all gas must be demands of individual customers. landed in the UK and is matched by The act would therefore be tight restrictions on imports.

the Treasury, the oil companies and Critics say, however, that this re- needs.

A MAJOR argument is brewing in some Conservative back-benchers the British Cabinet about the condibelieve that North Sea gas should quirement would be little more than window dressing without highly detailed monitoring of British Gas's charges for such a service. Otherwise, they fear, the new pri-But this would conflict with the Energy Department's desire to keep the regulations as simple as

tions about the capital structure of . It is also pointed out that the new the new corporation, particularly regulatory body for British Gas the amount of debt which is to be would have an almost impossibly

The argument is potentially embarrassing to the Government because it intends to set out the terms of privatisation within the next two posed that the 1983 Oil and Gas Enweeks. It has to meet a tight time terprise Act should be strengthered. weeks, it has to meet a tight that the strength table if extra money is to be raised ened. This gave competing productor tax cuts in 1988-87.

The most important argument is pipelines to supply direct to custom-whether British Gas should remain ers. But the act has had little suc-

Moreover, British Gas's access to cheep southern basin supplies means it can easily undercut competitors as it did when Hamilton Oil of the US tried to use the act to sell gas from one of its North Sea fields directly to ICL about the regulation of the monopo- North Sea gas contracts, as well as A further potential difficulty is the extent to which British Gas should present itself as an aggres-

sive exploration company to appeal to the City of London. The Department of Energy is encouraging this by restoring the cor-poration's right to be an oil producer. The corporation's 20 per cent stake in a consortium applying for acreage in the second Danish oil and gas licensing round also em-

But there is a strong lobby within the corporation which believes it amended to oblige British Gas to should stick to its major role as a Mr Peter Walker, the Energy Sec- provide "topping up" supplies at retary, is strongly opposed to any times of peak demand and to buy in relaxation of these restrictions. But surplus gas when demand is low.

Follow the Leader ald Bootch Whish ATRA SPECIAL

ARTHUR BELL & SONS PIC., ESTABLISHED 1825

SPACE - CASESWEEN STREET, AVAIL

Mass march commemorates Franco's death

In his address yesterday, the Pope did not confront those

pursued by the Pope on matters life.

Pope begins review of Church

such as the representatives of the Catholics of England and

POPE JOHN-PAUL II yesterday of doctrine and in many of his

opened a special synod of the appointments has dismayed Roman Catholic Church. The those Catholics who favour a

synod is probably the most important gathering the Church has seen since the Polish Pope came to the throne seven years ago.

The most senior exponent of the conservavtives is Cardinal

The synod was unexpectedly summoned by the Pope early Sacred Congregation of the this year to review the state of Faith, the Vatican department the Chuch exactly 20 years after which pronounces on doctrine.

the church exactly 20 years after which problems on obcurne. the ending of the Second VatiHe believes that the liberalisacan Council which set in train tion of the Church has been a
a thorough process of change disaster and has gone too far,
and liberalisation in the church.

Ranged against him are those

issues arrising out of Vatican Wales who want further imple-Two, as the council is usually mentation of Vatican Two and

called which are causing unease and division in the Church.

The often-conservative policy such as birth control and family

The two-week synod is unlikely to reach firm conclusions on the controversial

issues. In the end, it is the Pope who will decide what to

• The Vatican is drawing on its

Last year expenditure of L131bn (£51m) exceeded

The SPANISH extreme right
Ten years after his death, showed its colours in Madrid yesterday in a mass march to commemorate General Franco showed he still against the country's modern pointical leadership.
The Castellana, Madrid's wide main avenue, was turned into a sea of red and yellow as demonstrators, predominantly middle-class and including many youngsters, waved Spanish fags—most of the Spanish radio and television bearing the eagle crest of the Madrid's socialist hymus, chanted "Franco" and raised their hands in the stiff-armed fascist salute.

Ten years after his death, combatants, had aimed to rally a monatants, had aimed to rally a many at Impeople
The red and yellow flags modern the biggest showing of its kind in recent years. Participants banners of the Falange, the Spanish fascist movement, whose supporters braved the brisk autumn weather to sport their pseudo-military blue shirts.

Chants taken up by the demonstrators included "Policement didn't die under Franco".

Chants taken up by the demonstrators included "Policement didn't die under Franco".

Alongside nationalist badges they displayed "heil Hitler ignared in 1936 coincides they displayed "heil Hitler ignared to rally a many to to give their votes "to the system."

Stalls in central Madrid were doing rapid trade in souvenins despitching the former dictard in the legendary Falangist on the lagendary Falangist on the legendary Falangist on the lagendary Falangist on the lagendary falangist die everall tone of the demonstrative to the system."

Stalls in central Madrid were doing rapid trade in souvenins despitching the former dictarde in souvenins despitchi mingled with the black and red banners of the Falange, the Spanish fascist movement. Stalls in central Madrid were whose supporters braved the brisk autumn weather to sport their pseudo-military blue shirts.

Chants taken up by the demonstrators included "Policemen didn't die under Franco," referring to the increase in Basque terrorist violence since his death and "free Tejero," the civil guard lieutenant-colopel, serving a 30-year sentence, who

Portuguese price rises take public by surprise

THE ABRUPT announcement average hour's pay for a Portuon Saturday night of stiff increases in the prices of milk
and bread, public transport,
utilities, and fertilisers has
taken the Portuguese public by
surprise.

average nours pay for a rortuguese industrial worker.

The new administration,
which is committed to expanding the depressed economy
after two years of punishing
austerity, explained that the

financial reserves to meet ever-greater deficits in its running Without warning, the new minority Social Democrat Government headed by Profesexpenses, it revealed at the L131bn (£51m) exceeded revenue by L59bn and this year a deficit of L87bn is predicted, sor Anibal Cavaco Silva declared a 14 per cent increase in the price of basic foods and despite earlier forecasts that the deficit for 1985 would amount to L63bn. services and a 5 per cent increase in the cost of oil derivatives.

The Vatican finances its activities out of three sources: the income on financial patrimony, revenue from pilgrims and contributions from rich dioceses.

A litre of high grade petrol. The move contribute of high grade petrol. In the country with Europe's fortnight before ment elections will now cost the equivalent of the opposition.

sudden increases were neces-sary to ensure that the inflation rate is held to the promised target of 14 per cent in 1986. The fierce deflationary measures taken by the previous Government have lowered the rate to a forecast 16 per cent

this year compared with 30 per cent in 1982. The move comes just over a fortnight before local government elections and is likely to be exploited energetically by

Ecevit's wife to lead **Turkish** party

By David Barchard in Ankara

MRS RAHSAN ECEVIT, wife of Turkey's former Prime Minister Mr Bulent Ecevit, has been elected leader of Turkey's newest political party, the Democratic Leftist

Mrs Ecevit has no previous direct experience of politics and it is assumed that her role will be to act as proxy for her husband until a 10year ban preventing him and other politicians from return-ing to political activity ends in 1992.

The party has the support of four members of ti/National Assembly. Public opinion polls suggest that it is backed by less than a quarter of Turkey's left-ofcentre voters, many of whom regard Mr Ecevit as having been discredited by his in-effectual spell as Frime Minister in 1978 and 1979.

Meanwhile Mr Turgut Ozal, the Prime Minister, is re-portedly running into difficul-ties with his own followers in his efforts to suspend an article of the 1982 constitution which says that deputies who leave their parties to join another existing party lose their parliamentary seats,

Mr Ozal wants to suspend the article for one month in the hopes of attracting defectors from the opposition

EEC ministers in bid to finalise package of reforms

in the balance this week, as 12
Foreign Ministers attempt to finalise an ever-shrinking package of planned amendments to the Treaty of Rome.

The proposals must be minimal interest of the spectrum, Britain still has a formal reservation on any management of the spectrum.

The proposals must be ready to be presented to the EEC leaders at the Luxembourg summit one week today, but wide gaps still divide the maximalists and minimalists in the reform debate.

1992; what new powers to give the European Parliament and the European Commission; and what other amendments should be included in the package, such as monetary affairs and

SUCCESS or failure of the of its Parliament refusing to effort to revitalise and reform ratify a package without significant new powers for the

At the other end of the spec-trum, Britain still has a formal reservation on any amendment to the Trenty of Rome, suich will only be lifted at the sum-mit if Mrs Margaret Thatcher, the Prime Minister, is continued the package will make Com-munity more efficient and effec-tive.

reform debate.

The key to the outcome is likely to bethe attitude of Paris and Bonn on the central questions of how and when to enforce majority voting on measures to complete the unified common market by 1992; what new powers to give the European Parliament and the most difficult debate.

now centres on the measures to complete the internal market, and remove all remaining a national barriers to frade, by

such as monetary affairs and technology.

Maximalists, like Italy.

Belgium, the Netherlands, and the Commission itself, will renew their warnings today that no reforms would be better than inadequate reforms. Italy in particular faces the danger animity.

Dutch Government backs end of telecom monopoly

BY LAURA RAUN IN AMSTERDAM

THE Dutch Government has labour unions first but the endorsed the breaking of the Hague's ultimate position is not PTT state telecommunications agency's monopoly in advanced communications equipment, such as business-telephone exchanges and interactive videotex, beginning in 1989.

. The agency would be spun off into a profit-oriented limited liability company whose shares would be held entirely by the state, thus stopping short of British Telecom's highly-successful stock market flotation

But sophisticated new telecommunications activities would be opened to private sector competition, similar to the British Telecom move, promising new opportunities for value-added network (VAN) companies that provide data communications services. Mr Ruud Lubbers, the Dutch

Prime Minister, has now announced that the cabinet's final position on the Postfinal position on the Telephone - Telegraph (PTT) agency's future will be submitted to parliament before Christmas.

In a political gesture to employees, the provisional decision will be discussed with the

Beginning on January 1, 1989, the state agency would become the Namioze Vennostschap (NV) PTT, a limited liability company, with two subsidiaries: one for postal services and the other for telecommunications services.

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Israei



Egoli Consolidated Mines Limited

The boards of directors of Egoli and Fralex are pleased to announce that negotiations between the two companies regarding an exchange of certain assets have reached an advanced stage.

Joint announcement

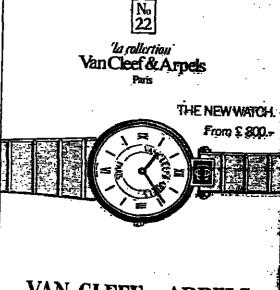
A further announcement giving full details will be issued as SOOR as possible.

Successful completion of these negotiations may have a material effect on the value of the shares of both companies and accordingly shareholders are advised to use caution in dealing with their shares pending the issue of the above

By order of the boam

Egoli Consolidated

Fralex Limited R. W. Smith Secretary



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Wherever it is, we'll find it. is the primary source of energy. It is the power that moves the world and will be so for many years to come. But, it is necessary to be prepared to wrestle this treasure from the earth's most secret strongholds, using the latest continuously evolving tech-nology, and to venture into hostile, inaccessible places. Agip, Italy's national oil company, took up this challenge sixty years ago, probing into the origins of the earth, experimenting with new techniques, and devoting to these activities human and economic resources that are always up to the difficulties to be Wherever the possibilities of finding oil exist, Agip is present with its spirit of initiative and decades of alone or in cooperation with leading continents, make Agin a reliable Even where no-one has ever Deep thinking. Top results.

House committee finalises plan on tax reform

BY REGINALD DALE, US EDITOR IN WASHINGTON

PLANS: for a comprehensive reform of the US tax system took a step forward at the weekend after the House of Representatives Ways and Mexos Committee finished work means, committee amanea work on proposals that a ould redically siteraine tax treatment of companies and individuals.

The plan thrushed out in the Democrationinated committee and merchanic committee and merchanic committee and merchanic committees. would cut personal income taxes by an average of 8.4 per cent and recoup the lost revenue restimated at \$126bn (£88.1bn)

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over five years—from corporations.

The proposals differ considerably from the original tax simplification plan that President Ronald Reagan has been proportion as the domestic president, konsid Reagan has been promoting as the domestic policy centrepiere of his second term in the White House.

Mr. Reagan had still to study details of the committee's conclusions, but one forecast was that the White House would 1735 be happy for the plans now to go to the Republican-controlled Senate where Mr Reagan could Senate where Mr Reagan could try to festore some of his initial proposals.

campaigning to reduce personal tax brackets to three rates of 15, 25 and 35 per cent, the than 6m low-income Americans Ways and Means Committee added a fourth, a 38 per cent rolls and give a tax cut to rate for higher income earners, almost everyone else. rate for higher income earners.

The committee's proposals would cut the top corporate tax rate from 46 to 36 per cent, but to middle-income range, and business as a whole would pay less advantageous for the wealthy, than the proposals that the Reagan sent to Congress last more because many current wealthy than the proposals that tredits and deductions would be abolished. Mr Reagan sent to Congress last May. The plan, which is expected

month, would remove more House.

The US Senate has approved

a new four-year compromise package of farm subsidies that a majority grudgingly supported only because of the worsening plight of agricul-ture. Beauton ture. Reuter reports from Washington. Passage on Saturday of the price supports, by a vote of 61 to 28, followed weeks of haggling that culminated in a showdown between Republicans who wanted subsidies and Democrats who

insisted that farm income at least be maintained at current levels for the next four years. The Bill goes to a House/ Senate conference committee in the first week of December and the conference agreement must then be approved by both Houses before going to

the White House. President Ronald Reagan has threatened to veto any Bill that does not reduce costly farm subsidies and gradually move the Government out of agriculture.

The Bill is expected to have to go to the House floor next a difficult time in the full

Reagan in favour of covert aid for Angolan rebels

BY MICHAEL HOLMAN IN NEW YORK

THE US Administration favours covert aid to the anti-government Unita movement African demand that the with-in Angola rather than back the Bills now before Congress ad-troops in Angola should be vocating open humanitarian or military assistance to the rebels. President Ronald Reagan has disclosed. Reagan has disclosed. President Reagan was asked The President's comments, why Mr George Shultz the US

made during an intersiew on Friday with US reditors on the Geneva summit could have far-reaching simplications for The main issue holding up

Secretary of State, had publicly opposed the Bills on aid to Unita. Much to the surprise of senior Administration officials US policy in southern Africa who have been trying to avoid and the continent as a whole.

His apparent willingness to highly sensitive subject. Presiconsider covert support for dent Reagan replied: "He isn't. Unita guerrilias led by Mr We all believe that a covert Jonas Savimbi, who is barked mainly by South Africa, is operation would be more useful to us and have more chance of likely to undermine Washington's efforts to settle the independence dispute in Namibia, in Congress."

Israel pledges 'spy' inquiry

THE ISRAELI Government yesterday piedged a thorough investigation over an alleged spy scandal that threatened to damage its relations with the US, its closest ally, AP reports

We Larry Wu-Taj Chin 53

from Jerusalem.

A statement by the Foreign Ministry did not confirm or deny that Israel bought sensitive military intelligence from Mr Jonathan J. Pollard, a civilian US navy analyst. Mr Pollard was arrested on Friday for allegedly selling documents for 850,000 within the past two charged in a criminal complaint.

Brazil admits wasting borrowings

By Andrew Whitley in Rio de Janeiro

BRAZIL has admitted for the first time that a substantial part of its \$104bn (£72.7 bn) foreign debt—the highest in the developing world—was wasted on ill-conceived pro-jects which will never pro-duce an adequate return, and is being written off.

Prior to this admission by a

senior Planning Ministry official last Friday, successive governments always insisted that, unlike Argentina or Mexico, foreign borrowing had been put to good use in BraziL

Brazil.

According to Mr HenriPhilippe Reichstni, head of
the state companies division
within the Planning Ministry, \$60bn of the \$70bn public foreign debt is owed by state companies. Of this, he said, as much as a quarter, or \$15bn, has been "irrevocably lost."

The list of major projects

the list of major projects he identified as those on which huge sums of money have been wasted over the past decade include:

past decade include:

The nuclear programme, on which \$5bn has been spent. Kraftwerk Union (KWU), the Siemens subsidiary, is the prime contractor on a much criticised programme in which West German banks, led by Dressber and led by Dresdner and Deutsche, have been heavily

involved. The steel rallroad, designed to run from the interior of Minas Gerais state to the coast near Vitoria. About \$3bn has been poured into this abandoned project, on which GEC has an important contract and Rothschilds of London helped raise its

external finance.

The Acominas integrated steelworks. According to the Planning Ministry, as much as \$35m was wasted as a result of interminable delays on a project many considered misconceived from the start. The Davy Corporation of the UK is its main contract, r, and Morgan Grenfell its lead foreign bank.

Among the other projects cited by Mr Reichstul were the copper mine and refinery Caralba Metais.

Confusion mars Honduran poll

By Tim Coone in Tegucigapa

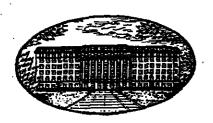
CONFUSION and accusations of administrative incompepresidential elections in Hon duras. It was not until late Saturday night that the National Electoral Tribunal formerly decided whether the new President of the country, would be elected by a circular training the same than the country. simple majority or by the party that received the greatest number of votes. The conflict arese because the two major parties, the Liberals and Nationals, have several candidates each contesting the Presidency. After several hours of debate the Tribunal finally decided that

the party that received the greatest number of combined votes would win the Presidency.

It is thought that Mr
Rafael Callejas, the leading
National candidate might defeat Mr Jose Azcona, the
leading Liberal candidate on
a straight majority vote, but
would not defeat the combined vote of the four Liberal
candidates.

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Egypt urges PLO to change stance

versial United Nations resolu-

a change in the PLO's stand on resolutions 242 and 338 would leaders and not use any help push forward the peace

secretary of State to do so.

Mr Murphy said he had agreed with Mr Mubarak to state region and to consider requests from, among others, King Hussein of Jordan to drop its opposition to the security

EGYPT is urging the Palestine
Liberation Organisation to drop
its objections to two controversial United Nations resolu
EGYPT is urging the Palestine

Secretary of State for Middle for the start of negotiations, and the question of Palestinian a blanket of secrecy imposed because of reports of dissenting the PLO, wanted it to arrive at the PLO, wanted it to arrive at the PLO, wanted it to arrive at the PLO officials a formula that would advance

tions which imply acceptance of the peace process.

Israel's right to exist.

President Hosni Mubarak of from Israel to brief officials on the Reagan-Gorbachev submitted. in Geneva. The superpower leaders did not discuss the detail, leaving it to the Soviet rocess.

Foreign Minister and the US
The PLO's executive commitSecretary of State to do so.

indicated strong continuing opposition to resolutions 242 and 338 which do not address Palestinian rights to self determination, treating the problem instead as merely one of refugees.
Meanwhile, the PLO has an-

nounced the appointment of a senior representative in Cairo, senior representative in Cairo, sought the extradition from underlining the sharp improve— Iraq of Mohammed Abulments in its relations in recent Abbas, the Palestinian months with Egypt. Mr Tayeb guerrilla leader accused by it Abdel-Rahim, a member of of masterminding the hijack of PIO Chairman Vasir Arafor the Abillo Laure according to months with Egypt. Mr Tayeb Abdel-Rahim, a member of PLO Chairman Yassir Arafat's

sion among Palestinian leaders over the two key re-

An Iraqi official said that one outcome of the session could be a declaration about the setting up of a Palestinian government-in-exile. The US, meanwhile, has not

requests from, among others, the coming weeks as to how we King Hussein of Jordan to drop can advance the possibility of its opposition to the security serious movement and action resolutions. It is on the peace process," "head of mission" in the chief of the Palestine Egyptian capital.

The Achille Lauro, according to mainstream Fatah Revolutions another senior Iraqi official.

The Achille Lauro, according to mainstream Fatah Revolutions ary Council, is the PLO's The would not confirm that the chief of the Palestine Egyptian capital.

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Malaysian party By Wong Sulong in Kuala Lumpus

A PROMINENT Malaysian businessman, Mr Tan Koon Swan, has been elected leader of the Malaysian Chinese Association, the largest Chinese party in the country. He is likely to play a major role in shaping the country's political

Businessman

to head

and economic directions. He defeated the incumbent president, Dr Neo Yee Pan, by winning 77 per cent of the 3.524 delegate votes, ending a profracted and financially-costly leadership battle within the

MCA. The MCA is the Chinese partner in the coalition Government and has four ministers in the Cabinet.

The victory now paves the way for Dr Mahathir Mohamad, the Prime Minister, to call an early general election. General elections are not due until April 1987, but Dr Mahathir is known to be keen on early polls because of the deterioration in the economic situation, and the need to seek a fresh mandate for his

Government.
Mr Tan's supporters also swept all the major positions in the party, including the deputy presidency, four vice-presidencies, and the leader-

ship of the youth and women's divisions. Mr Tan, 46, has pledged he politics and is currently putting under two small holding com-

He is at present the biggest individual shareholder of Grand United Holdings, and Supreme Corporation, two publicly-listed companies. He has announced a 10-point plan to revitalise the MCA, in-cluding amending the party's constitution to reduce the al-

most dictatorial powers of the

Opec members reduce deficit

BY RICHARD JOHNS

MEMBERS of the Organisation of Petrolem Exporting Opec's secretariat officially records overall output falling to 16.33m barrels a day in 1984 current account deficits from \$19.55bn (£13.9bn) in 1984 to \$4.08bm in 1985 despite a 3.1 per cent fall in the volume of their oil exports.

Opec's latest annual statistical compared with £164_59bn in the

decline of only 0.5 per cent from the \$26.54 level for 1983, accord- \$1.8bn. ing to the statistics.

\$6.34bn to \$2.04bn and it accounted for 54 per cent of Opec's collective non-oil exports — \$10.38bn out of \$19.53bn. Nigeria earned \$1.92bn from other sources and the United from 16.99m b/d in the pre-vious year. Actual exports were Arab Emirates \$1.76bn, according to the Opec statistics. down from 12.22m b/d to 11.84m b/d a drop of 3.1 per cent. Of the seven members who achieved surpluses on current

Nigeria succeeded in turning Earnings derived by the 13 a deficit of \$5.82bn into a sur-producing states from crude oil plus of \$5.82bn into a sur-plus of \$5.88m last year, accord-ing to the bulletin as reported by Opecna news agency. In an equally remarkable turn-around, the statistics pub-

The calculation would give per barrel revenues for the governments of member-states, group as a whole of \$26.41, a shows Iraq slashing its current lished by Opec, which would rely on data made available by account deficit from \$7.31bn to Arabia reduced its Saudi

The figures point to a considerable degree of success on
\$13.22bn in what cmust be
the part of Opec in maintaining regarded as another major beltprices up until this year, despite tightening exercise. various discounting practices, Indonesia's was down from b/d).

Export increases were reported by Ecuador (20,000 b/d); Gabon (34,200 b/d); Indonesia (18.000 b/d); Iraq (130,600 b/d); Kuwait (61,800 b/d); Nigeria (159,900 b/d); Qatar (88,500 b/d); and Venezuela (28,500 b/d).

put which was almost static.

Jumblatt and Berri warn Beirut gunmen

FIGHTING between Druze and Shi'ite Moslem militiamen eased yesterday after their leaders warned that gunmen on the streets without authority would be shot, Reuter reports from Beirut. Mr Nabih Berri, Shi'ite militia

eader, and Mr Walid Jumblatt, account Kuwait was the leading one with \$5.57bn despite oil out-Druze chieftain, issued the warning in a joint appearance on state-owned television "We warn that any shooting, closure of roads, kidnapping or robbery will be considered

crime against the homeland," they said in a joint statement A strike force manned by Mr Berri's Shi'ite Amal move-ment and Mr Jumblatt's Progres-Decreases were registered by Algeria (78.000 b/d); Iran (230,900 b/d); Libya (25,200 b/d); Saudi Arabia (546,600 attacking public and private b/d); and the UAE (40,600 property," the Druze leader said



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Boeing to use propeller power on 150-seater

BOEING of the US, the world's largest civil aircraft manufac-turer, is to use an advanced propeller engine on its pro-posed 150 seat airliner, the Boeing 7JT, according to Mr Borge Boeskov, the Boeing director of sales for southern Europe, who spoke in London last week

The company would thus become the first large arriner to revert to propeller power since the emergence of the jet and turbofan engines.

The stakes for the 150 seat sixtings market for the large airliner market for the late 1980s and 1990s are high, with 1980s and 1980s are nigh, with Airbus Industrie, the Euro-pean consortium, already build-ing its A320 competitor, powered by the International Aero Engines V2500 turbofan engine, for service in 1982.

Boeing has not yet launched an all-new 150 seat airliner to meet demand in this sector. In stead, it is selling its 737-300 twin-jet, a derivative of the 737 family of pirliners. It has engine.

General Electric. Rolls-Royce. ahead with its 7J7 for entry into Allison and Pratt & Whitney—airline service in 1992.

The decision date is based on

replaced by the GE propeller powered airliners.

Contracts eventually expected to be worth \$650m (£455m) have been awarded by Boding. to companies in Japan and Australia for parts for the Boeing 747 jumbo jet airliner, writes Michael Donne.

Three Japanese companies, including Mitsubishi, Kawa-saki and Fuji, will receive work worth \$500m over the next few years on making control surface systems. Deliveries will start in 1988. Hawker de Havilland of Sydney is among the Australian companies which together will carry out work worth \$150m. It has received the master contract to produce sets of mading edge

flaps. Hawker de Havilland will to the Government Aircraft Factories and the Common-wealth Aircraft Corporation.

Boeing has drawn up a short finally in 1988 on whether to go

provements in efficiency for advanced propeller engines.

Boeing is to flight test a light of four manufacturers—logy airliner will be ready in Boeing is to night test.

list of four manufacturers— logy airliner will be ready in General Electric unducted fan time for a first flight in 1991.

Boeing says the 7J7 could Boeing says the 7J7 could Boeing 727 airliner will take off offer seat-mile costs 60 per cent with its starboard jet engine cheaper than conventionally

90 countries participating in the General Agreement on Tariffs and Trade? The ques-tion will be uppermost in every-body's mind when the Gatt annual meeting opens here this afternoon.

> The meeting is scheduled to commission a committee to prepare for negotiations next year. US trade officials have warned that, breaking with Gatt tradi-tion, they will force matters to a vote if developing countries insist on imposing conditions on the establishment of the committee and on the start of negotiations. Another stormy Gatt session is in prospect.

Contentions

The most contentious issue remains US insistence that trade in service must be in-cluded in the negotiations. A group of developing countries, in which Brazil and India are the most prominent, wants services excluded even from the work of the preparatory committee.

Brazil and India have found wider support among develop-ing countries for a demand that, before the new round of trade talks gets underway, the industrial nations should give com-mitments or assurances on four other issues. These are, in Gatt parlance, standstill, rollback, safeguards and preferential treatment for developing coun-

WHAT PRICE, if any, is the it pushes through a vote. Some us prepared to pay for having of its partners, including France a decision to set up new and other members of the Euroglobal trade negotiations pean Community, are worried agreed by consensus among the that a buildozing vote would

vitiate the atmosphere in which the negotiations would open. At worst, they fear boycotts and a fatal splintering of Gatt. An impatient US Administration has for the past few months sought to inject a sense of

urgency into the convening of new trade talks. It circumvented a deadlock in the Gatt council by calling for a special Gatt session which agreed on October 2 to press ahead with preparations. For Washington, negotiations to overhaul the faltering Gatt

trade system form part of a programme to revitalise the world economy. They parallel the efforts to bring down the value of the dollar, started by the Group of Five finance ministers in September, and the plan for dealing with the international debt crisis launched by Mr James Baker. the US Treasury Secretary.

The start of global trade talks is also an important element in the trade policy which Mr Clayton Yeutter, the US Special Trade Representative, is trying to stitch together and in the Administration's approach to the clamour for protection against imports within the US Congress. In the capitals of the Third

World. US diplomats have been tory committee and on its brief, putting across the message that A group of senior officials set Washington will see to it that 'up by the special session to trade talks in some form or prepare the ground for this other open next year. The clear week's meeting had earlier inclination in that the develop

part if they want their interests

Developing countries, however, feel their main concerns are already being ignored. US, insistence on talking about trade in services while post-poning discussion on earlier, unfulfilled commitments to open up markets for Third

up of the preparatory commit-tee. "There's no need for any more haggling Let's get things going and then we can thrush out all the issues," one said. Other countries hope that Mr

William Dullforce sets the scene for the opening in Geneva today of the trade body's annual meeting

Stormy Gatt session looms as US sticks to hard line

For Washington negotiations to overhaul the Gatt form part of a programme to revitalise the world economy. They parallel efforts to bring down the value of the dollar and the Treasury's plan for dealing with the international debt crisis.

World goods has acquired Mike Smith, the deputy US symbolic importance. Trade Representative, will

"Might is right again," one developing country diplomat said last week. "We are not against trade negotiations but we do not see why we should agree to discuss services before "we get some assurances that our interests will be dealt with."

All last week in Geneva diplomats were trying to find compromises that would allow Gatt's top-level meeting this week to reach a consensus on the establishment of a prepara-The US can almost certainly implication is that the develop-failed to agree on the wording count on achieving a majority if ing countries had better take of its report.

Trade Representative, will bring from Washington sufficient flexibility to allow concessions to be made to the developing countries. So ideas emerging last we indicated where the libetween consensus and divisive vote might lie.

Services: Mr Felipe Jaramillo, the Gatt chairman, has revived and modified a scheme for a twin-track handling of services Under his suggestion a separate group would examine ways of negotiating services. It would start and finish its work simultaneously with the preparatory committee dealing with trade in goods.

A decision would then be taken whether or not to incor-

Standstill: Brazil and India are asking for an undertaking from all Gatt members that they will not introduce any measures to restrict imports that do not con-form with Gatt rules. The undertaking must be given be-fore a decision is taken to set

Brazil and India demand. application of their previous the desire for this committee the commitments in exchange for ment from the industrial countries to bargain application of their previous commitments in exchange for ment from the industrial concessions on their newly nations extends beyond the developed interests in services. group of five developing countries which has offered most resistance to the US approach to the trade talks.

Rollback: The Brazilian and Indian position calls for a decision are before the preparatory sion, not before the preparatory committee is established but before the new negotiations round is formally launched by Gatt ministers.

The industrial nations would be expected to commit themselves to phase out within a given period—three years has been suggested — all existing restrictions on their imports from developing countries which are inconsistent with Gatt rules or based on waivers from Gatt obligations.

Safeguards: The term is shorthand for the emergency steps a country may take to protect an industry threatened by imports "as a result of unforeseen developments." The Gatt formula has been misused and overridden by bilateral voluntary export restraints.

US trade officials last week refused to budge from their position that no pre-conditions could be attached to the setting up of the preparatory committee. "There's no need for any of the preparatory committee."

Brazil and India want "a firm and credible commitment" from all Gatt members to conclude as a priority a new comprehensive agreement on safeguard measures in the first stage of a provide that the property of the property is the property of the proper new round. The intention is to prevent the US using action on safeguards as a bargaining chip for obtaining concessions on, say, services, counterfeiling of goods or direct investment.

undertaking must be given before a decision is taken to set
up the preparatory committee.
developing countries backing
Brazil and India demand.

Preferential treatment: Here
again the developing countries
do not want the US and other
undustrial countries to bargain
application of their previous

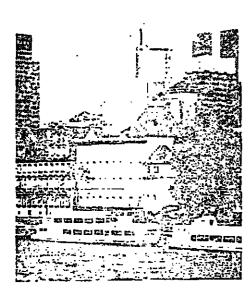
Resistance

Instead they want agreement that more precise formulae will be worked out during the coming negotiations on how special treatment for the least developed countries is to be organised.

The timetable outlined by the developing countries for application of the last three demands -rollback, safeguards and special treatment-need not block a decision this week to form a preparatory committee. The sharpest confrontation will come over services and the standstill requirement.

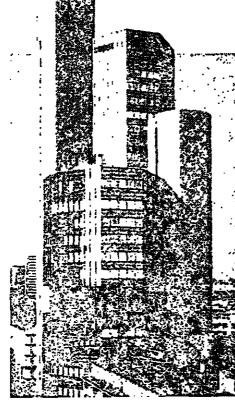
US negotiators on these two key issues is the standpoint of the European Community. officials feel that the EEC has been encouraging resistance among the developing countries by emphasising its desire for a consensus. US suspicion is directed mostly towards France.

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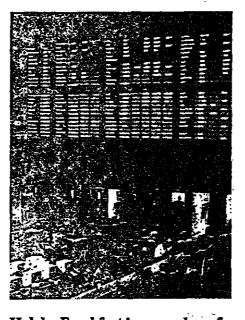
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SHIPPING REPORT Tanker rates

continue to improve

By Andrew Fisher, Shipping Correspondent

TANKER RATES moved the advances seen this month alter a prolonged period of

depression.

Although there is plenty of bad news in the shipping fudustry, with shipowners financial problems coming under increasing scrutiny, both the oil and dry cargo shipping markets have seen

increased activity. The upturn in tanker rates also continued to raise prices in the secondhand market, to hang on to ships rather

to hang on to snips rather than sell them.

According to Galbraith's, the UK shipbroking firm, VLCCs (very large crude carriers) found business at a fair pace, Most tankers were fixed privately, however, especially the stankers with the stankers were fixed privately, however, especially the stankers were stankers. cially those from the Iranian terminal of Sirri Island.

But rates seem to be around Worldscale 35 for worldscale 50 to the East, both well up on levels earlier

Dry cargo rates were main-tained but business was modest. Rates were firmer on the Pacific than on the Atlantic, and little chance of increases in grain rates from the US Gulf to Europe is

Trivial Pursuit game to be marketed in China

BY TONY COZIER IN BRIDGETOWN

TRIVIAL PURSUIT, the The deal resulted from a popular board game with international sales of over \$1bm a Sydney, Australia trade fair (£700m) is to be launched in April. Mr Le Blanc said he China next year, its marketing company has announced.

with Shanghai Toys a Chinese toy company and sanctioned by China's Light Industries Min-

expected the project to get off the ground in April.
The Chinese were interested

Mr Blake Le Blanc, head of in the game because of the Horn Abbot International, technology in printing and man-based in Barbados, said an facturer of components it offers, agreement has been reached Toys comprise one-third of Toys comprise one-third of China's exports to the US.

The arrangement "is not a joint venture" and the istry, for the manufacture and "royalty agreement obviously distribution of the general is not the same as it is else-knewledge game in China. where."

Mitsubishi, Hyundai in deal

BY STEVEN B. BUTLER IN SEOUL

MITSUBISHI Motors of Japan independent dealers. It has has agreed with Hyundai signed on about 130 dealers in

US beginning in 1987. The deal marks an important year of US sales. It said at the departure from Hyundai's weekend that the Mitsubishi strategy of marketing its cars sales would be in addition to solely through a network of its original sales target.

Motors of South Korea to mar-the US so far and is expected to ket 30,000 Hyundai cars in the begin sales early next year. begin sales early next year. Hyundai has set an annual target of 100,000 cars in its first

World Economic Indicators

		(US\$m)	ZERVES	
ermany 4 um erlands	Sept. 85 8.671 8,187 37,560 23,106 18,410 21,000 3,800 8,933	Aug 85 7.894 8,137 36,870 24,106 19,203 20,536 3,843 8,436	July 25 7,958 8,109 35,937 23,787 19,535 21,547 4,051 8,050	Sept 84 6,036 6,622 35,722 21,436 18,329 20,278 3,692 8,153
			Sourc	e: IMF

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UK NEWS

Frustrations on the fraud trail

ed by the apparent lack of action in serious fraud cases have been mounting a barrage of criticism at the office of the Director of Public

Prosecutions. Sir Nicholas Goodison, chairman of the London Stock Exchange, wrote earlier this month to Mrs Margaret Thatcher, the Prime Minister, saying that "there is a continuing and worrying failure to bring prosecutions against individu-als who, on the basis of evidence we have been able to unearth, seem highly likely to have been involved in financial fraud."

Sir Nicholas continued that the situation was bound to damage the reputations of those City institu-tions which believe in the effectiveness of self-regulation."

In Parliament last week Mr Brian Sedgemore, a vocal Labour MP, accused the Director of Public Prosecutions, Sir Thomas Hetherington, of incompetence and a failure to prosecute cases of alleged fraud in the Lloyd's insurance

Senior staff in the DPP's office are also frustrated at the slow progress in major fraud cases. "I am very conscious of the delay," said Mr John Wood, deputy Director of Public Prosecutions in a recent interview with the Financial Times. "We are not in the market for delay. The more delay there is the more cases we have on our plate and the more difficult our life becomes. We are anxious to get on with things as quickly as possible."
It was, he said, "very easy" to

prosecute in complex fraud cases. but it was "very difficult" to get convictions. "I do not think we are justified in prosecuting where we think a criminal offence has been committed and where the chances of conviction are pretty remote. These cases are extremely expensive. They clutter court time, and court time is very valuable. There is not a great deal of mileage in spending a six-figure sum of money in the knowledge that the end result will be an acquittal. I hope we are very careful in prosecuting those cases where we have a reasonable of chance of conviction."

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The office of the DPP considers raud cases through three divisions

Disquiet at the slow pace of official action on rarely to the office of the DPP or suspected fraud in London's financial comthe police a decision is made on
whether it is a major case to be sent munity comes from the authorities as well as through to the Figs. Fraud investi-City institutions. John Moore reports.

- one dealing with the major cases in London, another with the major cases in the provinces, and the third to deal with whatever is left over. "Unfortunately, due to the enormous volume of work this is not working as it should and we are having to spread the work load as evenly as possible." Mr Wood said.

He cites a number of factors which make the pursuit and suc-cessful prosecution of fraud cases difficult in Britain.

Mr Wood says that in a number of major fraud cases in London cooperation received by the office has been "minimal, sometimes nil."

We get very good co-operation from the institutions involved, but you have to remember a witness in this country is not obliged to make a statement. If he does not wish to make a statement there is no way we can make him make a statement until proceedings have started," he says. "It is a chicken-and-egg situation. You cannot really start a case until you have the evidence there. You cannot start a case on the speculation that someone might be prepared to tell you what happened. If the witnesses are somehow involved, even on the periphery of a case, then they are reluctant to assist. If they have skeletons in their cupboards, as many of them have, they are extremely reluctant to give

Another difficulty is the increasing internationalisation of fraud. Those involved in some of the troubles in the Lloyd's insurance market now under DPP consideration have used numerous offshore centres such as Liechtenstein, Bermuda and Panama. "We have to go overseas to get the evidence. There is no such thing as an international subpoena," says Mr Wood. "We can go to the foreign state and say we should like this evidence and will you please assist us'."

get involved, and there is no way we can make that person talk."

found overseas witnesses some-times indicated they would appear and then at the last minute changed their minds. We have spent thou-sands and thousands of pounds pre-culties. This occurs mainly be ten happens."

Moreover, the criminal laws on evidence in Britain are burdenoriginals of documents. If you can-not find the originals, then you can produce copies. If you have not looked for the originals the judge will rule that the copies are inadmissible. In the Lloyd's case there are probably over a million docu-

He explained that that was one of the DPP's biggest problems. 'The story is known to the public at large through hearsay evidence and a copy of a document. This is not good enough for a criminal prosecuestablished in a fraud, supported by the best available evidence.

The British Government is sensitive to accusations that little is being done about fraud. "fraud investigation groups," known as Figs, have been formed to deal with major fraud. These have been formally operating since the beginning of the year, and informally up to 18 months before that period.

A variety of expertise is drawn to-The reaction was generally co-operative. "But the foreign witness complaint of fraud is made to the might say that he does not wish to Department of Trade and Industry, gation group work is co-ordinated by Mr Doiran Williams, a lawyer in

the DPP's office.

A fraud investigation group is ve can make that person talk."

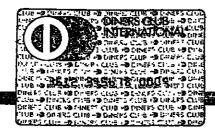
formed of representatives of the police, the Department of Trade and Industry, accountants, lawyers, and the public prosecutions office. They pool their information, which is the ideal, but encounter enormous diffiparing a case only to find that case cause evidence is unavailable, has been lost because one witness through reluctant witnesses, witwill not come to testify. It quite of-nesses who are overseas or destroyed documentation," says Mr Wood.

In both the current and proposed self-regulatory systems for Britsome. 'In this country one needs to ain's financial community Mr Wood observes that you have a tug-ofcall every single witness in person observes that 'you have a tug-of-to give evidence unless your have war between criminal proceedings an agreement with the defence. and disciplinary proceedings." Very That can be a very onerous task in-deed," Mr Wood said. "It is also another rule of prosecution evidence proceedings are launched "so that that the best evidence must be obarron of prejudice in a criminal tained. You have got to look for the case disappears." If action by City bodies and the DPP followed swiftly the defendant in a subsequent ac tion might argue successfully that he could not have a fair trial.

"Lloyd's are very experienced at this and are careful about it. There is not too much of a problem bements, and they are all over the cause there is always consultation." Mr Wood says.

Appeal court judge Lord Roskill is reviewing the way in which fraud cases should be dealt with in British courts. The DPP's office would like some method of producing overseas evidence in court without tion." Proper audit trails have to be producing a witness physically. The office would also like to ensure that the prosecution and defending counsel agree as much as possible on the issues involved in a fraud trial so that the trials can be kept to minimum duration.

The public prosecutions office feels that "conspiracy to defraud" charges have been discredited to some extent. This is because it has proved virtually impossible to pursue cases against members of market places where day-to-day trading can become mistaken for conspiracy. That category of charge is under



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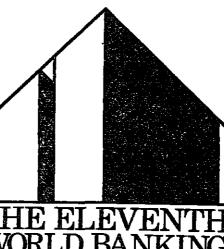
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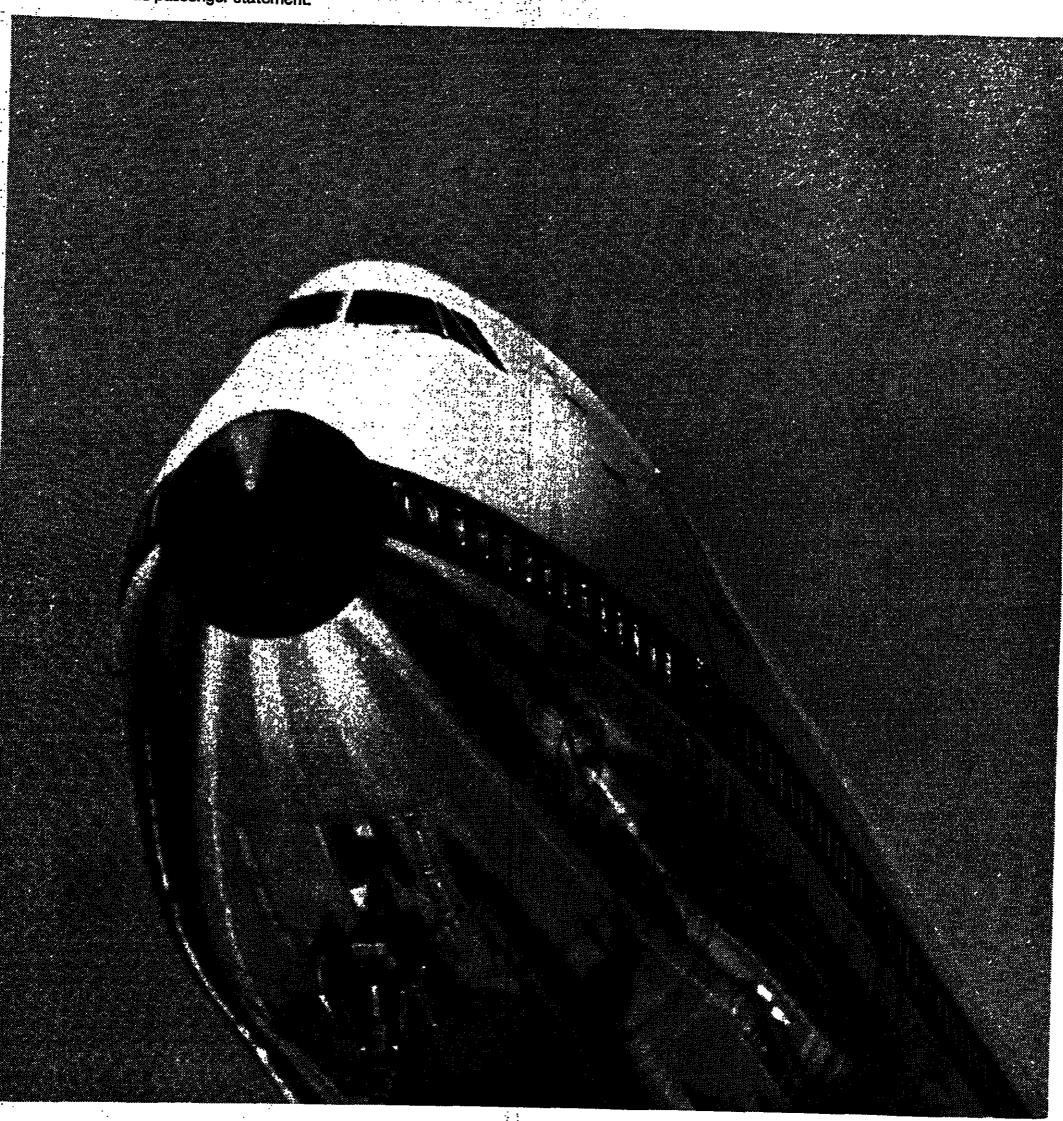
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Car export rise helps to cut motor trade deficit

THE UK experienced some slight relief from the serious deterioration in its balance of trade in motor in dustry products during the third quarter. But over the first nine months of this year, the deficit was same period of 1984.

The third-quarter improvement, from a deficit of £824m last year to 6600m in 1985, was mainly caus grew by 45 per cent in value and

Jaguar, with exports to the US in particular, and BL's Austin Rover subsidiary, which has been doing better on the European continent,

of car exports was up from 43,769 last year to 63,320 and for the nine months the improvement was from 163,788 to 181,257. In contrast, car statistics, said at the weekend that imports fell by over 2 per cent in the substantial 17.5 per cent deteri-

of car imports rose only marginally: that country at a low level in early from 849,525 to 852,797.

Britain's parts and accessories busi £2.244hn this year was still 11.64 ness might fall into the red Imports per cent worse than the £2.01bn in are growing faster than exports, 1983, during which period there was reflecting to some extent the growno distortion.
The deficit in the UK's commeron British roads that require re- cial vehicle business - which was in

Well over half of the new car soared by 80 per cent in the first sales in the past five years have nine months of this year. been taken by imported models. Toyota will in future employ its

The Society of Motor Manufacture UK associate Lotus to evaluate all

UK meter trade £m first nine months		
Experts	1984	1985
Care Comm vehicles Parts/soccesories/	711 29 5	944 301
others	2,224	2,450
imports:	• •	
Cere Cotum vabioles Parts/eccessories/	2,572 432	3,257 548
others	. 1,637	2,159
Trade balance		
Core Comm vehicles Parts/accessories/	-2,161 -137	-2307 -207
sthers .	567	310
Total	-1,510	-2,244

volume, from 249,246 to 243,477 in oration in the adverse trade balance the third quarter because Ford was for the nine months was greatly insupplying more of its sales from fluenced by the seven-week strike British factories. of metalworkers in West Germany, For the nine months, the volume which held vehicle imports from

There is now some concern that The nine-month deficit

he cars the Japanese group feels are its key models for Europe, Mr hiro Sasaki, a managing director oith responsibility for research and evelopment, said at the weekend.

Lotus is now 21.5 per cent owned y Toyota, Japan's largest automo-ive group, after a recent purchase

Mr Sasaki pointed out that Lotus ad a better understanding of the propean motorist's requirements

In return, the British sports car oup is buying Toyota components

Toyota is looking for steady but relatively substantial growth in West European car markets. This ar it will sell over 300,000 cars, an increase of about 10 per cent on the 1984 total. It hopes for a similar percentage rise next year.

Mr Sasaki said Toyota was three R and D centres in Japan.

In 1984 the R and D bill was ruld continue at least at that level. He insisted that Toyota was not decars so as to be able to meet market

The group, however, is building a test track capable of testing cars up to 250km an hour, which suggests a

US drug companies gain in rankings

BY TONY JACKSON

The West German chemical companies Hoechst and Bayer, first and by Hoechst with 303m, Smith Kline second respectively the previous with \$227m and Bristol-Myers with year, have been replaced by the US \$211m.

Products.
Hoechst, however, retained its number one position if the \$582m sales of Roussel Uclaf, its French subsidiary, are included in the calculation.

The strength of the dollar last year had an important effect on the rankings, although international comparisons are drawn up on ever-

The largest UK drug company was again Glaxo, ranked 18th in the world, with estimated pharmaceutical sales of \$1.152bn. ICI, at 20th with sales of \$1.075bn, was followed 24th with sales of \$878m. Next in the UK came Fisons, 56th in the world with sales of \$265m, and

field in the number of compounds with Roussel Uclaf, with a total of which it developed 104 itself.

US companies took a clear lead in profitability. Eli Lilly, Johnson & Johnson, American Home Products,

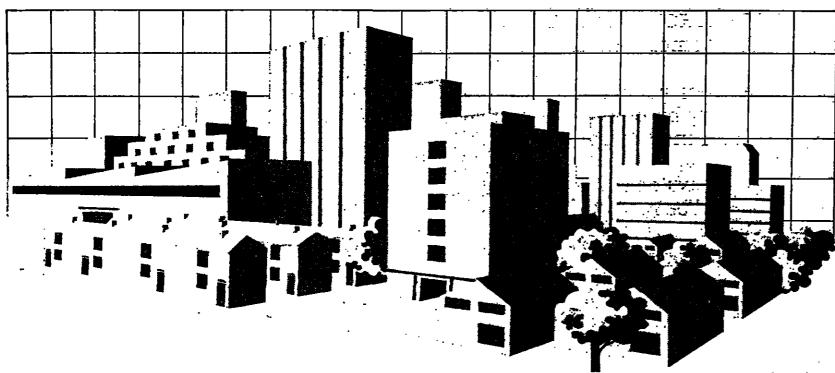
US DRUG companies moved into 31 per cent. Net in the field came the lead last year as the world's ICI with margin of 30.9 per cent. largest in sales terms, according to the UK pharmaceutical newsletter search and development was the Scrip.

The West German chemical com-

COMPANIES Ranking	34	91
	Drug sales (Shr)	Chenge %
1 (3) Merck & Co (UK) 2 (4) Amer. Home Prode (US) 3 (1) Hosohet (W.Ge 4 (2) Bayer (W.Ger) 5 (5) Chm-Colog (Sv 6 (6) Pitzer (US) 7 (8) Abbett (US) 8 (7) EB LBy (US) 9 (9) Bristol- Hyers (US) 10 (11) Smithline (US)	2.42 ri 2.35 2.19 ri 2.16 71 66	+27 +61 -63 +17 +23 +13 +67 +11 +54 +43
R&D compou	ng ind).

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Ranking, Company Dec 1984	of compounds of com devel.
1 (6) Ciba Golgy	25 85
2 (3) Bristol-Myers 3 (1) Roche	2 et
4 (2) Hoschet 5 (5) Merek	P 65
6 (4) American Home Prods	
7 (7) Johnson &	

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State benefit rise provokes row

BY ROBIN PAULEY

ALL SOCIAL security benefits rise st increase during the second British Prime Minister.

will rise only marginally and a group of about 60 organisations has

sages of support from leaders of all main opposition political parties former Conservative Cabinet Minister who was Social Services Secretary in Mrs Thatcher's first admin-

oincide with today's uprating in social security benefits. Most benefits will rise by 7 per cent, based on the Although pensions rise by the full tax cuts the Government plans for amount, the housing benefit formuthe next budget. la has been changed in a way that efit, under the aspices of the Child Poverty Action Group (CPAG), is will mean 1.2m pensioners will lose some or all of their benefit.

Supplementary benefits, more

over, are rising by only 5.1 per cent ecause of the exclusion of housing costs, which are covered by the separate housing benefit.

Child benefit, however, fares wither away one the Government worst. It rises today from £5.85 a has introduced it proposed family week for each child to £7 a week, a credit in the refom of the social serise of only 2.2 per cent It represents a 4.8 per cent cut in

real terms in the value of child benefit, which will reduce the £4.5bn a year child-benefit budget by around About 10 per cent of the saving is being redirected towards poorer families through family income

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The campaign to save child ben

supported by a wide range of political, local authorty, voluntary and family organisations and the FUC. They fear that is value as a uni-

versal benefit will be allowed to



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Employers see increase in confidence

BY PHILIP STEPHENS

BRITAIN'S manufacturing companies have reported an improvement in business prospects during the past month, due in part to the weak and a standard of the weak and the the ening of sterling against other European currencies, the ConfederaThe survey shows a fr tion of British Industry (CBI) says

The latest monthly Industrial Trends Survey published by the employers organisation shows that order books in domestic and overseas markets picked up slightly in November, while manufacturers are still forecasting rises in output. A separate CBI review of economic prospects, also released today, pre-dicts that the recovery will continue next year, but the growth rate will slow to around 2.5 per cent from this year's 3.5 per cent.

The survey suggests that while industry remains far less confident than in the early months of this year, some of the gloom in the summer has lifted.

Mr David Wigglesworth, chairman of the CBI's economic situation committee, said movements on the currency markets were partly responsible for increased confidence. The recovery in export business is due in part to the more competi-

The survey shows a fall in the number of companies reporting order books below normal from 30 per cent in October to 25 per cent this month. The number reporting orders above normal rose from 17 to 20 per cent.

The percentage of companies forecasting higher output, however, is still relatively low in comparison to previous surveys, and the CBI has renewed its call for an immediate cut in interest rates to improve industry's competitive position.

The CBI says growth in exports is likely to slow from the 8.75 per cent anticipated for 1985 to about 4.5 per cent next year, and is expected to weaken further in 1987 as a loss of competitiveness reduces Britain's share of world markets

In contrast, foreign suppliers are expected to win a larger share of the UK market with imports pro-jected to increase by 6.8 per cent in 1986 and by 5.3 per cent the followQUESTIONS OVER LIVERPOOL'S ANSWER TO CASH CRISIS

Brakes on budget plan

LABOUR leaders of Liverpool City
Council left many questions unresolved on Friday night when they promised an alternative budget to end the city's financial crisis.

building programme while also
removing the £75m deficit in the apparently releated and agreed to capitalise, financing it through the use of a £30m deferred payment evaluation and the city's financial crisis. Some answers will emerge this morning when the council's finance

and strategy committee is expected

to approve the new budget.
Three factors, however, should induce caution. First, 49 out of the 58 Labour councillors still face possible surcharge and disqualification from office by the District Anditor because of alleged losses to the authority incurred through their delay in setting a rate this year. No final outcome of the District Anditor's move is anticipated until a High Court hearing in January adjudi-cates an appeal by the 49 council-

Second, Liverpool is how a rate-capped authority – that is, the Gov-erument can put a limit on its rate charges. The Department of the En-vironment is likely to announce next month the inarthnum rate Liv-serion can bein in 1988.87 The Sizerpool can levy in 1988-87. The fig-ure will determine how Liverpool namages its linances over the next 18 months and may lead to a renewal of the conflict between the coun-

cil and Whitehall. tries to defend his ambitious house- in 1985-86 alone.

without a rate increase by financamounts to at least £31m, made up fect may, however, be less than of £7m in repairs and maintenance anticipated. for non-housing buildings, £12m for

of multiplying by three a council's

posed as a penalty.

Previously, Mr Byrne had finity
rejected capitalisation, arguing that
it would eat heavily into the counit would eat heavily into the counalternative budget may contain sur-prises from Mr Tony Byrne, the with which he is closely identified. Association council's finance chairman, as he and which is expected to cost £112m. Authorities

port which was prepared by a team banks some months ago by Phillips of independent experts led by Mr & Drew, the stockbrokers. Under Maurice Stonefrost, chief official of the scheme, the bankers will pay the Greater London Council either for housing repairs or new
The report shows that Liverpool house-building and be repaid by the
can balance its books this year council in annual 68m instalments.

Liverpool city council officers and ing with borrowed money spending local government finance experts currently charged to its revenue ac-believe that this will probably re-count. In 1985-86, the spending that duce capital resources available for can be capitalised in this way Mr Byrne's house-building. The ef-

First, Liverpool has some small housing repairs and maintenance extra resources, mentioned in the and another £12m required to subsi-Stonefrost report. It can sell £11.5m dise losses incurred over two finan-in housing association mortgages cial years by the city's direct labour, and use the money to finance its rganisations. capital programme, provided it has Capitalisation of £31m is more Whitehall's approval. It could also than enough to bridge the £75m def-derive an extra £1.3m from changes icit because the latter figure largely in interest payments on its long-reflects the Government's practice term debt.

g by three a council's it might also be able to borrow an diffuse when officials extra £2.5m if it decided to lease calculate reductions in grant im- rather than buy central heating

councils of the Labour-controlled

Union and Labour leaders to debate 'fair wages strategy'

BY JOHN LLOYD, INDUSTRIAL EDITOR

Congress (TUC) and the Labour produce a fair wages strategy, Party will today begin talks on two which will include consideration of key issues for the party's pro- a statutory minimum wage. The gramme in the next election - most commonly favoured version of

wages and an incomes policy, and such a wage is pitched at two thirds labour law and employee rights.

A document to be considered by the TUC-Labour Party liaison committee focuses on a "fair wages workers Union, the country's largestrategy" and on labour laws — the est, remains opposed on principle to control water the country was a strategy. central matters for debate over the a statutory wage - although it is Lanext 12 months and ones on which bour Party policy and many believe the Labour and union leaders hope it is likely to be adopted as an elec-to get agreed statements by next tion pledge. artumn's conferences.

The paper for the committee does
Leading members of the party not explicitly raise the issue of an

will put considerable pressure on incomes policy, although it is union leaders to agree a statement implicit in the consideration of a on wages that will allay public fears strategy to bring up the wages of on inflationary wage claims under a the lower paid while not allowing future Labour government, and to the higher-paid to move up in line accept that some at least of the stat-utory rights granted to union mem-bers in the 1984 Trade Union Act

Mr Roy Hattersley, the Labour Party's deputy leader, has said he

for the lowest-paid workers, whose will be hard fought. position is seen by the paper before the liaison committee as having deteriorated because of the repeal of Labour's pledge to repeal and rethe fair wages resolution - which place all the Conservative Govern-

must stay under Labour.

The wages issues will be dis
favours an agreed incomes policy with the unions, but the indications favours an agreed incomes policy cussed in the context of protection are that the task of achieving one

put a floor on public-sector wages — ment's employment legislation in and the removal of Wages Council the light of a consideration of "posi-



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Scope for tax cuts linked with inflation

BY MICHAEL PROWSE

rate of income tax to 27p in the the UK economy by the City Uniside of the economy. His model conversity Business School in London. centrates on supply-side factors and The school's autumn economic re-thus puts more weight on the pros-iew, published this morning, sug-pect of cheaper oil. view, published this morning, suggested there was a direct trade-off between tax cuts and felling infla-tion. In the absence of tax cuts, in-

flation would fall to zero.

The report says lower tax rates would have little short-run effect on

The review is optimistic about the er than the reverse. UK economy during the next three

It says unemployment will fail to 2.8m next year, 2.4m in 1987 and 2m by 1988. Inflation is forecast, for the same years, at 3.6 per cent, 3 per cent and 5.1 per cent respectively.

The rosy forecast is partly attrib-uted to benign "supply-side" devel-opments. Prof Michael Beenstock, the economist responsible for the forecast, argues that the Western world is entering a "post-Opec dawn." He says the disintegration of the oil cartel implies that the damage to the world economy in

the 1970s will now be reversed. The business school's optimism over inflation and growth reflects over inflation and growth reflects
its assumption that oil prices will viving UK companies are still percontinue to fall in real terms and that commodity prices will remain 1974 and 27 per cent worse than in weak.

THE CHANCELLOR of the Exche- Prof Beenstock says most conquer could afford to cut the basic ventional UK economic forecasts are unduly pessimistic because oound, says a buoyant forecast of they concentrate on the demand

The report's prediction of a big ly on the forecast of rapid GDP If the standard rate was cut to growth and parity on the expecta-tion that fewer people will seek work. It says the population of working age will cease to grow after point higher than with no tax cut. If the rate were cut to 23p in the point higher than with no tax cut. If the rate were cut to 23p in the pound, inflation would be only 2 percentage points higher.

working age will case to grow aner 1987 and that the growth of the fe-male labour supply is set to slow down as participation rates reach a high plateau.

However, the review empha would have little short-run effect on either growth or unemployment, that employment prospects remain that employment prospects remain blighted by the rapid growth of real wage and progressively lower real wage and progressively higher it says higher productivity is the remployment.

On monetary policy, the report years. Assuming the basic rate of tax is cut to 27p in the pound next year, it projects average GDP growth of 3.9 per cent a year between 1988 and 1988.

It says unemployment will fall to

-Rather than shandoning monetary targets, the Chancellor should now place full weight on a narrow measure of the money supply such

 Manufacturing industry re cording to a separate article in the review by Mr Richard Taffler.

Mr Tailler says 18 per cent of listed industrial companies are still at risk of bankruptry, 50 per cent more than in 1979. An overall mea-sure of corporate health, based on balance sheet strength and profit-

Pension funds urged to scale down assets

BY OUR ECONOMICS CORRESPONDENT

THE GOVERNMENT could boost its tax revenues by around £1.75bn a year for the next decade if pension funds were made to scale down their resources to the level needed to meet their obligations, the London Business School (LBS) says.

The LBS says that, while the Government has pledged not to alter the tax advantages enjoyed by pension funds, it could boost its tax revenues within existing rules by insisting on a run-down of surpluses.

Under the proposal, companies

Britain's £250bn pensions industry in the latest issue of its Financial Outlook that on conservative esti-mates the pension funds have sur-plus assets worth around C50bn.

This worth has outstripped the li-abilities of funds partly because of the sharp rise in asset prices in the UK and abroad in recent years. In addition, a rapid rise in redundan-cies between 1989 and 1983 has cut benefits to future pensioners.

Under the proposal companies whose pension schemes were in substantial surplus would, over a number of years, suspend or reduce contributions and perhaps increas benefits available to pensioners.

surpluses of £50bn this would in-

Tour price war widens

BY ARTHUR SANDLES

SEVERAL more shots will be fired in the holiday marketing war this week as the industry gathers for another of its periodic meetings -the World Travel Market, which opens at Olympia, London, on Wed-

Many smaller operators, who its huge terranes flights. A special strains and the for summer 1986, could do so at the for summer 1986, could do so at the flights. A special strains and the flights are for summer 1986, could do so at the flights.

of the plans by Germany's TUI company which is about to launch what

it calls "a major programme" in the UK under the Touropa label. Touropa will aim at the growing sext-only market, where customer buy only charter seats and find their own hotel or villa accommodation. The German company will use its huge buying power in the Medi-terranean to offer beds with UK

market and industry leaders
Thomson and internal have further programmes to present.

A spokesman for the company and We are bringing to the market an accommodation data bank, There would also be more details the largest facility of its kind in the WITH OUR HIGH RATE, WOULDN'T YOU BE NG COMFOR

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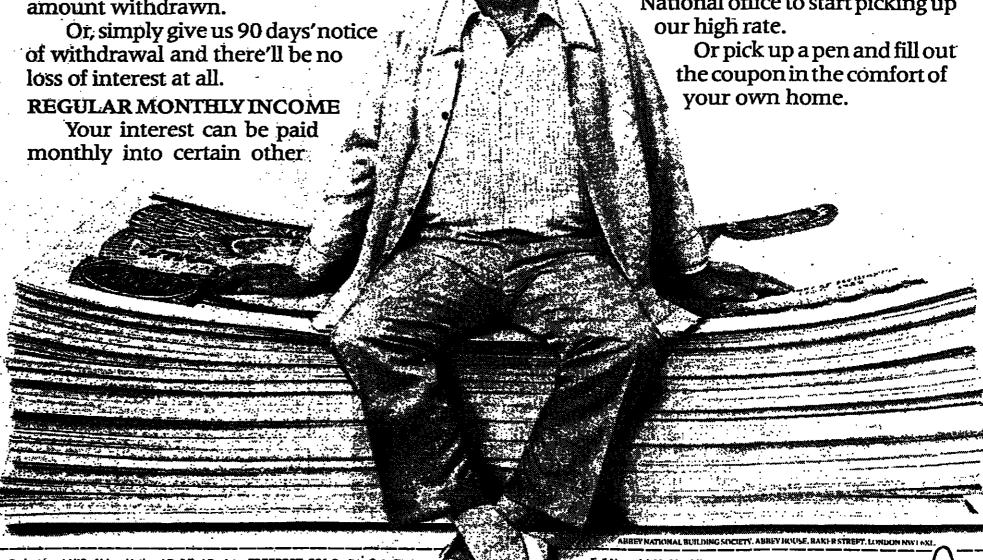
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UK NEWS

David Brindle examines British Rail Engineering's strategy for former workshops

BREL site revivals gather pace

THE "SITE FULL" signs are being prepared for the former railwaywagon workshops in Shildon, Com-ty Durham, for what would be a remarkable achievement for the alternative employment strategy of British Rail Engineering (BREL). Ten companies have so far set up

shop on the site and negotiations are under way for the disposal of the six remaining lots. Seventeen months after the workshops closed with the loss of 2,600 jobs, BREL's C5m strategy - £1.75m of which is earmarked for Shildon - looks poised to win its spurs.

"We are very surprised: for a comparatively modest outlay, a considerable amount has been achieved," says Mr Allan Roberts, chief executive of the local Sedgefield District Council, which has worked on the project with BREL, Shildon Town Council, and the development agency created by the three.

"My only regret is that now we have an empty STC factory on our hands. We also had to cope with a major Courtaulds closure. In each case, we have had nothing like the help and support we have had from

is an unusual commitment by a retrenching employer, albeit one in the public sector. Unlike the British Corporation and the National Coal Board, however, BREL has no vhen pulling out of dependent com-

FURTHER job losses at BREL workshops are described by the company as "inevitable" because

Mr Alan Dunkley, BREL's per-sonnel director, said: "We have reached a pause, but undoubter ly there will be further contra

to redevelop sites and to assist com-panies taking on displaced workers

Redundancy notices are due to go out within the next fortnight to most of the Swindon workforce, Gray, BREL's alternative employ operation from the council, we would by now have been well down

BREL's strategy applies to four locations - Shildon, Swindon, Glas-

ment is to share the running costs

BR's corporate plan, publishe this month, projects a reduction of 26 per cent in its freight wagon

total, Mr Dunkley said he did not

At Shildon, the strategy is said to have created 500 jobs, with an estimate of 800 more during the next three years. At Horwich, 55 compa-nies have been assisted with a job-Fifteen companies employing 100 people have been established on the former workshops site.

All sides agree that much of the port Minister. (The Government has allowed the British Railways

ing hardship for their employees

BREL's plans to redevelop the workshops site are held up until Thamesdown Borough Council

to change after last Friday's vote by the workforce to accept the workshops' closure, but there will clearly Mr Arthur Miles, the council's leader, says BREL has not been trusted since its former plans to rationalise the workshops turned overnight into outright closure Talks were broken off at that stage in support of the workforce. Fur-ther, he says, the council is highly

tion at Shildon deputy leader of Glasgow District Council, says the authority does not

ishing railway works, but BREL is



tick.

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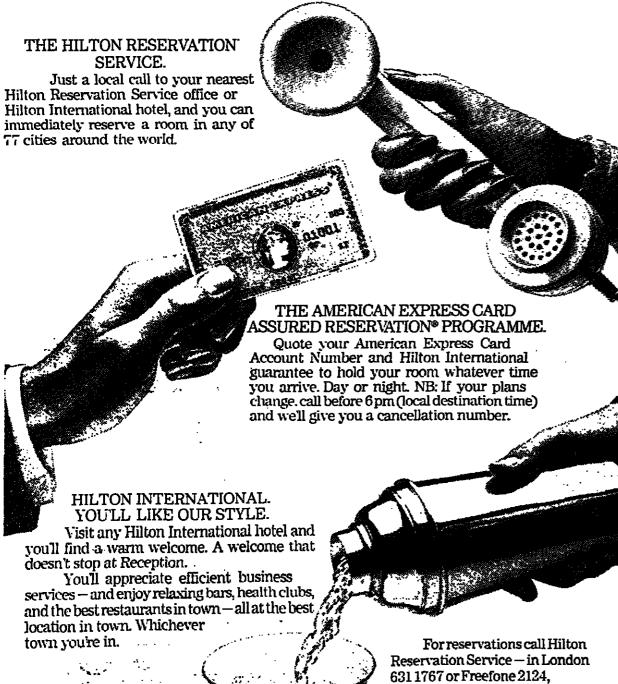
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INTEREST PAYABLE HALF-YEARLY ON 15TH MAY

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1. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are submissed to receive tenders for E1,000,000,000 of the above Stock; the balance of £100,000,000 has been reserved for the National Debt Commissioners for public funds under their management.

2. The principal of and interest on the Stock will be a charge on the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom.

3. The Stock will be registered at the Bank of England or at the Bank of ireland, Belfast, and will be transferable, in multiples of one penny, by instru-

ment in writing in accordance with the Stock Transfer Act 1963. Transfers will be free of stamp duty.

4. Interest will be payable half-yearly on 15th May and 15th November. Income tax will be deducted from payments of more than E5 per annum. Interest warrants will be transmitted by post. The first interest payment will be made on 15th May 1988 at the rate of E3.9621 per £100 of the Stock.

5. Holdings of 10% per cent Exchequer Convertible Stock, 1985 may, at the option of holders, be converted in whole or in part into either 10 per cent Conversion Stocks 1995 or 9% per cent Conversion Stock, 2006 C' the Conversion Stocks 1995, or any combination thereof, as on the following dates and at the indicated rates:—

Nominal amount of 10 per Nominal amount of 99 per N

Nominal amount of 10 per cent Conversion Stock, 1896 per £100 nominal of 104 per cent Exchequer Convertible Stock, 1989

15th Nov 1987

15th Nay 1988

15th Nov 1986

15th Nov 1988

15th N

Amount of Stock tendered for £100-£1.000 £1.000-£3.000 £3.000-£10.000 £10.000-£30.000 £10.000-£30.000 £50,000 or granter

225,000 or greater

14. Her Mojesty's Treasury reserve the right to reject any tender or part of any tender and may therefore allot to tenderers less than the full amount of the Stock. Tenders will be ranked in descending order of price and allotments will be made to tenderers whose lenders are at or above the lowest price at which her Majesty's Treasury decide that any tender should be accepted (the allotment price), which will be not less than the minimum tender price. All allotments will be made at the allotment price: tenders which are accepted and which are made at prices above the allotment price will be allotted in full; tenders made at the allotment price may be allotted in full or in part only. Any balance of Stock not allotted to tenderers will be allotted at the allotment price to the Governor and Company of the Bank of England, Issue Department.

15. Letters of allotment in respect of Stock allotted, being the only form in which the Stock may be translarred prior to registration, will be despatched by post at the risk of the tenderer, but the despatch of any letter of allotment, and any refund of the balance of the amount paid as deposit, may at the discretion of the Bank of England be withheld until the tenderer's feature has been paid. In the event of such withholding, the tenderer will be notified by letter by the Bank of England of the acceptance of his tender and of the amount of Stock allocated to him, subject in each case to payment of his cheque, but

Government statement

20. Attention is drawn to the statement issued by Her Majesty's Treasury on 29th May 1985 which explained that, in the interest of the orderly conduct of fiscal policy, neither Her Majesty's Government nor the Bank of England or their respective servants or agents undertake to disclose tax changes decided on but not yet announced, even where they may specifically affect the 3arms on which, or the conditions under which 10% per cent Exchequer Convertible Stock, 1989 and the Conversion Stocks are issued or sold by or on behalf of the Government or the Bank; that no responsibility can therefore be accepted for any omission to make such disclosure; and that such omission shall relative render any transaction liable to be set aside nor give rise to any claim for compensation.

BANK OF ENGLAND

BANK OF ENGLAND LONDON 22nd November 1995

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This form must be lodged at the Bank of England, New Issues (D). Watting Street, London, EC4M SAA not later than 10.00 A.M. ON WEDNESDAY.;27TH NOVEMBER 1985, or at any of the Branches of the Bank of England or at the Glasgow Agency of the Bank of England (25 St. Vincent Place, Glasgow, G1 2EB) not later than 3.30 PM ON TUESDAY 28TH NOVEMBER 1985.

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TO THE GOVERNOR AND COMPANY O I/We tender in accordance with a lovember 1985 as follows:— Amount of above-mentioned Stock and in a multiple as follows:—	he terms of	the prospectus dated 22nd	
Amount of Stock tendered for 1100.£1,000 11.000.#3.000	Multiple £100 £500 —	1. NOMINAL AMOUNT OF STOCK	

hereby engage to pay the belance of the purchase money when it due on any allotment that may be made in respect of this tender, by the said prospectus.

I request that any letter of allotment in respect of Stock allotted to each by post at my/our risk to me/us at the address shown below.

,	November 1985	IGNATURE	nderer
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FINANCIAL

FUTURES &

OPTIONS

The above survey, due

to appear in today's

paper, will now be

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THE WEEK IN THE COURTS

Standing firm on the question of sit-down justice

Mr Sardar Tajendrasingh, who states that he has no respect for this country and even less regard for its judiciary, appeared before a county court judge in Cambridge, insisting that he would not stand up to address the court. The judge ruled that actions brought by Mr Tajendrasingh over money he claims he is owed were to be suspended until he gave a actually written undertaking to stand up justice. in court when pursuing his claim.

arguing why that should be his the course of justice is not one usual mode of advocacy. wit hampered. It is only when

The demand for sit-down in a way that actually impedes the orderly proces of the law that the court should make justice may have touched upon a raw nerve of the judiciary, which likes to command instant respect for the law by im-posing a little bowing and scraping. If that is what impels the demand judges would do well to consider whether it. actually furthers the cause of

Respect is due to any institu-tion only by virtue of the way the institution discharges its It was against that ruling that the institution discharges its Mr Tajendrasingh appealed to duties. Nobody is entitled to re-

TO STAND or not to stand was the burning question which the burning question which the burning question which the Court of Appeal was asked to determine last week. In the event the court combined good sense with a mild dose of amour-proprie in deciding that if a court orders somehody to stand when addressing it, such an order is like any other court order. So as not to prejudge Mr. After refusing to hear someone if a court orders somehody to stand when addressing it, such an order is like any other court order. Although new regulations and the sense with a mild dose of amour-proprie in deciding that if a court orders somehody to stand when addressing it, such an order is like any other court order. Although new regulations of the court orders with everyone sitting down. Many speakers feel more of the courts of the citizenty. The sensible of Appeal exercised its dis-demonstrate his respect in the cretion with good sense by accepted manner. So long as the allowing him to sit down while prepare on behard and seen, arguing why that should be his the course of fuscice is not one.

Mr. Sardar Tajendrasingh. the individual conducts himself

> orders to restore the equilibrium of the proceedings.
>
> Let the Master of the Rolls pointed out, standing up in court makes it easier for others to the individual to be heard by everyone in the courtroom.
>
> But there are many instances y everyone in the courtroom. But there are many instances

by conceding the desire to talk sitting down. Courts are made for litigants, and not litigants its ability to conduct the proceedings with decorum, a court should be flexible in its application of the procedural formalities of the process.

The Court of Appeal did not say anything that should discourage judges from being But there are many instances flexible. But once the county was no statutory provision the more readily conducted that Mr Tajendrasingh should scretary to make changes with the everyone is sitting down.

Subsidence claim payments in every year since 1976 have con-tinued at high levels—partly as

enforcement might lead people to think that they are absurd

Appeal turns its attention to rather more pressing matters of state. The Department of Health and Social Security is appealing against a ruling in the summer that certain regulations controlling the amounts payable for board and lodging accommodation were invalid. Mr Justice Mann decided that the restriction of the control of the control

the end of April 1985, have had imposed on them a new maximum limit.

Last month Camden Borough Council was given leave to chal-Council was given leave to chal-lenge the same regulations which imposed a maximum of £70 per week to be payable to boarders in the Camden area of London. Camden has experi-enced an increasing financial burden of housing homeless people in board and lodging accommodation, to the tune of \$30,080 a week. Other local authorities are known to be

Justinian

INSURANCE

A wintry wind batters the calculations of property underwriters

the property's value when insur-ing their houses. This rate-then 2s 6d in pre-decimal curunderwriters. rency - was set in the early

Now the companies are poised to make a third rate increase in six years, only 12 months after their previous one. Householders face having to pay 18p per £100 as premium in the new year. This value rises each year in line with the cost of rebuild-It represents a jump of 12.5

per cent from the current rate of 16p per £100, which was itself lifted from 15p at the start of this year.

What has caused underwriters to make such strong increases in their rates during the past six years after a half-century of calm? A 12.5p rate, as recently as the mid-1970s, produced underwriting profits for the insurance companies. Now the companies are incurring heavy underwriting losses on a 16p rate, with the sums insured fully indexed against inflation.

FOR nearly 50 years UK insur-This rapid decline has arisen ance companies charged house-holders 12.5p for every £100 of natural disasters and, with hindsight, human errors by the

> houses against natural disasters. Underwriters, who are not meteorologists, operated during the 50 years of stability on the premise that the UK enjoyed a temperate climate with mild wet winters and slightly less wet summers. On both these premises, the underwriters of late have seriously misjudged the fickle British weather. The underwriters worked on the premise that the UK suffered one severe winter every four or five years. The Association of British Insurers -the trade association of UK insurance companies—has been keeping statistics of severe weather claims during the past three decades. The table shows what has happened to the

British weather in winter and

how it has hit insurance combit insurance com-The underwriters' assumption panies hard. Claims mana-of one poor winter in every gens are keeping their fingers four or five was pessimistic in crossed for the winter now the 1960s and 1970s, But, for starting. Show in south-east

an aftermath of 1976, partly the result of other prolonged dry spells during subsequent summers and authors, and partly because householders have be come much more claim-conscious about subsidence. optimistic so far. Three of the past four winters

This led to the human error

companies for personal insur-ance business, seen clearly in motor insurance, has also been felt in house buildings.

Most houses are insured through building societies block would have been sufficient to justify a rate increase. But the underwriters have misjudged the summers as well. In the early 1970s, insurance

companies, following pressure from the building societies, ininsurance policies. The societies have considerable influence on cluded subsidence cover in house buildings insurance at no insurance companies. So com-panies have been reluctant to increase rates, hoping that winter weather would improve extra cost. Then came the long dry summer of 1976, which resulted in widespread subsi-dence, particularly from those houses on London clay, and cost the companies more than £100m and that subsidence claims were declining. Underwriting losses on pro-perty accounts have reached

such proportions that the insur-ance companies are adopting a tough negotiating stance to have the societies accept the new 18p rate and reduce com-missions on the block contracts. The companies hope to com-plete negotiations so that the new rates take effect by April next year.

strongly against this pressure. They accept that the companies are losing money, but feel that other remedies than a blanket pounded the subsidence mistake "rate increase should be con-

England was not a favourable omen last week.

The adverse winters alone rould have been sufficient to companies for personal insurthoroughly investigated.

The societies are protesting that the leading insurance companies are acting as a cartel in these negotiations and that competition is not allowed to work. The societies welcome, and the companies fear, the growing presence of Lloyd's of London

Certain Lloyd's syndicates have long offered personal household insurance in the UK. But, in the past couple of years they have been aggressively expanding their marketing, aiming for association with the

ing for association with the building societies.
Burgoyne, Alford, the Lloyd's broking firm, has spearheaded the drive for building society business. It claims to have 80 societies which will include Lloyd's as an insurer for its block contracts with a new block contracts with a new The societies are reacting society being added every week By tradition, Lloyd's has paid higher commissions than the rates have remained comp

FO

All of these securities have been sold. This announcement appears as a matter of record only.



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Heavenly opportunity for earth-bound robots

Peter Marsh looks at how advances in automation may affect future space bases

ADVANCES IN electronics and humans the more interesting. automation developed for jobs, for example, supervising space bases of the next decade, according to engineers at Westinghouse Electric, the US mated hardware will be expended to look after such main.

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engineering concern.
Westinghouse staff are working on several techniques borrowed from terrestrial factory operations to support planning for the \$12bn manned. space station due to be built by a US-led international con-

sortium by the mid-1990s.
Eight companies are helping the US National Aeronautics and Space Administration to

According to guidelines already station. In the same way, astro-worked cut by Nasa, rabots and natus on the space station will other automated hardware will attempt to reduce the sallies play a large part in operating they make outside their pres-the station, in developing which surised habitats to do but a Japan, western Europe, and

petted to look after such main pected to look after such main-tenance as replacing defective electronic parts and the operat-ing equipment to provide the manned parts of the base with workers at Westinghouse are involved in several areas of research aimed at automating.

the space station. Dr Lelland-Weaver, managing director of the company's advanced produc-tion technology division out-lined the work at a recent Financial Times conference on and Space Administration to design the station (see panel). The engineering development that the orbiting base should begin in early 1987, ready for it to be lifted into orbit by a series of space shuttle flights plants to adapt its teleoperator machines under investigation at Westinghouse could be important in drawing up detailed specifications for the base, the innards of an atomic power worked out by Nasa, rebots and naits on the same way, astroworked out by Nasa, rebots and naits on the space station will surised habitats to do such jobs as repair work in the inhospit-



power stations could be useful power stations could be useful un the space base. This is strictly: a teleoperator, not a robot. It cannot operate independently. A person must remain in charge of the machine, providing instructions via a telecommunications line

from a control room. The machine has six axes of motion and can pick up and handle objects with different probes and grippers. On a space station, Rosa could reach out from a central position to free a jammed antenna or to repair a solar panel: that provides

gating the principle of "tele-robotics," the control of robots by Brain waves. Under this, a controller would pass on instructions to a mechanical arm or other artefact using electrical signals from his brain.

a job simply by starting a par-ticular thought process.

Automatic diagnosis: Expert The systems, or computers which, data from sensors, analyse it with sets of rules drawn from and provide warnings if people's experience can obtain human-like insights into probsame way as the human brain lems, could play a large part co-ordinates a person's arms and on the space station. For legs. Sporated into supervisory hardand purity of the air pumped into astronauts' living quarters, to warn of any technical mal-

At the Westinghouse Power guals from hig brain. Generation Demonstration Cen-This would enable the person ter in Orlando, Florida, the

puters the operation of turbine generators at power stations. The electronic systems collect mechanical elements are about to fail.
The Orlando equipment was

developed by Westinghouse in conjunction with computer researchers at Carnegie-Mellon University in Pittsburgh. It could be adapted easily to diagnose faults and spot potential problems in equipment aboard a space station, according to Dr Weaver. The expert system itself could be based either in space or on the ground.

sorting out from a mass of data information of use in a specific application will be highly im-portant in operating the orbit ing marmed outpost of the 1990s For instance, signal processing techniques could be useful in safety-monitoring hard ware built into the station to minimise the risk of accidents. Voice recognition. An astronaut working on an intricate repair job on a space structure will probably wish he had several hands. Anything that takes away the need for a manual operation will be welcome. Thus computer systems that are acti-

vated by voice control, rather than by a keyboard or jeystick,

could be useful.

Researchers at the Westinghouse Defense Center in Balti-more have produced voice-recognition hardware with which people can program com-puters by talking to them. Trouble-shooting systems. En-gineers called on to do emergency repairs on Earth, whether in a factory, garage or remote installation such as an under-ground sewer, often take with them manuals to help them do

Westinghouse suggests more up-to-date technology will be appropriate in space. The company is working on suitcase-sized computers that contain of engineering.

station will contain a myriad of electronic systems which have to be linked by a telecommunications network using common software standards.

flying spacecraft associated with the station); Rockwell and TRW (electric power

power generation).
Under Nasa's plan, 'the eight companies will be re-

duced to four (one to work on each of the above areas) at

the end of next year. four winning companies will then team up with probably



AT&T Bell systems offer

CHIP DESIGN and manufac-turing systems developed by AT&T Bell Laboratories for its own application-specific integrated circuits (Asics) are to be made available commercially throughout the world.

AT&T is siready operating an Asic design centre in Munich and has just opened another in Sunnyvale, Call-fornia. It plans others in the US and elsewhere.

Engineers will be offered the use of the design auto-mation technology, which includes computer-aided design systems and software Moraries developed by AT&T

over 12 years.
Customers of the centres will be able to use the systems themselves or can contract AT&T staff to do the work for them. They will also have access to a full range of assembly and testing More from the US on (201)

Fast transistor

announced

GOULD INC has announced the first commercially available low noise, high electronic mobility transistor. The device uses a "super

lattice" structure of gallium arsenide and aluminium gallium arsenide which allows electrons to move about more freely and raises the operating frequency to 18,000 MHz. This is three times faster than conventional gallium arsenide devices and 10 times faster than ordinary

Known as the H503, the device is designed to replace gallium arsende field effect transistors in microwave components used in satellités radar and electronic warfare systems. The price of the H503 is \$125 in small quantities, the delivery time about

five weeks.

More from the US on (312)

640 4113.

A mock up of a "quiet" module in the planned space station where astronauts can sleep and monitor the base that operate largely in an autonomous fashion and do a variety of handling jobs. They would

Canada are due to have a share. able environment of space. The bardware-will be given. The US engineering company much of the mundane work thinks that the remotely aboard the heavenly outpost; operated service arm. Rosa, leaving the crew of six to eight. electricity. Robots: Engineers, at Westing-house are working on machines

An artist's impression of McDonnell Douglas's concept of the galley

Where Nasa plans to spend its money framework. The Nasa reference design around the Earth at is altitude of about 200 miles. docking units for space shuttles); General Electric and RCA (automated free-

NASA plans to award con-tracts to US companies to begin engineering develop-ment for the space station in

obtain images of their surround-ings with TV cameras and, with sophisticated computers, convert

these to messages to "end effectors" and grippers—in the same way as the human brain

Westinghouse is also investi-

early 1987. So far, it has handed out so iar, it has handen ent contracts worth about \$120m to eight teams of contractors responsible. For designing different elements of the optiting base. Nasa has worked out a "reference design" for the station which is supposed to present amount. is supposed to provide general guidelines for the companies. . Under Nasa's plan, the US is responsible for the main core of the station and elements such as power supply and providing life support systems. Ness plans to spend soon on this work. That leaves western Europe, Canada and Japan to provide other elements such as indi-vidual laboratories that each

contains three scientific laboratories at the centre of a framework which also con-tains living quarters for astronauts, with solar cells, life support equipment and so-called resource modules which contain supplies such as

The station contains two parallel supports, in what is called a "dual keel" framework, and marks a change from Nasa's initial design for the station, worked out a year age, which featured just one beam to which all the other elements for the station were

Under the initial design; laboratories attached to different parts of the single beam would have experienced small gravitational forces caused by the motion of the station

In the new configuration, the laboratories, being at the centre of the station, will experience only tiny gravita-tional forces. That should increase the suitability of the structures to house experiments in certain types of materials processing where weightlessness will be an

Under outline plans for the station, the US, western Europe and Japan will each provide one laboratory. They will be split up to do several different tasks in both materials science and blology.

The eight companies working on the design are Boeing and Martin Marietta (environmental system, accommodapropulsion); McDonnell Douglas and Rock-

Contracts and Tenders

dozens of subcontractors to work on contracts to develop systems for the station which will eventually be put into

Recently Nasa has pre-pared rough estimates of the cash needed to operate and maintain the station. It thinks that annual running costs for that part of the base

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Correction Notice n the above notice published in the inarkin Times on 18th November 1883 the numbers of hoods referentia as December 18th, 1985 should refer that 18448 in 18408.

GREDIT LYONMAIS LUXEMEDING

Charles Cart

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THE MANAGEMENT PAGE

WHAT IS a chief executive to do when his company's revenues plummet to half the level of a year previously, losses mount to record levels and there is little sign of improvement in the short term? Most managers would surely take drastic action to reduce overheads.
In the beleaguered US semi-

conductor industry, that is exactly what most of the major companies have been doing (see Control Data, this page, November 20). Facing an industrywide depression, they have laid off thousands of workers, closed down production plants, slashed capital spending plans, trimmed research and development budgets and generally clamped

down on spending.
Painful as such actions may be, they have been forced upon many companies by "lousy many companies by "lousy business conditions," complains National Semiconductor president Charles E. Sporck, who has reduced his workforce by about 2,500 people this year to around 24 000 34,000. Nobody likes laying off loyal

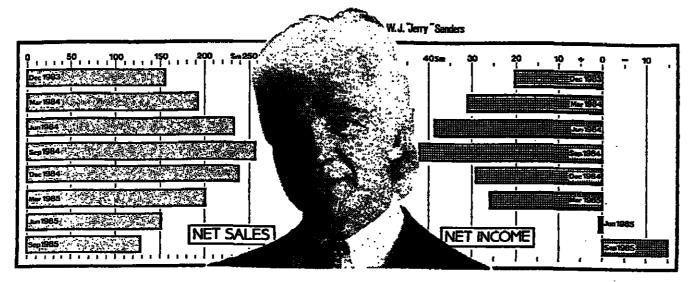
workers, but sometimes it has to be done, Sporck maintains. "We have to bring overheads into line with revenues." he explains. Not so, claims W. J. "Jerry" Sanders III, chairman and chief executive of Advanced Micro

Devices (AMD). His strongly held philosophy is that if people are put first, products and profits will follow. Despite the current industry recession, AMD is staunchly maintaining a "no-" policy,

"AMD was founded on the concept that there was room in the workplace for a company that respected its employees and realised that job security was an inherent need of people and an inherent responsibility of a corporation," Sanders

Since AMD was founded in 1969 by Sanders and a group of former Fairchild engineers, his approach has worked well. driving AMD to become the fastest growing company in the US semiconductor industry, and winning the company a reputa-tion as one of the top ten best companies to work for in America.

In good times AMD shares its success generously with its employees. Last year everyone was awarded one extra week's pay when the company reached its ambitious sales goal for the first half year. But there have



AMD keeps its team together

Louise Kehoe on the US semidonductor company's determined efforts to combat recession

had operating losses of \$30.6m (£21.8m) during the quarter to jobs."
September and saw its revenues halved to \$128m budge enues halved to \$128m (£91.4m) in a year. The cur-rent quarter will be no better, Sanders admits. Analysts ex-pect AMD to lose \$33m on opera-tions during the fourth quarter with sales remaining flat at their current depressed level.

Although AMD has not laid off a single worker, neither is it hiring. Attrition has reduced the workforce by about 1,400 from its 1984 peak of around 15,000. The company has also mounted a cost-cutting cam-paign that it calls "staunch"— "stress those actions needed to check haemorrhaging." Gone is the glitzy employee Christmas party upon which AMD is reputed to have spent a million dollars last year. Gone is the lavish annual sales conference in Hawaii. It has also, as it announced last week. "put on hold" a 1£108m (\$213m) wafer fabrication plant in Dublin, Republic of Ireland, originally intended to serve the European market.

Although AMD refuses to budge on its no-layoffs policy, management is making signifi-

cant changes in its organisa-

tional, marketing and sales AMD's previously successful ability to select the most profit-able and high growth sectors of the semiconductor market and avoid such "dogs" as 64K dynamic rams, where prices plummeted, has suddenly gone very wrong. More than half of the company's losses in the past the company 5 1025co in the co

programmable read only memories (Eproms) — chip)

used to store programs in computer equipment. AMD blames Japanese dumping for a dramatic Eprom price decline-from \$17 to \$3 this year—and has joined forces with National Semiconductor and Intel to file a dumping suit appinst Japanese producers.

"We are shipping dollars with every Eprom we sell," com-plains Gene Connor, vice-president in charge of AMD's special logic group. Prices now are below the cost of materials, its ambitious sales goal for the first half year. But there have been no bonuses since.

"Many companies have cut their losses during this long slump by laying off people. I believe that is a strategy of sacrificing the future to ease the pain today. We're keeping our team together, because we believe in the future," says Sanders.

But the pain is getting hard to bear at AMD. The company

will be the ones to lose their resources to the higher densities, where there are profits the to be made," says Connor. 1986 Informally, AMD is de-rate emphasising the lower-density, year. loss-making parts, but Eprom losses will still account for more than half of the company's spilled blood in the current quarter, Connor acknowledges.

AMD's poor performance this year is also a reflection of its high participation in the per-sonal computer boom. "We have just come off an extremely high growth year driven by the forced to take some drastic PC boom. When PCs went flat action, "The probability of that we suffered more than most." Has AMD lost its knack of

backing the right horses in the semiconductor market race? "We focused heavily on the data-processing area, others had a broader mix," Connor-acknowledges. Now AMD has a major programme under way to offer telecommunications chips and is reconsidering its previous disdain for the consumer market—particularly the growing automotive applications of semiconductor chips.

"material revenue increase" in the first calendar quarter of 1986 and an industry growth rate of 10-20 per cent for the

"We're not so far underwater that we won't have the strength to climb out," says Connor. But the day of reckoning is not far off, he admits. AMD can maintain its current policies until September 1986, Sanders has told his employees. If business conditions do not improve by then AMD may be forced to take some drastic is not zero, but I don't expect it to happen," says Connor.

In the meantime, AMD is not just going to sit and wait for a business upturn. "We will create our own." Sanders declares. Second only to his commitment to employees is Sanders' steadfast belief in innovation as "the best option open to us."

In the last quarter, more than 50 per cent of new orders were for proprietary chips designed by AMD, rather than standard

AMD is more optimistic than you have to be committed to not upon retrenchment, but

Some might say that his com-mitment to R and D is now courageous, or even foolhardy, but AMD spent more than 35 per cent of its revenues on new product development in the last quarter and has no intention of cutting its \$180m R and D budget.

Recently, Sanders launched a programme to accelerate new product development while also boosting the morale of his warweary troops. Fashioned after the "liberty ship "shipbuilding programme of the Second World War, Sanders' "liberty chip" programme calls for company engineers to introduce one new chip product every week for the next 52.

No ordinary promotion scheme, the Liberty Chip camscheme, the Liberty Chip campaign makes heroes of the company's chip designers. Each week the people responsible for the Liberty Chip product are given celebrity status—their pictures are displayed on company walls and on baseball-style cards with the title "this week's all stars." Mirrors, well positioned upon the walls of AMD's facilities carry the slogan "the face that launched a thousand chips."

a thousand chips."
"We have been down and out for a year," explains Anthony Holbrook, chief operating officer. "This is a programme whereby people can regain a sense of pride in their accomplishments; a chance to say "we're turned it around.""

AMD is asking its employees to rally to the cause, to work harder, smarter and longer to make the programme succeed. Company engineers—who typically put in a 50-hour week—are working even longer hours to meet the programme's demands.

working even longer hours to meet the programme's demands. So far, at least, they are not complaining. "Nobody wants to let Jerry [Sanders] down," explains one project manager. The Liberty Chip campaign will also make a major contribution to the bottom line, AMD hopes. Sales of Liberty Chips could reach more than \$100m. could reach more than \$100m in fiscal 1987, AMD predicts, growing to \$400m the following

year.
While doubters might suggest that AMD's spending on salaries and on research and development might bleed the company to death, Sanders is not de

We will do everything possible, make every sacrifice, eliminate every non-essential expenditure to reduce our losses," Sanders says, "But we will not deviate from our nolay-off policy, nor will we cut back on research and develop-ment or essential capital expansion. These commitments jointly constitute the cornerstone of our strategy for winning - a strategy that is based, upon growth through innova-

Training

ICI's offer of a choice of pace

By DAVID THOMAS

"The trouble was they'd handed them over to the training needs and handed them over to the training forgotten it by the next day.

This way" — Walker points at adds. "managers and super-

way managers train their workers.

The idea is to scatter com-

operations, others are specific also check on a worker's level to each works. Examples range of understanding." from plant housekeeping to nitric acid manufacture.

The software is powerful. The people writing each training program can draw on 256 colours, for instance, to make the graphics attention grabbing. They are designed to encourage each trainee to interact with the machine.

What the system means for the management of training, particularly in the light of effects of the recession, is explained by Paul Chapman,

project co-ordinator. "We've reduced our numbers and we're asking a smaller number of people to do a wider range of jobs. So training be-comes important. Yet because we've slimmed down, it's more of a problem to release people as a group for training."

Individualised,

based training provides the answer while also enlivening the often dull ways in which routine training on matters like safety is handled. Eric Brighton, a maintenance supervisor at Huddersfield, can

IN A HUT in a corner of ICI's of his workload: "One guy organics works at Huddersfield, couldn't go on the computer at Paul Walker, a process operator for the giant UK chemical company, is keying his name into a computer."

Paul Chapman reflects on

pany, is keying his name into he's gone on it twice."

Paul Chapman reflects on the has taken half-an-hour out what this means for the manof his shift to complete a train-agement of training. "In theory, ing course on refrigeration, training has always been a line walker prefets this way of management responsibility. In learning to the old training practice, line managers have sessions.

"The trouble was they'd handed them over to the train-

This way"— Walker points at the computer — "I can go at my own pace."

Paul Walker is trying out a new training system that has been introduced experimentally into 10 ICI sites. If it is successful, enthusiasts think, it could in time revolutionise the way managers train their checks a control in the checks a control

The system also allows more checks on each individual's progress. The computer record 's shows immediately that Joe puters at convenient points Bloggs hasn't had any training around the works. Some of for six months," Chapman says, the training packages used on "Every module has a question-them are common to all ICI's and answer routine, so we can

Experimental

It would be an exaggeration to claim that old-style, class-room training is about to be supplanted by computers. Charlie Porter, a trainer at Huddersfield, says: "Some things can be ideal for this, like checking someone's progress tochecking someone's progress towards a safety certificate. But at other times, it's still easier to call a group together, like if you want to talk through quickly why an accident has happened."

Yet ICI has enough faith in the experimental project at the 10 sites to be topping an 5850,000 grant from the Manpower Services Commission up to the £3m mark.

ICI has just started marketing some audio-visual and written material connected with the project, as well as some simplified software packages for white collar workers like design staff. The full-blown training system for manual workers will not be completely evaluated until next summer. After that, black-board and chalk could be on the now tailor the training of his board and c fitters to the peaks and troughs way out.



Image-processing technology was first applied in the 60's and 70's to create clear images of the Earth and Mars, and to locate natural resources via satellite. Yet it was Hitachi's entry into this exciting new field that made high-accuracy imaging possible. In less than ten years, Hitachi-developed systems reduced absolute location error to a world-record 80 metres. Then 30 metres. And the innovations had only just begun.

You can see where with software

Today, Hitachi's imaging skills are being applied in ever-widening variety. Remotesensing satellite systems aid fisheries by detecting differences in ocean water temperatures and displaying likely fishing zones as colour-coded maps on CRT screens, Robots mounted on crawlers are able to move around and "see" much like humans do through combinations of cameras and computers that can calculate distances to objects.

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Architecture

The other Washington exhibition

should not be treasured by the globy of the treasures shown there. The bontext of the splendid objects is only hinted at in the evocations of the at in the evocations of the interiors of laritish country houses; there is little more than a suggestion of the architecture of country houses. So it is doubly important for uniture to hance the short distance from the histogram Massum of the Strager Museum of the Architects where he is a first rate. tects where there is a dist rate display of material from this noitididas us m entitled The Architect and the British Country House 1620

It is a good setting for a complementary exhibition. The Stagon itself is an elegant survival in Washington a fine house on New York Avenue NW that was completed in 1801. If has a series of restored period rooms that are furnished with that Pedetal spareness that is so purely American. Some of the furniture has an Some of the purnature mas an ecoentricity that is seen only he colonial versions of European originals—there is a particularly fine pair of swan neck looking glasses.
It is the oldest museum in

America devoted to architecture and its run by the American Institute of Architects Foundation. This is exactly the kind of americanity in a charitable, characteristic loanization that should be established to run the exhibitions and Drawings Col-lection of the Royal Institute of British Atthitects and be plan-British Architects and be planning for the expansion of the collection into the Adam house that is usen to be varied by the Countriel Institute, which conveniently adjoins the present premises of the Drawings Collection in Postness Squire. The ALA Rundation sponsors instance, scholarly research, publications; and travelling exhibitions; it there was an

10 to



-to be seen now in Washington DC of imagination in the don Palace and Somerset trumph. Vanbrugh's prelimination wide-ranging House, and Vanbrugh's rarely nary view of Castle Howard is. RIBA a similar wide-ranging House, and Vanbrugh's rarely soundation to help create an seen designs for Castle Howard architectural culture in this describe the country house country would already exist. makes it a doubly interesting drawing. It was Vanbrugh who took the decision to spread the house across the ridge and then

Country would already exist.

The current exhibition in Washington has been put it together by Wr John Harris and it is a tour de force. It manages to encapsulate the complex history of this building it type in lewer than 100 drawings. Jaigo Jones sets it all going in 1820 and Gardan Self-ridge's castle that was never built (designed by Philip Tible den) ends the story in 1920. It was a brilliant stroke to accompany each elevational or perspective drawing with an interior design of the period. Thus there is an opportunity to see the signed Inigo Jones elevation of the chimney piece for Osliands Palace. This is one of his finest and most fluid drawings and shows the early enrichment of Jones's interiors. Like its sister exhibition in Washington DC this one emphasises quality. Drawings from the rich RIBA collection and some private collections, such as Chatsworth, Rolkham and Elvetham, demonstrate the significant charges in design.

served. I suppose that Holkham Hall is th eapotheosis of the Burlington/Chiswick style and William Kent's design for the exterior and the interior of the Great Hall are shown here for the first time. Kent's Honing-ham Hall in Norfolk shows a delightfully interiored whether delightfully untutored under standing of the Gothick—addi tionally and perceptively illus-trated by a photograph of the Saloon at Rousham. Chambers, Adam and Wyatt ease us into the Neo-Classical severities of the William Wil-

kins, Joseph Bonomi and Henry Holland and there is the ultimate splendour of the James wyatt drawing of the enlarged spire design for Fonthill built to rival Salisbury Cathedral. It is a triumph to have borrowed for this exhibition the Thomas Hope designs, not for a country house but for his London house: crucially important drawings for architecture in the country

The 19th century is well served; Blore and Salvin and Pugin seem positively benign alongside the excitements of Burgess and Teulon. There is a marvellously subtle watercolour by Lutyens of Ashby St Ledgers in Northampton that was not shown in the recent exhibition of his work.

to dramatise the different blocks. This is an intelligent exhibi-of the house by creating a tion that has been selected with great forecourt. This architectenormous discrimination. It tural sense of movement heralds tells, without any trumpets, that see the signed Inigo Jones elevation of the chimney piece
I for Oallands Palace. This is one
of his linest and most fluid
drawings and shows the early
enrichment of Jones's interiors
that was to lead to his court
style. The later, more disciplined richness of John Webb
Is thown in a lovely drawing
far an unidentified room (lent
by the Victoria and Albert
Museum).

To see the energence of the
English Baroque house in this
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Mainstream classicism—
Mereworth and Chiswick—
Survey. Which was never built,
shows he was a restraining
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the Victoria and Albert
Museum).

Mainstream classicism—
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English Baroque House in
are all clearly and beautifully
Washington until April 1986.
shown. The Palladians are It will then tour to New York,
fortunate that the industry
the architects of these houses tells, without any trumpets, that
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tother the men who created the
new a tells, without any trumpets, that

Simonov's Berlioz/Barbican Hall

WEEKEND FT MA

Max Loppert

conduct the London Symphony Orchestra in two Barbican Hall concerts. Though in the last few years his gifts have already received substantial demonstration in London (at Covent Garden and with this orchestra), the Russian conductor has evidently not yet "caught on": the hall was not full last Thursday. This seems an unjust situ-

this seems an unjust situ-ation, but one that will prob-ably be corrected by natural forces in the future; for, on the evidence of Thursday's all-Berlioz programme, it seems to me now unarguable that Simonov is one of the most remarkable conductors before the public today—and word of him must eventually get about more than it has so far. He is a virtuoso—the stock technique is a pleasure to watch, and its flourishes always have technical point as well as eye-appeal. But though increasingly drawn its purpose is to encourage under Simonov's spell, and music-making that goes far increasingly responsive to the beyond flashy self-advertise- fine-etched sonority combinament, or the coarse, hard-driven tions and paragraph control sound production that is the demanded of them, started the modern interpretation of exeming arcatically as is their nodern interpretation of evening erratically, as is their

is indeed an intensely musical one, and Berlioz responds brilliantly to its characteristics. There are many reasons why a fine Russian conductor should prove to be a fine Berliozian (including, of course, the long tradition of Berlioz enthusiasm and appreciation in that land started by the sojourn there of the composer himself). The performance of the Fantastic Symphony that occupied the second half was both authentic-

ally Berliozian in its resources of nervous intensity and dramatic sentience.

I had never before heard such a performance, and found it extraordinarily thrilling. It was not especially well played all the way through — the LSO, though increasingly drawn under Simonov's spell, and

ally Russian, in its broad, unburried gait and phrasing richly impassioned and supple; and at the same time authentic-

Yury Simonov has returned virtuoso-the stick technique is habit nowadays, and only gradually returned to the Berlioz form for which they were once reputed (the opening King Lear Overture went through some sadly murky patches, though its beautifully vivid and flexible conception shone through even the

The soloist in Nuits d'été was Ann Murray. She sang from a score, and gave an intermittent score, and gave an intermittent impression of nervous hesitancy; even so, it was very nearly a very fine performance indeed, rich in colour, long-breathed, and particularly ready to acknowledge the haunted loneliness of the central songs. Two related qualities Miss Murray lacks, the mastery of which will fill in what was missing on Thursday: a smoother missing on Thursday: a smoother legato, and a more consistent forwardness with the words. (Her choice of keys was odd high soprano in "Spectre" and "Absence," the most difficult, and unexpected downward transpositions elsewhere). The accompaniments were exquisite: this was the LSO's happiest

Ourselves Alone/Theatre Upstairs

Martin Hoyle

The first co-production between the Royal Court and the Liverpool Playhouse brings a slice of Belfast life (in the midst of which, as the proverb all too truly observes, is death) to the Theatre Upstairs. The first stage work by Anne Devlin is sinewy, urgent and alive. Offering no great hope, it is nevertheless more humane than the brutal Murderers, also dealing with the troubled Province, recently turning stomachs at the Cottesloe.

The subtle gradations nationalism are illustrated by the depressing mythologies of hate. The political activist who eschews violence is viciously beaten up by the IRA. An old-style fighter's daughter trunts

her father with the reminder of while refusing to leave his heroic hunger-striker Bobby fecund wife (10 children at the Sands's reputation as a wife-last count). She writes hard, beater—his wife only visited thrusting duets, notably the beater—his wife only visited the jail when sure he was dead. The banging on the door can herald a raid by the Brits or the equally frightening Catholic paterfamilias (cigarettes and wine are hastily shoved out of sight). If the men are fatally trap-

ped in their past, the women try to break free. Punky Frieda sings her republican songs in clubs but when she decides to leave her destination is England, not the south: "I'm not that sort of Irish." Donna turns to other men, estranged from her husband after his release from Long Kesh. But graduate Josie, articulate and deeply. A courier for the movement, she loves first one, then another of her fellow-terrorists.

Abandoned, pregnant, by a
British agent, she returns
numbed to the stifling protection of her father's bouse.

Miss Devlin refrains from

interrogation when Josie accepts the Ampleforth and Cambridge Anglo-Irishman into their ranks. Layers of bluff and commitment, emotional and political, are peeled away to the accompaniment of her growing attraction to the man

who may be a traitor.

The play underlines the ambiguity of those who weep at Bobby Sand's funeral while cursing the IRA bombers of a crowded store, who "judge ideas by the people who utter them." Miss Devlin's means are domestic; there is no overt politicising, no condemnation. We are allowed to judge for ourselves. Simon Curtis's production

evokes fine playing from Lise-Ann McLaughlin as the likable Donna cracking under purely domestic pressures, Hilary Reynolds as the rebellious Frieda and, especially, Brid Brennan as Josie, the most mature of all and the most wounded. In her mid-thirties, preaching while mercilessly wounded. In her mid-thirties, delineating, for instance, the Miss Devlin has bided her time good Catholic IRA-man who in writing for the theatre, and expects Josie's devotion on tap the ripeness shows.

Dance in New York/Pina Bausch

David Vaughan

val at the Brooklyn Academy of Mosic - 10 weeks of avantgarde dieset, friend, and music — pots the New York music — goes the New York commercial theatre to desire, even if shine of the tribute presented might more accurately be said to extemplify the wave before last while others soon to aspire to be fashiotable. rather than truly innevative than ahead of it. But the festival is undeniably a success, both in the sense that it has become (even if you don't way for the and sometimes and in least of artistic achievement.

In dance, the main focus of this year's festival has been to dance theatre as represented by the German chereographer Pine Bausch and her disciples. Although classical ballet managed to get a toe-hold, as it were, in Geznah opera houses after the Second World War, and has of course become fruity established in such cities as Stuttgart and Hamburg there is no strong ballet tradition in Germany. The indigenous form was custouckstanz, or expressive dance, whose leading exponents in the pre-Nazi Webuar Republic were Mary Wigman Rudel von Laban and Kurt Jobss. (There was another, more for malistic dance manifestation in the Bauhaus p erformances staged in the 1820s by Oslow

sented at the Joyce Theatre in October, was not very persua-sive—the costumes were bein-tivity reproduced, but the characteristic and

nificant changes in design. Wren's drawings for Hampton

Court, Inigo Jones's for Wimble-

The work of Pina Bausch and her followers represents a return to expressionism; Bausch berself studied first with Jooss and then with Antony Tudor and with modern dance teachers in New York. The con-tent of her pieces, however, has to do with today's sexual poli-tics rather than the "social sig-ulficance" of hetween the wars. The American dance acholar fluent, Alleia Hanning spiles of the Thunklist subtext of Bausch's work, but this is an understationers. — her entire Bansch's work, but this is an understandent— her entire subject-matter could be ammed up in the title of the old knitch farce. Aren's Men Beasts? If one becomes resistant to her message, however, that may not be so much a sign of sexual chauvinism as of the timmistang effectiveness of her farmal message at they degenerate into more formula.

rate into more fomulae. To begin with, the inordinate length of her pieces is self-defeating. With Bausth, repetition seems to be some kind of moral impossive; her notion (stated in an interview with the New York Times) that repeated sequences demand a reaction from the spectator is only theoretically, not theatrically valid; the response is most likely to be irribation or bore-

Schlemmer. A 1977 seconstruc-tion of his Tyindische Ballett by the contemporary chores the work to interest with grapher Gerliard Bohner, pre- harely my significant change.

The accompaniment consists of a selection of retro popular sensibilities of the audience is snaps back in the second half sensibilities of the audience is snaps back in the second half of the evening to appear, for the evening to appear to the evening to defiles the dancers. The action itself includes thildren's games, justices sexual couplings, and

stone Simple thance steps. At some point, the dances will get late single file and march around doing a sequence of gradues. They will firt with the audience, and inflict indignities, and worse, upon each Of the works presented at Brooklyn, Kontakthof (1978), Arien (1979), and Gebirge (1981), all follow the formula. Not unnaturally, it is less stale

Not unnaturally, it is less stale in the enriest piece, worn out in the lasts. The last of Blusch's four programmes was a temble bill of The Seven Deadly Sias and Don't Be Altaid, to exceepts from other works by Bertolt Brecht and Kurt Weill. Both date from 1976, and have the advantage of being performed to some of the most original sheater music the most original theatre music of the 20th century. Bausch, predictably, views all the cardinal sins as variations on the basic one of sexual abuse of women by men, and blunts the tubite trenies of Brecht.

To some degree the relentless-

The accompaniment consists of ness of Bausch's assault on the emotionally drained, yet she rather than explore the personal

Louis Lortie/Wigmore Hall **David Murray**

his Wignore Hall recital on cost to young Chopin's knowThursday immaîture; interpretaing tharm. The tunes were
tively, it was just a bit plain.
His most dashing and with good intentions but little
sympathetic playing was light or shade; he did the same
inspired by Ravel's transcrip, with two of the late Nocturnes,
tion of La Velse. A challenge as op. 55, and the effect was very
it stands, the piece offers flat.

further risky temptations in the On the other hand, every
form of extra orchestral hits study that is more pianistic printed en a third stave, daring than melodious gleamed
the performer to include them brightly. Neither the opening was contributed as a contribute of Fight Decides are

Still only 26. He Lortie — captured the queasy allure of delivered with such unbesitat-recently the fourth prizewinner the score as well as its bold ing sweep and precision; such in the Leeds Piano Competition range of colours.

— is a model of good sense and Many of the Chopin études smaller studies that are far mis a model of good sense and solution in the chopin studes as spectacutary independent of the company of the Chopin studes and technique. He has quiet got performances as spectacutary independent of the constraints on plantsts, like the A minor and the clean, strong fingers: without Lortie's expressive range bevisible fuss, his articulation in came audible. In quick music, all the most brilliant op. 10 especially the salon-style studies of Chopin was faultless. Studies, his rhythm was often inflexibly stiff (predictable grace need more time to ritardandi at paragraphends develop, but nobody would call didn't compensate), at some cultivated, though it was not a searching reading. Lortie promises were well indeed.

printed on a third stave, daring than melodious gleamed two BBC Symphony Orchestra the performer to include them brightly. Neither the opening somehow, Lorde included them C major study nor the C sharp certs at the Royal Festival Hall with negligent case, and immortone, for example, is often on December 3 and 11.

strike again.

with the famous four-note motif ment he created a mercurial, when it returned at the witty pocket of spontaneity. The recapitulation—the first movelast movement, restful, spirited, ment struck just the mood of was the most captivating piece

Giulini/Festival Hall

Richard Fairman

Giulini gave an all-Beethoven programme with LPO in the Festival Hall. He chose the Egmont Overture to open that concert and did so again on Thursday night to launch the first of a pair of Beethoven evenings with the Philhar-monla Orchestra, now his favoured London partners.

Time has not stood still: the

main section of the Overture was not tempestuous before, but now it is positively anodyne, a display of beauti-ful, elegiac phrases with barely enough tension to set the musical argument in motion. The violins' rhetorical flourish before the coda also hung in the air like an apology. One might well have feared that the Giulini of recent years, respectful to a fault, was about to

But after the interval the Fifth Symphony found an unexpected and welcome vigour.

that Egmont had lacked. Something, at least, of the fire that this conductor used to bring to Verdi in the 1950s had been rekindled.

The rest of the Symphony followed to form. The slow movement still brings out the best of that Italianate lyricism for which Giulini is renowned (the string phrases before the end dripped with sentiment). And the finale went with an impressive, measured tread until a few minutes before the end, when momentum suddenly waned. Perhaps all these bombastic final chords of C major hold little interest for so cerebral an intepreter.

In the Violin Concerto earlier Salvatore Accardo had brought a very different lightness of touch. Accardo is a musician who always finds a corner where he can ease into a delightful freedom of movement, no matter how strict the Despite an untidy opening—and basic pulse. Within Giulini's the orchestra fared no better straight and sombre accompani-

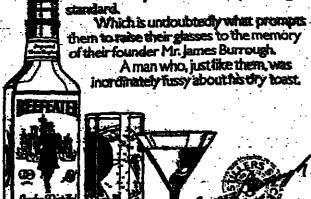
Saleroom/Antony Thorncroft Moste/Monday, Opins and Ballet/Tuesday. Theatre/Wednes-day. Exhibitions/Thursday, A selective guide to all the Arts ap-Arts Guide Nov 22-28

THE BREAKFAST TIME TOAST

At 9am each day the board members of James Burrough may be found making their toast. That's the time when they sample and 'nose' the previous day's distillation of Beefester London Dry.

They like their toast to be dear, brilliant and subtly balanced. With a dry softness that doesn't overwhelm Only then is it allowed to leave the distillery

bearing the proud name of Beefcater. invariably itmeets the required high



THE GIN OF ENGLAND

Music

peers each Friday.

NETHERLANDS

Instrument Concert pelouw. Piano recital by Krystian Zimmetman. Bach, Mozart, Beethoven, Chopin, Saymanowsky (Tue); The Concert pelouw Orchestra trader Hans Vonk, with Jasp van Zwetten, violin; Hatch Ruijstenaars, celfa. Brahms (Double Concerto), Stravinsky (Wed, Inn.). Recital Hall: Marieke Blankestijn, violin; Bernd Brackman, piano. Schubert, Brahms, Bartik (Tue); Kim Hu, violin; Kyeko Haskinteko, piano. Tartini, Prokefiev, Yesye, Havel (Wed); Johannes Leethoven, while; Derk Pik, piano. Beethoven. Eheeto, Brahms (Thur). Enerco, Brahms (Thire).

(914345). Ensure, present quality (914345). It is the factor of the Royal Netherlands Navy and the United States Marine Band conducted by Major J. Marine Band conducted by Major J.

J. Kööps and Colonel John Bourgetts. Sweetinch, Stranss. Bernstein, Hindel (Tue, Wed); Eduardo Mata conducting the Rotterdam Philingmonic, with Nelson France, Stravensky (Thur). Recital Hall: The Travelling Music Ensemble, Boccharini, Brahms, Schubert (Wal) (480) 11

(Wed), (142911). trecht, Musiektentrum Vredenburg. Recital Hell: South American folk musik (Tob): Bines festival (Wed): Ph The Trivelling Music Ensemble. Botherini, Brahms, Schubert

Maastricht, Schotwburg, The Travel-ing Music Ensemble. Boccherini, Brahms, Schubart (Tue). (213300). Nimegen, Vereeniging, The Con-certgebouw Orchestra under Hans Vonk, with Jeap van Zweden, violin; Hatro Buljsensars, cella. Brahms (Double Concerto), Stravinsky, Ks-scher (Mon); Nethertands Chamber Choir, conducted by William Chilli-tia. Purcell Charpentier, Bruynel. (221100).

Robert Kachlanger, piano. Schubert. Brahms Saal, Musilcerein (Mon). The New Chamber Orchestra of Stock-holm, conducted by Franz Moest, with Ulf Walin, under December 19 with til Wallin, violin, Rossini, Mo-zart, Besthoven, Bartók, Musikver-ein (Tae).
Phyllis Moss, pismo, Beethoven, Schu-bert, Chopin, Brahms, Saal, Musik-verain (Wed).

LONDON

Boyal Liverpool Philharmonic Oxchestra, conducted by Nicholas
Cicobury, New music Barbicon Hall
(Minn), (5388891).
Peter Denohoe, pinno. Toppett, Beethoven and Chopin. Queen Elizabeth Hall (Nuc). (5283191).
Academy el St. Martin-in-the-Fields,
directed by Iona Brown, with Bruno
Leonardo Gelber, pinno. Mozart.
Queen Elizabeth Hall (Thur).
Philharmonia Orchestra, conducted
by Ginzeppe Sinopoli, with Malcolm
Frager, pinno. Schumann. Royal
Festival Hall (Thur).

andon Symphony Orchestra, con-ducted by Yuri Simono, with Peter Katin, plano, Lyadov, Rachmaninov, Mussangsky/Bavel. Barbican Hali (Thur).
comic Scott's, Frith Street: Charlie
Watts Big Band directed by Alan

Cohen (4390747). TALY

Milan: Testro alla Scala: Violinist Salvatore Accardo. Bach. (2091-26).

Bome: Anditorium in via Della Concillaziona: Wolfgang Sawallisch conducting Leon Bates, pismo; soprano Julia Varady; bartione Kolos Kovata. Bartoir's Bineheard's Castle (Mon and Tue). (854-1044).

Roma: Oratorio del Gonfalone: Visolo della Scimia 1/B: Valentin Radu, professor of organ music at the Jul-

professor of organ music at the Juliard School in New York, playing music by Bach (Thur). (955952).

Venice: Teatro in Femice: Lassile Quartet. Berg and Beethoven. (25 191). (Mon).

NEW YORK

New York Philhermonic (Avery Fisher Hall): Zubin Mehta conducting Wynton Marsalis, and Philip Smith, trumpets: Mendalssohn, Vivaldi, Haydn, Dvořák (Tue); Leonard Bernstein conducting: All-Mahler programme (Wed). Lincoln Center (8742424).

Carnegie Hall: Henryk Szeryng violin recital with Dalton Baktwin, piano: Bach, Brahms, Julian Carrillo, Debussy, Ravel (Mon); Joseph Wytko semphone recital: Bernard Heiden.

Ryo Noda, Paule Maurice, M. William Karlins, David Diamond, Paul on (Tue). (2477459) WASHINGTON

National Symptomy (Concert Hall): Antal Dorati conducting: Haydn, Bartok, Brahms (Tue). Kennedy Center (#858110). CHICAGO

Chicago Symphony (Orchestra Hall)-Erich Leinsdorf conducting: Hinde-mith, Brahms, R. Strauss (Wed).

René Jacobs, counter-tenor, accom-panied by Kourad Junghans, inte-italian laments and love songs. To-kyo Central Church. (Tue). (237 9900; 479-277) 4702727). omanerchor and Gewandhaus Or-

TOKYO

chestra of Leipzig, conducted by Hans-Joachim Rotzsch: Peter Schreier, tenor: Bach's St Matthew's Pastion. Tokyo Bunka Kaikan (Wed). (470 1073-4).

(Wed). (470 1073-4).

Japan Philliummoule Orchestra, (conductor: Naoto Ohtomo; piano, Shinobu Satoh): Mozart, Richard Strauss, Tokyo Bunka Katkan (Thur).

(234 5911; 237 9990).

Traditional Japanese Music: Song, shamisen (plucked lute), koto (zither), shakuhachi (bamboo flute) in recital of traditional Japanese chamber music. National Japanese chamber music. National Theories. chamber music. National Theatre Small Hall. Complete programme notes in English. (Wed). (2657411).

The life of Braine

Braine, which appear at Blooms-bury Book Auctions on Thursday. Between 1952 and 1985 he made copious notes on the life and times of a contemporary writer, covering 130 volumes in the process. Much of it is intro-spective jottings, but there is a good deal of insight into his personal affairs.
A change of life style has

forced Braine, now 63, to sell his memoirs. He needs the

money to buy a house and to sale. The most likely buyer is an American campus library, such as the University of Texas. A painting by the Victorian master of the tastefully erotic, Sir Lawrence Alma-Tadema, which was bought in a Christmas bazzar at Wells Town Hall Godfrey was one of 20 five years ago for £5, is expected children who began life as a soulfully twanging their lyres One, painted by Poynter in sword His 1864, carries a top estimate of a mystery.

The most interesting lot to come under the hammer in the salerooms this week is undoubtedly the diaries and journals of the novelist John at Sotheby's this week is four

Another discovery on offer at Sotheby's this week is four major choral works by Handel which turned up in a Manchester toy cupboard. In 1878 they sold at Sotheby's unrecognised: now they have an estimate of \$50.000 time on the contract of \$50.000 time of an estimate of £80,000-£100,000. They are part of the "Carmelite Music" which Handel composed in Rome at the age of 22. A fragment of a Mozart cadenza, another recent discovery, is on offer at £12,000-£15,000. It was written when Mozart was 15.

provide for his old age, and he expects to make between redolent of English history are 525,000 and £35,000 from the on offer at Christie's silver sale on Wednesday. They were given to Sir Edmund Godfrey to com-memorate his courage during the Great Plague of 1665-66. Both are engraved with scenes of the plague and the Fire of

five years ago for £3, is expected to sell for at least £20,000 at solubly's 19th century picture sale on Tuesday evening. It shows "Joseph, Overseer of Pharaoh's Granaries," and once belonged to William H. Vanderbilt, the American millionaire the auction contains two Sirens, soulfully twanging their lytes Hill, transfixed by his own sword. His death has remained

FINANCIALTIMES

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Monday November 25 1985

Challenge of a colossus

Group of Thirty confirms most the idea that Governments people's image of the foreign exchange markets today. They are huge, with a global daily turnover of \$150bn and this uninaginable trading volume has doubled over the past five years. They are driven by and investment funds policy and investment funds policy by the progressive rehabilitation of the progressive rehabilitation of the idea that Governments should influence exchange rates and even adopt exchange rates for national economic policy.

A majority of the banks, securities houses, corporations and investment funds policy by the progressive rehabilitation of the idea that Governments should influence exchange rates and even adopt exchange rates for national economic policy. years. They are driven by and investment funds polled by investment, dealing and specu-lative transactions which cut- governments should do more to weigh transactions deriving stabilise exchange rates. But it from trade in goods and ser- is clear that they would not from trade in goods and services by a factor of four or five
to one. They are becoming
more volatile and—paradoxically when one considers the
considers the
controls statutage taxes. But it
scheme is clear that they would not
have been satisfied with the
subsequent decision by the
controls to intervene more rise in overall volume—some actively in the markets. Each what less able to absorb a large of these respective majorities

with an estimated third of the market's total turnover, is modities firms and futures close to the "locomotive theory" arbitrageurs—all with a new and high-rolling

Target

The report draws few general conclusions and they do not go far enough. The summary by Mr Thomas Johnson, president of Chemical Bank and chairman of the sudy group, tells man of the study group, tells of a "system that has expanded tremendously and works well." He concludes that the "aggregate volume of international trade and cross-border investment has not been impeded by the recent period of volatility and realignment of foreign exeffect of longer-lasting exchange movements has been to change the structure, composi-tion and direction of trade rather than its overall level."

The markets have, indeed, invite a backlash against the responded in lively fashion to a freedoms on which it is thriv-The markets have, indeed, responded in lively tasmon to a period when important governments, led by the US, gave them the next phase in the development of the world economy? gressed it has become clearer Or will governments raise the that these changes in the "struc- degree of their policy coture, composition and direction ordination to match the inter-of trade" sometimes seem too dependence that trade and the artificial and too severe to be financial markets have already

THE LATEST report by the the progressive rehabilitation of Group of Thirty confirms most the idea that Governments

transaction without a change in price.

The best part of the report

The best part of the report of lies in the detail. London, policies. So the report represents another small impulse back towards the system of shown so far to have preserved economic policy co-ordination its predominance over New that was abandoned at the The market has been beginning of this decade.

and high-rolling approach time since it crashed ignomi-Technical models are now niously into the debris of the having a profound influence on the attitude of these players to prevailing exchange rates. The big non-financial corporations—one important category of end-inflationary strong were supusers of the market—concede posed to tow the inflationary that the market is becoming weak through their period of more dangerous but do not painful adjustment. Today the appear particularly fazed by focus is upon flows of funds: this development. international savers like West Germany and Japan must spend more so that international spenders, like the US, will borrow less. But beneath the new bodywork, the running gear looks familiar.

The study underlines the need for such an approach. It describes a market bred of increasing trade as a proportion of gross national products, of increasing freedom of capi flows of information between countries and of technology that removes the friction from all of these and from the transactions they inspire. This market has already shown it can create and sustain currency valuations which, after a while, politically sustainable. Hence imposed upon them?

The real losers in Liverpool

world of Liverpool politics the Mad Hatter's tea party appears to be nearly over, for this year at least. The City Council's Militant Tendency leaders, who have spent eight months response a continuous continu Militant Tendency leaders, who have spent eight months repecting "will you, won't you" offers of cash coupled with pleas for reason, have finally agreed to balance the books in a way which had been open to them from the very beginning. Mr Derek Hatton and him Milyane colleagues designed to the college of the conduction of the college of ning. Mr Derek Hatton and his Militant colleagues de-liberately engineered a finaninteractely engineered a minimization crisis by illegally setting a rate for 1985-86 which was too low to cover the budget in an attempt to wring more cash out of the Government.
As always in Liverpool, it

is still not absolutely certain that some contrived hitch will not scupper the solution before it gets to today's finance committee meeting and a later full council meeting for ratification.

If it is passed the council will transfer £20m from its ambitious housing programme to the revenue account while also making f3m of unspecified cuts and accepting f3m of aid from other Labour-controlled

There are some important winners from this affair. First the institution of local government has survived a critical test. A small and irresponsible clique has been brought to heel before a financial disaster ruined the long-standing credi-bility of local authorities in the domestic and international money markets. Second. the Government's strategy of refus-ing either to accede to the bullying demands of the council leaders or to intervene has been vindicated. Mr Kenneth Baker, Environment Sceretary, stood firm in the correct belief that the solution to the crisis lay in the hands of the elected councillors who created it.

smartly to protect their mem- dates and activists bent on per-bers the council leaders would sistent and chaotic confronta-have made the entire council tion.

local community on which local government is founded.

But in spite of being spared these privations the people of Liverpool remain the real losers because unfortunately any because, unfortunately, any financial solution agreed this week is far from the end of the matter. Although both the High Court and the Labour Party are scrutinising the actions of Mr Hatton and his colleagues, both investigations are likely to procced very slowly while chaos can be fostered speedily at any ume. Mr Hatton has already indicated his intention to re-turn to the fray, describing his enforced retreat as a "tempor-

Battleground

The next likely battleground is already clear. The budgetary process for 1986-87 will begin in Liverpool in under eight weeks. Many of the problems put on hold by the solution to this year's budget will reappear then—with one crucial extra dimension. For the first time Liverpool City Council's budget and rate level will be limited in 1986-87 under the government's rate-capping legislation. Before allowing for extra duties resulting from the abolition of Merseyside County Council. Liverpool's cash budget must fall from £265m this year to £245m next year, a real terms cut of around 15 per cent. This looks like a ready-made excuse for Mr Hatton to try to whip up another long-running and highly publicised crisis.

Attempts to stop him need to star now and the key prob-

Deception

An important loser is Mr
Hatton and his Militant group.

Attempts to stop him need to start now and the key problem is for the Labour Party and Mr Neil Kianock, whose They have been forced into a disowning of Liverpool Mili-deservedly humiliating retreat tants last week was one of the and have had the cruel decep-tion of their strategy exposed. Forcing them to back off. The They always proclaimed their party needs urgently to find a action as a defence of jobs and way to isolate Militants so the services. Yet if the trades people of Liverpool can distin-unions had not stepped in quish between Labour candiUK newspaper industry

A golden opportunity if not yet a golden age

By Sue Cameron

RE BRITAIN'S national A newspapers heading for the start of a new golden age of profitability and expansion?

A prudent man, such as Mr Salter, the downtrodden editorial hack in Evelyn Waugh's novel Scoop, would doubtles re-ply: "Up to a point. Lord

Today, after years of inadequate financial returns and seemingly intransigent industrial relations problems, a fresh feeling of optimism can be detected among senior managers in the UK's national newspaper industry. The reasons are not of modern technology and one hard to find.

of modern technology and one union, no strike agreements."

Half of Flect Street—centre of the industry in London—is currently boasting of expensive in East London's docklands. Most managements are also finally making some shift to adopt a tougher line over their chronic overmanning and dangerously high cost structures—at last with some success.

At the weekend came the

news that the National Graphical Association, historically the most powerful Flect Street print union, was prepared to accept the principle of direct, computerised typesetting by journalists rather than printers at the new docklands plant of Mr Rupert Murdoch's News International group. Although detailed negotiations are still to come, this is potentially Fleet Street's biggest labour re-lations breakthrough since the

The industry's financial posi-tion is also stronger, thanks to the flotation of Reuters, the international news agency and business information group, in which several Fleet Street groups have shares. Last week, £115m worth of this Fleet Street holding was sold.

developments in the last few months seems to justify the belief of Mr David Stevens, chairman of United Newspapers and Britain's newest Fleet Street baron, that the industry is on the verge of making the kind of major advances that will put it back on the road to acceptable levels of profitability. One of the reasons for this tougher management line is the arrival in Fleet Street of Mr Eddy Shah, the newspaper entrepreneur who is planning to launch next pring a seven-days-a-week, full colour national daily with fully computerised production and with far lower advertising rates than estab-lished papers as well as a much

Texaco's \$10.5bn

Joe Jamail, the Houston lawyer responsible for the \$10.5bn damages award against Texaco, the US oil giant, is one of those larger-than-life figures which only the state of Texas

which only the state of Texas can produce.

He is a drinking buddy of Willie Nelson, the country and western singer, as well as being a close friend of Hugh Liedtke, the chairman of Pennzoil, who swore he would get even with Texaco after it gazumped his bid for Getty Oil last year.

Jamail aged 59, grandson of an immigrant Lebanese grocer, is one of the top Texas lawyers in the highly lucrative field of winning large personal injury

in the nighty lucrative held of winning large personal injury awards against corporate glants.

Like Liedtke he has a pretty low opinion of current business ethics in corporate America. Practicising what he preaches his previous victims in court actions include Firectons

problem

partly in response to the threat of competition from Mr Shah,
At News International, Mr
Murdoch, too, has told his
unions that the Shah paper
demonstrates "clearly that
other publishers and companies are willing and ready to move into our markets." The new-comers, he said, would have the overwhelming advantages union, no strike agreements."
But more than the Shah
factor is at work. For some newspapers, falling sales and/or schemes to move to new plants depressed advertising revenues in East London's docklands, have been an equally important factor in the pressure for change. So, too, has the sheer

smaller staff. Nor will his start-up costs be as high as those of some existing papers moving to docklands.

with heavy investment demands, the financial burden of over-manning in newspaper produc-tion—estimated by Mr Murdoch Associated Newspapers admits at between 50 per cent and 300 ublicly that it is speeding up per cent — is becoming publicly that it is speeding up becoming

impossible to shoulder.

Mr Maxwell, who is buying new colour presses for MGN and who has spent flom this its modernisation plans at least year alone on promoting his newspaper, has made repeated attempts—once again at the weekend accompanied by threats of closure— to trim his total workforce of 6,000 people. One major reason for his dogged determination to knock MGN into better financial shape must be the fact that today MGN is selling over 2.7m fewer copies of its three major national titles per week than it was a year

cost of the new machinery and they rely on their circulation the new docklands plants that and cover prices for up to 70 ago to meet the costs of moderso many are planning. Faced per cent of their total revenue.

tising. These proportions are to move to London's docklands reached with the print unions reversed for the so-called without switching to fully com- and the plant is still lying idle. quality papers.

Yet there is no reason to think that the potential market for newspapers is shrinking in the UK—quite the reverse. Mr Shah's News (UK) group has done research which suggests that over 4m people in the UK still do not buy a newspaper at all while a further 3m make a last-minute, random choice of paper each morning at their newsagents.

So far, however, there is little hard evidence that Fleet business environment. The Telegraph, for example, badly overmanned even by Fleet to intro Street standards, admitted last methods Any drop in sales hits popular week that it is having difficulty papers, such as the Daily paying the debt charges on the Mirror, especially hard, since £110m refinancing package they rely on their circulation arranged less than six months paying the debt charges on the £110m refinancing package

puterised production methods, arguably a way of spending large sums of money with little prospect of adequate returns in the longer term. But in this, the Telegraph is not alone. With the exception of Mr Murdoch's Sun and NoW,

national papers is expected to be fully computerised when

they complete their costly moves to new plants in both London and Manchester, 'Mr Murdoch's apparent break-Street has fully thought out its through on new—as opposed response to a rapidly changing to newish—technology at the weekend could mark the start of a more successful approach to introducing computerised methods throughout the

national newspaper industry. But his group has had some notable failures in the past. In the late 1970s it spent some in Glasgow. Agreement to

pared to £22.2m in the pre-

vious year. Its national news-

paper pre-tax profits rose from £6.4m to £10.5m. United has

no immediate plans to move

the printing plant from Fleet

The Telegraph group—the Bally and Sunday Telegraph —completed a £110m refinan-cing package this summer

which is designed to pay for ambitious modernisation plans

including a move to Dock-

Jands. Its results, which are

due out this week, are

expected to show a loss after debt charges. Economies have been ordered but a change in

the group's management is widely forecast. Lord Hart-

well, the 75-year-old chairman,

insists there will be no change in ownership—the Berry family has a control-

Mirror Group Newspapers

the Daily and Sunday lirrors, Sunday People, Sun-

day Mail and Daily Record-

tax profits of its Pergam

is thought to have contri-buted only £3.8m to the pre-

Press parent last year. Of

this, some £3m came from the

group's Scottish papers. Mr Robert Maxwell, MGN's pub-

hisher, is spending £60m on new colour presses and plans to move his London operation to docklands.

ling interest.

LORD HARTWELL

Even News International only has the beginnings of a deal on computerised newspaper pro-duction—and then only for the Post, the London evening paper it is planning to launch next year. Negotiations for extending any agreement to the NoW and The Sun still have to be started.

And key management demands for such things as a no-strike deal still have to be dealt with. So talk of a golden age in Ficet Street sounds premature. Perhaps the change in tone, however, has as much to do with an influx of new blood into the senior ranks of the industry as with any substantial elements of progress. Both Mr Maxwell and

Mr Stevens are newcomers to national newspapers.

Meanwhile, Mr Conrad Black the Canadian businessman who already has a 14 per cent stake in the Telegraph, could be standing in the wings to take over control of the group. Staff at the Telegraph, whose journa-lists have unanimously supported a vote of no confidence in the management's ability to rescue the company from bankruptcy, believe Mr Black may

be merely waiting for the price to fall before he makes an offer, There are also other, less remarkable, reasons for opti-mism on the part of many national newspapers today. The strength of sterling against the dollar this year has moderated the cost of newsprint for example. And with the economy in a phase of steady, if modest growth a number of papers are looking forward to better results than they had last year. The Times, for example, is expecting to break even for the first time in years. The Daily Mail is hoping to turn a break-even position into a small profit while losses at the Mail on Sunday are confidently predicted to be more than halved. The Financial Times, which recently opened in the US its second non-UK tinues to be both profitable and

Taken together these three 4 factors—more stable profit-ability, new owners and perhaps a consequent improvement in managerial morale, plus the spur of increased competition— have at the very least created an opportunity for change. It industry chronically attuned to the skills of muddling along is ready to take it.

THE GUARDIAN is now 'a safer pl No arms deal and no tres FINANCIALTIMES ROBERT MAXWELL The Telegraph is also planning operate it has never been

SAYING GOODBYE TO FLEET STREET

 NEWS INTERNATIONAL, Mr Rupert Murdoch's group, is the biggest player in Fleet Street. Times Newspapers-the Times and the Sunday Times plus their supplements
—has in the last four years
turned a £25m loss into a £7m
profit. The Times itself has schleved a large circulationrise, having held its cover price (23p) below that of its main competitors.

The paper is now almost.

breaking even but critics say-this has been at the cost of a more downmarket content. The Murdoch group's mass circulation newspapers, the Sun and the News of the World, have failed to main-The sheer pace of all these tain their profits momentum in the last year, largely be-cause of industrial problems. They are both due to move to a £80m Docklands printing centre, as soon as Mr Murdoch agrees satisfactory terms with of £46.8m for the year to

June—a £6.1m improvement on the previous year. • The Guardian group—which or the Guardian group—which includes the profitable Manchester Evening News—had pre-tax profits of £4.9m in 1984-85, up from £3.3m the previous year. The Guardian itself, which is expected to break even this year plays to break even this year, plans to move to a £20m decklands

the judge changed after it emerged that Jamail had given \$10,000 to his election cam-

But there is nothing sinister

No handcuffs

paign.

 Associated Newspapers— Daily Mail and Mail on Sunday—is buoyed up by its oil and gas interests. Pre-lax profits for the six months to the end of March this year were £16.4m—well up on the £8.7m for the same period of the previous year. But last year the Daily Mail is thought to have merely broken even while the Mail on Sunday is estimated to on Sunday is estimated to have lost almost £19m, mainly because of high costs and inadequate (though ris-ing) sales. Associated has brought forward plans for a

£100m new printing complex in London's docklands by four years to 1988: Financial Times had

trading profits of £8.2m last year and is expected to maintain its strong performance this year. It has no plans to spending over £4m—plus £1m a year running costs on computerised technology

which will be used by journa-lists and which will have no pay off in the short term. The move could, however, be a step towards computer-based production.

● The Express stable—Daily Express, Sunday Express and the downmarket Star—is part of Fleet Holdings, which was taken over last month by United Newspapers. Fleet's pre-tax profits in the year to June 1935 were £28.5m com-

April-Sept	April-Sept 1984	Change
1,883,322	1.988.339	-105,017
1.828.597	1.837.521	- 8.924
3,169,214	3,505,372	-336.158
1,472,297		- 29,648
4,090,921		- 59.270
1.211.877	1.252.847	- 40.970
230.981	215.909	+ 15.072
480.697		+ 14.321
475,707	424,893	+ 50,814
Source	e: Audit Bureau of	Circulations
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THE CIRCULATION WAR

,	April-Sept	April-Sept 1984	Change
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Mail	1.828,597	1,837,521	- 8,924
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tar	1,472,297	1,501,945	- 29,648
	4,090,921	4,150,191	- 59,270
Telegraph	1,211,877	1.252.847	- 40.970
cial Times	230.981	215.909	+ 15,072
ian	480,697	466.376	+ 14.321
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		inca-ine he		<u> </u>

mountaineering, beagling, bee-keeping, cattle rearing and lepi-

post of solicitor to the corpora-tion. He is now responsible for

the disciplinary and legal side of Lloyd's and one of the six top officials in the Lloyd's insurance market.

Underwriters have seen him presenting large tomes to Peter Miller, the Lloyd's chairman, on the future structure of the

corporation and Miller appears to be placing a good deal of weight on some of the Beckett

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Observer

Beckett A1 In the wake of the resignation of Ian Hay Davison from the post of chief executive at Lloyd's the individual who is emerging as one of the most powerful figures in the corporapowerful figures in the corpora-tion is Bill Beckett. Beckett, who is in his mid-50s, was one of the Department of Trade and Industry's top lawyers. He held deputy secre-tary rank until he moved a year ago to the newly-created Lloyd's

But there is nothing sinister to be read into that observation. The short answer is that Titcomb has decided to retire at the tender age of 55 to fulfil a promise he made to his wife, and to encourage the younger members of the firm.

Men and Matters

And he will retain an interest in BZW which is to be 80 per cent owned by Barclays, and 20 per cent owned by de Zoete and Wedd Durlacher partners.

Away days
Thanks to Becket's

compensation. But some Wall Street sources speculate that it could top \$2bn if the full award is upheld.

While Texaco is reluctant to talk about the case it is clear that senior officials never felt they had a chance of a fair to talk in Texas.

Titcomb does not intend to relapse into idleners. He will be published this week, we now know what top City people are likely to be doing when they directorships on other company to boards as outlets for his removed energy.

they had a chance of a fair nowned energy.

They tried hard to have the case heard without a jury in the state of Delaware, where big business likes to have its cases tried.

boards as outlets for his removed energy.

Will he miss taking part in the City revolution. "I shall the top of the tree Becket's certainly miss it. But whether I mind missing it is another matter."

Tirearm is only the cight he cight he could be punishing a golf ball (the sport of 20 per cent).

Tenns is a close second (18)

cases tried.

When Texaco's lawyers had no choice but to accept jury trial in Houston. Pennzoll's home town, they tried to have

matter."

matter."

matter."

Titcomb is only the eighth—
and last—senior partner of de per cent). Sailing and shooting trial in Houston. Pennzoll's later to have large to have larg

There is a notable absentee from the new top management line-up announced by Barclays de Zoete Wedd (BZW). The name of Jim Titcomb, senior partner of de Zoete and Bevan, the stockbroking firm in Barclays' Big Bang conglomerate, does not appear.

".I was wondering if it would be cheaper to send myself as a Red Star parcel every morning in future?"

service each.
Titcomb has been senior partner for only 10 years. But he ventures to suggest that in terms of hours worked he has probably been at it the longest.

Zoetes, followed by Sir Martin Wilkinson and Titcomb. That makes an average of 24 years'

options.

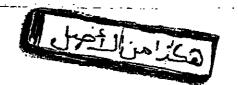
Miller has said repeatedly that he is both the prime minister and the chief executive head of Lloyd's civil service. Beckett has been bold enough to suggest if the chief executive is the head of the civil service there is no need for him also to sit in with the cabinet—that is, with the council of Lloyd's.

Fur trading Another piece of marketing advice from Peter Schutz, the chief executive of Porsche in

the US, whose story about run-ning away from a bear I told recently.

Always remember, he says, to market the relevant aspects of a product . . 'A man doesn't buy a mink

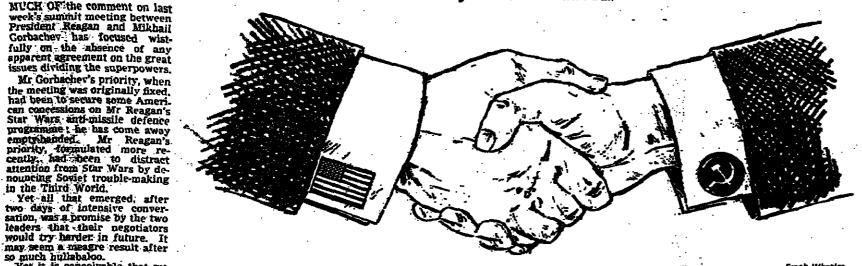
coat to keep a woman warm. He buys it to keep her quiet."



FOREIGN AFFAIRS: AFTER THE SUMMIT

Writing history backwards

By Ian Davidson



Yet it is conceivable that we are witnessing the start of a process that radiates uncanny echoes of the history of 15 years Yet it is conceivable that we are witnessing the start of a process that radiates uncanny echoes of the history of 15 years ago — except that this time history may be rewriting itself backwards. The last time that an American president had regular summit meetings with his Soviet counterpart, it was for the ceremonial exchange of agreements which had previously been negotiated, starting with the first Strategic Arms Limitation Treaty (Salt I) and the Anti-Ballistic Missile (ABM) treaty in 1972. Admittedly, each succeeding Nixon-Brezhnev meeting produced rather less than its predecessor, under the

Well, maybe he can, but I rather doubt it; much depends on whether the two superpowers can, for the first time, separate their obsession with nuclear weapons from their obsession with each other. To the Russians (this has been said many times before but is a central than its predecessor, under the twin pressures of Watergate and the 1973 Middle East war. Never-theless that was the pattern: negotiation climaxing in the ceremonal summit. times before, but is so central that it is worth saying again), the significance of the 1972-74 summits was not just that the nuclear arms control agreements codified and endorsed Soviet after. And since President Reagan seems determined not to give the Russians the one thing that the ongoing process of negotive want most, an explicit ban on any Star Wars deployment, and which they have (not unreasonably) made the precondition for going ahead with any deep cuts in offensive nuclear weapons, the joint declaration that their negotiators will do better in future seems based on a large dose of illusion.

Perhaps President Reagan is to blooked up by the bonhomic of last week's media event that he is persuaded either that he

conceivably, could one day be used to take away their nuclear parity. It is a daunting pic-

It is particularly dainting for a dynamic new Soviet leader. Mikhail Gorbachev may have moved with unprecedented speed in shuffling around the personae dramatis on the South trace to suit his purthe personae dramatis on the Soviet stage to suit his purposes, and the implication is that he is very much in control of political events in the Kremlin. Nevertheless, as a new man, and a representative of a new generation of leaders, with a modern public style, he needs to justify his meteoric ascent by producing better results than his gerontocratic predecessors. He is publicly predecessors. He is publicly committed to economic reform and a faster economic growth rate; and he has openly and disarmingly admitted that one of the essential conditions for faster economic growth is the restoration of calmer international relations.

For Mr Gorbachev, then, the establishment of friendlier and

more frequent contact with the Americans may well be worth having in its own right, even if it fails to produce any very dramatic new agreements on arms control or anything else. The hand-shakes, the smiles and the relationally in Company and the photo-calls in Geneva may suggest to viewers in Russia that this new man, in one bound, has succeeded where both his aged predecessense of political equality with the US. Ronald Reagan may not see it that way — it is hard to be sure how he does see it — but he cannot prevent the Russians from doing so.

For all we know, Mr Gorba-chev may even have scored a few points on the contentious issue of Soviet trouble-making in the Third World. President in the Third World. President Reagan went to Geneva intending to make this the centrepiece of his requisatory against Moscow. But Mr Gorbachev had plenty of time, in his long tete-atetes with Ronald Reagant Complete Control of the Complete Comple gan, to explain that the Soviet Union gets no joy out of the war in Afghanistan; but that a simple withdrawal is just not on, because it would leave the door open to a hostile regime in Kabul which would be much more threatening to the Soviet Union than the Sandinistas in Nicaragua could ever be to the US. And in any case, it was not he, Mikhail Gorbachev, who decided on the invasion of not to surrender a scintilla of Afghanistan six years ago. At his Utopian vision, even if it the very least, President Reamens giving up the chance of gan may find it slightly more difficult to reduce Soviet or both of his potential successforeign policy to the crude sors in 1988 may well be appreciated of translate and the crude sors in 1988 may well be over-simplification of "trouble-making."

Finally, Mr Gorbachev may have decided, despite the urgency of his earlier demands for immediate concessions on Star Wars, that in practice he has the option of playing the arms control issue two ways:

option is implied in last week's joint Soviet-American declaration: the two sides will genuinely seek an equitable arms reduction deal which takes full account of their dif-ferent auxieties, and they will seek it fast; when such a deal is ready for signature, Presiis ready for signature, President Reagan will be unable to resist the pressure for binding commitments circumscribing Star Wars. Eh voila?

But a long-run option is also possible for a Soviet leader who may have another 20 years in power, and who will certainly outlast Ronald Reagan. Star Wars deployment is not for tomorrow, or even the day after. In its animated-cartoon form it is certainly impracticable for many, many years, and it may never be practicable; even a stripped down version is a number of years away from any irrevocable decisions. If Ronald Reagan is determined an arms control agreement, one or both of his potential successors in 1988 may well be auxious to compete for the privilege of signing the first-ever nuclear arms reduction

advisers can see perfectly well that Mikhail Gorbachev has the long as well as the short option—and this goes for the opponents of arms control, as well

as for the supporters. Which is why both warring factions in Washington will be anxious to cut a deal with Mr Gorbachev before the next presidential election: the supporters for obvious reasons; the opponents, in order to ensure that Mr Reagan's successor does not give away Star Wars in its entirety. So provided the Rus-sians are not too unreasonable in the Geneva negotiations, the chances are that Mr Reagan will come under great pressure to do a deal at the next summit — or the one after.

There is just one hitch, how There is just one hitch, however, a problem which will mark off the detente of the late 1980s from that of the early 1970s. The central issue of 15 years ago was the role, the status and the rights of the Storiet Union in province its Soviet Union, in particular its rights in eastern Europe. If there is to be a major reduction in nuclear weapons, the central issue will be the role, the status and the rights of America in Western Europe, in particular the status of its military pre

The Russians have long tried to get their hooks into US nuclear weapons in Europe; in the abortive Euro-missile talks which broke down in 1983, they tried to deny the US right to deploy cruise and Pershing II missiles in Europe; and they will go on scratching at this question because, they claim. they are twice threatened, from Europe and from the US. In their opening bid in Geneva their opening bid in Geneva this year, they reverted to the old refrain, by trying to rede-fine US nuclear weapons in Europe as "strategic," on the grounds that they could reach Soviet territory, while exclud-ing their own SS 20 missiles from that category. They may have moved off this carterns have moved off this extreme position last week at the summit, But even if they have, this issue of the US nuclear pre-sence in Europe is bound to become much more salient against the prospective back-ground of deep cuts in the inter-continental strategic nuclear forces. The Russians may have failed to prevent the deployment of cruise and Pershings; but they may use the prospect of strategic cuts to

stage a re-run of the Euro-

Lombard

Mr Lawson steals critics' clothes

By Peter Riddell

MR NIGEL LAWSON'S autumn money should be spent on statement has altered the terms investment and training but of the political debate in ways which neither his allies nor his opponents have yet fully grasped. If, in Disraeli's words, left the Opposition looking dishevelled.

A combination of higher Spending (however financed). steady economic growth, a levelling-out of unemployment, a consumer boom and low inflation has robbed the Opposition of some telling points. This has produced an ambivalence in both the Labour and Alliance camps about

Mr Roy Hattersley's words, the changes were "far more a matter of presentation than substance." In his view the increases in capital spending have been minuscule, the trend rate of economic growth re-mains very low and unemploymains very low and unemployment is likely to stay high without any significant fall, may have been increased but Therefore all that is likely to fiscal probity is still being happen is an increase in consumption financed by temporary tax cuts paid for by the sale of British Gas.

Yet an outright reflationary appeal no longer sounds an old last week both how much

no longer sounds so credible if the economy is grow-ing and living standards are arily—and just for those in work. Hence, in recent speeches, Labour spokesmen have focused on charges of fiscal irresponsibility and continued neglect of the needs of

Alliance leaders have argued that the policy has been relaxed and they have objected to tax cuts as the wrong priority. Dr David Owen has quickly put on the hair shirt of Sir Stafford Cripps in denouncing "a candy-floss consumer boom" with tax cuts aimed at those in work. The Alliance theme is that the Government is trying to huy votes and not to address prob-lems of national decline. The

implication is not only that any

that total public expenditure should be constrained. The snag is that the appeal of altruism to employed Alliance he has not quite yet walked away with the Whigs' clothes, the Chancellor has certainly left the Opposition looking dishevelled.

The Tories may be limited. The Tories may be better readers of human nature.

Mr Lawson has also under-mined the position of the Fory wets, Messrs Heath, Pym and Gilmour have all welcomed the statement, with varying degrees of sarcasm, as a pragnetic shift in their direction. While they all want more measures, their voice is muted for the moment. ambivalence in both the Labour and Alliance camps about whether to attack the statement as U-turn or whether to regard it as cosmetic electioneering.

An immediate result has been that the annual elections for the officers of the Tory backbench committees have been more low-key than in resent The initial Labour reaction years. Rival slates of candidates was that the broad economic are still being put up, but in policy was unchanged—that, in general, there is a desire to Mr Roy Hattersley's words, the avoid divisions. Tory tribal instincts of cohesion reasserting themselves.

reasserting themselves.

Ministers themselves have not fully adapted to the new approach, Indeed, Mrs Thatcher and Mr Lawson deny that anything has changed. Spending on some individual programmes may have been increased but fiscal probity is still being maintained.

But this still leaves a considerable ambiguity in mini-

told last week both how much money the Government was spending on inner-city projects in the area and then, a day later, why the Government could not accept the CBI's call spending Both statements are no doubt consistent but they are confusing Mrs Thatcher at present feels aggreeved that the extent of capital spending is not appreciated yet she pro-claims herself still the same "prudent Maggie." If the Government is going to change its language, Ministers should be telling the same story. Mr Lawson may have gained the political indication in the

the political initiative in the short term but, like his predethe financial markets have the last word well before polling

Safety in coaches

From the Managing Director,

This time the process has been turned on its head. Nothing has been agreed except that the two leaders will meet

again, next year and the year after. And since President Reagan seems determined not to

which has come in the wake of recent coach crashes, it is perhaps inevitable that there would be a certain "closing of ranks" by the industry. The announcement by Linda announcement by Linda Chalker of her plans to introduce speed limiters, however, prompts me to write that consideration should be given to other aspects of coach operation that must hold a certain responsibility for these occur-

rences.

We are keenly aware of the dangers of coach speeding—
and the problems associated with controlling reckless driving by coach drivers— and welcome any moves that will aid the industry to enhance the and the industry to enhance the already excellent safety record that coach travel enjoys. The problem of speeding by drivers (and it has yet to be proved that recent accidents could be solely attributed to speeding) is, however, only one part of a complex situation that will take more than speed limiters to overcome.

to overcome.

While in the interest of safety the Department of Transport has (generally) the ability to check (via the tachograph) drivers' hours of work, speed and rest periods, etc. to ensure that current limitations-are adhered to (and where these have to overcome. hered to (and, where these have been shown to have been ex-ceeded, to prosecute), it is a conradiction that, in the case of express motorway coach services this facility is not available, as the use of the tachograph for this class of work is merely "recommended" and cannot be enforced by law.

Until the industry recognises and raises, the position of pub-lic service vehicle drivers to lic service vehicle drivers to professional status (and accepts commensurate wage tevels) there is little hope of demanding the higher standard of drivers that we all need. It is totally unrealistic to expect to attract the right kind of personnel — responsible for vehicles worth upwards of £100,000 and more importantly up to 80 or 30 passengers—on a basic wage of only £90 for a 45-hour week. I know of a 15-month-old ex-

after being passed in the annual DoT test; among the defects were some electrical wiring in dangerous condition and loose steering-box mounting

quality was to be attained through more stringent checks by the DoT, it would appear that, because of financial and staffing restrictions, the hard-

Letters to the Editor

nearer to this goal. recession has doubtedly put many sections of the industry under great financial pressure, which can lead to neglect of the more important safety aspects, and (until more funds are made available) there are too few examiners to be able to maintain effective vigi-

In our view, until some effort is made to remedy the above factors, there is a real danger of such tragic accidents recur-

Stephen D. James. Chelienham St, Bath.

European science collaboration From Dr N. Dombey

Sir,—David Fishlock reports (November 16) that "Britain hopes to win the agreement of France and Italy next month as partners" in a new neutron beam facility at the Rutherford beam facility at the Rutherford Laboratory, near Oxford. He then goes on to show why this is a forlorn hope while "Britain's future participation in CERN, the European research entity for particle physics in Geneva, was . . . in the hands of the Government."

France and Italy are not going to he in any mood to join to be in any mood to join Britain (at Britain's request) in a new collaborative venture in basic science at a time when the government is threatening to pull out of CERN.

professional status (and accepts commensurate wage levels) there is little hope of demanding the higher standard of drivers that we all need. It is totally unrealistic to expect to attract the right kind of personnel — responsible for vehicles worth upwards of £100,000 and more importantly up to 80 or so passengers—on a basic wage of only £90 for a 45-hour week. I know of a 15-month-old express coach which was found to have \$1 defects only six weeks after being passed in the In the words of a report to triumph of European science is one of the few areas in which western Europe is abead of the US, with Japan and the Soviet

Union a long way behind. France and Italy wish In an industry in which it increase spending at CERN, was intended that (following the deregulation of heensing which had hitherto purported to maintain a degree of control) by 1991-92. Since Britain only pays 16 per cent of CERN's pays 16 per cent of CERN's spending it has a very weak hand. The British Government will therefore have to decide

and Finland as the only western European countries not mem-bers of CERN and to give up the possibility of joining future collaborative scientific projects in Europe, or to find more cash for basic science.

It is ironic that at a time

when the US is spending billions of dollars on future technologies for strategic defence, including the study of high energy particle beams for this purpose. Britain is considering leaving the organisation which has more experience than any other in the practice of that technology. If Britain were to leave CERN, and if in 10 years time the US announced 10 years time the US announced a major breakthrough in particle beam devices, to whom would the Government turn for independent advice on the subject? At present there are British physicists in senior positions in the accelerator group at CERN. But in 1995? (Dr) Norman Dombey. Physics Building, University of Sussex,

Party political publicity

From the Director, Local Government Information

Sir,-I was interested to read the letter from Mr T. Robinson (November 14) welcoming the ban on party political publicity in the new Local Government Bill I fear however that he has entirely misled readers. The Bill does not merely ban party Bill does not merely ban party political advertising, as the Widdleombe committee recommended in its report on local government publicity and Mr Robinson apparently assumes. It effectively prevents any local authority in this country from publishing material on matters of political conteners. In of political controversy. In other words, it is aimed at silencing the Government's critics and stifling public critics debate.

the view of lawyers who have considered the Bill examples of material this would prevent

any material relating to council house sales (a cause Edinburgh

likely to be regarded as identified with the Conserva-

any material accompanying rates demands explaining that rates have risen because grant (likely to be identified with the Labour Party) or have been kept down through privatisation (likely to be identified with the Conservative Party)

-publication of made by an authority to re-cent government consultation papers on social security and privatisation.

In our view, this is a totally unacceptable constraint on freedom of expression in this country and of the right of-citizens to be fully informed. This is especially so given the continuing freedom of central Government to publicise its views at public expense. Since coming to power in 1979, the Government has spent £2.9m on 11 politically controversial pub-licity campaigns including council house sales, abolition and rate-capping. Such "informa-tion" campaigns will continue but without the benefit of an alternative point of view. Margaret C. Pedier. 1-5 Both Street, ECL.

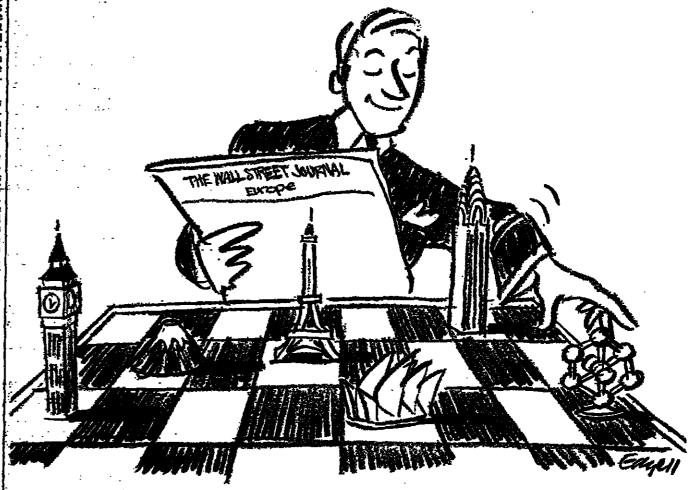
Outperforming the index

From Mr W. Crosby

Sir,—I refer to the article by John Edwards, "Best to get in at the start" (Weekend FT November 16). The figures and premise on which he comments could be regarded as from a source not wholly uninterested in encouraging a quick turnover in bonds and I suggest that premise is too simplistic. A closer analysis shows that after allowing for a 5 per cent difference between hid and offer prices only eight of the 18 bonds quoted appear with rolled up income to have outperformed the FT-Actuaries All-share Index over the first year. Consequently there is a less than even chance of picking a fund which on this basis will outperform that index in the initial short term. From Mr W. Crosby

On the other hand five of the eight funds which did 50 outperform that index initially were the only ones which went on with rolled up income to out-perform that index over the fall perform that index over the fall period to October 25 1985. Perhaps early winners can be reasonable long term performers when compared with the odds against achieving on a relatively small number of bond holding. holdings a sufficient number of correct short trem decisions to offset relevant costs and wrong decisions and to match that performance.

W. C. T. Crosby.



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FINANCIALTIMES

Monday November 25 1985



Terry Byland on Wall Street

Stripping runs into trouble

Tigrs, Treasury receipts and other privately-sponsored devices for sep-arating Treasury bonds from their interest coupons, has run into

Dealers are unwilling to strip the bonds, designated Strips in abbrevi-ation of the unwieldy name of Separate Trading of Registered Princi-pal of Securities. The result is that liquidity in the secondary market has tightened significantly since the Treasury introduced strip bonds

Of the \$57.6bn of Treasury securities available for stripping, no less than 76 per cent remain unstripped. This represents a traders' strike: while the Treasury designates the bonds, it is the traders who initiate

Their reluctance has sharply reduced the rate of growth in creation of new stripped bonds from 23 per cent between July and August to below 10 per cent in September. An unexpected upswing in October probably reflects nothing more than temporary interest rate plays by Wall Street traders.

The problem lies not in shortage of demand for Strips, but from dis-tortion - or "disorder" to quote a major trader – in the market place as a result of extraordinary demand for some Strips by Japanese investors. This has undermined the conventional yardsticks of value and distorted returns over the full range

Strips were immediate favourites in Japan where, because of the US Treasury sponsorship, they were deemed acceptable investments by the Finance Ministry. The ministry

Strips (Sept. 30)

Bond 11.625 PC 1194 11.25 PC 1995 11.625 PC 2004 11.25 PC 2015 10.625 PC 2015

banned Japanese investors from buying Cats, Tigrs and the other which were tagged "derivative

For Japanese private investors, fill a vacancy for a long-dated investment, offer tax advantages and an exchange rate play.

But what was given with one hand was restrained by the other when the Japanese tax authorities advised that only the bond itself, or "corpus" would be tax exempt: tax treatment of the coupon has been

Consequently, Japanese interest - concentrated at the long end of the range, effectively in two issues - lies wholly in the corpus, and entirely shuns the coupon side of the

This has had two serious effects on the market. First, concentration of Japanese demand at the long end has played havoc with the strips' yield curve, and undermined the market's base for valuing Strips, making stripping financially hazar-

And second Japanese appetite for only the corpus strip has left dealers holding swelling inventories of unsold coupons, now impossible to hedge because of the valua-

Without these distortions Strips ought to give a return virtually equal to that on straight Treasury bonds. But over the third quarter. Strips returned significantly less than Treasuries.

Problems are also beginning to show at the short end of the strips range, where the loss in market liquidity is making life harder for the US money managers who have been the mainstay of this sector.

"The lack of liquidity and uncertainty caused by the Japanese situation has arrested the development of the Strips market," says Mr Thomas Klaffky of Salomon Bros. "Until that is corrected, it will be difficult for it to realise its full

Strips were intended to cut US Treasury financing costs, and provide a desirable zero coupon security for the market. But further Strip issues could prove expensive in a issues could prove expensive in a market already holding \$44bn of unstripped Strips and a mound of

market already holding \$44bn of unstripped Strips and a mound of unscripped Strips and a mound of unsold coupons.

The Japanese are due to take a new look at the relevant tax law on January 1 but the market is none too sanguine that the position of strip coupons will be any better.

Unfortunately, the US Treasury has not yet completely eliminated the distinction between coupon and corpus.

There is a need for some clear rulings on the tax status of the two sides of the stripped bond equation if US Strips are to play their intended role in the US finacial markets.

Line of the stripped bond equation if US Strips are to play their intended role in the US finacial markets.

Ulster Unionists prepare UK sugar to take battle to London group set to control

ULSTER UNIONIST leaders take their battle against the Anglo-Irish agreement on Northern Ireland to Westminister this week buoyed by an impressive street demonstration in Belfast on Saturday which they say showed the depth of feeling against the accord among loyalists.

A delegation of Northern Ireland

Assembly members will carry the message directly to Mrs Margaret Thatcher, the British Prime Minister, this afternoon when they meet her at Downing Street at her request to hear their views on the ac-

The 15 Unionist members of parliament will repeat their rejection of the agreement, signed at Hillsborough Castle on November 15, when the House of Commons debates it on Tuesday and Wednesday. The Irish Parliament has already ap-proved the accord and it will take effect after the Commons has given its expected assent.

Mrs Thatcher is considering ways of consulting Unionists on the work of the inter-governmental conference set up under the agreement to dampen loyalist protests that Dublin is being given a say in nor-thern affairs while they are ex-

But the Assembly delegation will tell her the accord is unacceptable and repeat their demand for a referendum in the province on the issue,

Unionists believe Mrs Thatcher will have to think twice about proceeding with the accord after Saturday's demonstration. It was at- platform. tended by between 70,000 and

The prosecution office has made

fraud cases involving the Lloyd's in-

surance community and other City

The DPP's office wants to see

changes which will make less

onerous the laws surrounding the

degree of evidence which has to be

produced in criminal fraud trials. Under the present laws in complex

fraud cases, the best possible evi-dence has to be provided in prose-

cutions in which witnesses are

produced to corroborate and give evidence.

that commission rates on big equity deals will drop by between 20 and

30 per cent after the "big bang" re-structuring of the stock market in

London next October. They are also expecting to cut down the number of different broking firms they use.

Most of them expect commissions

largely to disappear from the gilt-edged market, in favour of trading

But although most investors are

expecting the markets to become

cheaper and easier to use, they are also sceptical about the policing of

securities dealings. Some 65 per cent think that the level of investor

per cent who think it will improve;

about the effectiveness of "Chinese walls" between the different depart-

and 61 per cent express concern and offer prices.

ments of integrated securities for order execution skills than for

opinion survey carried out for bro-versed, with as many as 87 per cent

on the basis of net prices.

BY BARRY RILEY, FINANCIAL EDITOR IN LONDON

markets.

BY JOHN MOORE, CITY CORRESPONDENT, IN LONDON

THE OFFICE of the Director of In complex fraud cases where in-

statutory body responsible for in a vast international fraud are on

bringing criminal prosecutions, is trial, the DPP has found difficulty

urging major changes in the way in securing the co-operation of over-fraud cases are dealt with in the seas witnesses to appear in British

the move against a background of idence can be produced in court

mounting criticism in Parliament without requiring a witness to at-and the City of London that it is not tend in person.

Northern ireland and the Rev Paisley, leader of the Democratic Unionist Party, claimed it was the biggest rally of Unionists since Edward Carson proclaimed the Ulster Covenant against Home Rule in Ireland at Belfast City Hall in 1912.

A Unionist MP said yesterday that there would be mayhem on the streets of Northern Ireland if the agreement was pushed through. He said southern civil servants would be in great danger if they came to Belfast to implement the agree-ment. Unionists would "tighten the screw" by such measures as refusing to pay rates and boycotting Irish-owned banks and stores.

Senior Unionists were relieved

that Saturday's rally passed off peacefully. An effigy of Mrs Thatcher, the latest loyalist bogey figure, was burnt and there were 38 arrests. But there was no repeat of the violent scenes which Unionist leaders know damage their cause in mainland Britain, such as the at-tacks last week on Mr Tom King, Northern Ireland Secretary of

At the rally, 14 of the 15 Unionist MPs signed a pledge to resign their seats if the Government refuses a Enoch Powell, MP for South Down, who was not present. His position is

all resign by January 1, precipitating by-elections in the new year which the Official Unionist Party and the DUP would fight on a joint

John Hunt writes: US investment

dividuals who have been implicated

seas witnesses to appear in British

courts. The DPP would like a meth-

od to be evolved where overseas ev-

form have been submitted by the

public prosecutions office to Lord

Roskill, who has been carrying out

a review for the British Govern-

ment, into the existing laws and court procedures relating to com-

mercial fraud. A report is due to be

published in the next month or so.

The Roskill committee is study-

ing whether jury trials are the ap-

propriate way of dealing with com-

plex financial traud cases. But the DPP is not convinced that the aboli-

tion of jury trials would result in in-

London SE reform expected to

bring sharp fall in commissions

INSTITUTIONAL investors expect kers de Zoete & Bevan (part of Bar-emphasising the importance of that commission rates on big equity clays de Zoete Wedd) by City Re-research.

search Associates. More than 100

top institutional investors were

questioned in August and Sentem-

ber about their attitudes to the "big

A key finding of the survey is

that investors expect quite different developments in the gilt and equity

markets. In gilts, many investors think commissions - if they contin-ue on the present basis - will fall by

as much as 50 per cent, but in prac-

tice 60 per cent do not expect to remunerate their gilt-edged brokers

through commission at all. The gilt firms will be expected to derive all

their income from taking positions,

and from the spread between bid

In gilt-edged, many more institu-tions (69 per cent) will be looking

research service (35 per cent). But

thern Ireland and the Irish Repu blic has been discussed in Washing-ton by Mr Nicholas Scott, the Northern Ireland Under Secretary. In meetings last week with Congressional leaders and senior civil servants in the US Administration

he discussed an investment pro-gramme to back up the Anglo-Irish Although the package would be for the whole of Ireland it would be gal and remains on the lookout for "tipped towards" the North.

The talks are still at a very preliminary stage and no decisions were reached. Because of Congressional difficulties over the US budget a final agreement would not be possible until next March.

However, the two sides are think ing in terms of some public funds from the American side matched by venture capital from US banks.

The Americans were eager to see any inward investment from their side matched by private capital from the UK. One possibility is that there could be a mix of private capital and further investment through the job creation schemes from the

Mr Scott emphasised last night that he had not gone to the US seeking some new form of Marshall Aid. But he had found a willingness Washington to underwrite in some tangible way the US Administration's political support for the

have a big majority for the Anglo-Irish Agreement when it is put to the vote in the Commons on Wed-

UK prosecutions office urges reform of laws on fraud

tions in a recent interview.

The DPP's office feels that a tri

bunal of a judge and assessors might find it difficult to convict in a

fraud case once the methods of a fi-

nancial market are taken into ac-

the DYY arg

could lead to speedier trials where

technical matters are rapidly re-

"conspiracy to defraud" charges

have been discredited to some ex-

tent. The charges, when brought

against businessmen operating in financial markets, have been diffi-

cult to pursue as day-to-day trading can be confused with the definition

Frustrations on the fraud trail,

Because of the importance of

equity research, most institutions

(79 per cent) are prepared to pay

separate commissions, though only 50 per cent are confident they will

deal mainly on this basis in prac-

Some favour an agreed scale (28 per cent) with, as now, rates declin-ing on bigger deals, but others pre-

fer negotiated rates based on their level of activity either in the recent

past (28 per cent) or expected in the

next period (35 per cent).
Institutions fear that if they try to

strike a hard bargain over commissions they will experience some downgrading of service. They parti-cularly fear a lower availability of

After Big Bang: a survey of institu-tional investors. De Zoete & Bevan, 25 Finsbury Circus, London EC2M 7EE.

US optimism

Continued from Page 1

and Soviet society, and their differ-

Geneva had reinforced his desire

sessment of these differences.

Soviet forces.

on summit

of conspiracy under the law.

lever just over a year ago. creased convictions. "I am not sure that the abolition of the jury system would result in a marked increase of convictions," said Mr John Wood. deputy director of Public Prosecu-

The two US sugar acquisitions will give Tate about 18 per cent of

Exchange deals soar to \$150bn

Group of 30 study group, says that the report is "significant because it involves the widest group of active participants in the foreign ex-change markets around the world." The purpose of the 53-page study ket participants on the functioning of the foreign exchange market and in particular the changes that have taken place in the last few years and those they anticipate in the

It noted that there has been a loss of depth and resilience in the foreign exchange market - the size of transactions that can be absorbed without affecting the rate is often smaller - and there is evidence of some decline in the competence of

There are also growing worries about counterparty risk, which re-flects the possibility that a customer or trading partner may fail.

Securities houses, commodities firms and futures arbitrageurs head ences, had not changed as a result of his talks with Mr Gorbachev. But the list of new players who have spurred a more active global foreign exchange market. International banks describe the market befor an improvement in superpower relations based on a realistic ashaviour of these new participants as more speculative and more inelined to taking large positions and big risks. The newer non-bank He detected some greater Soviet interest in a political solution to the war in Afghanistan that could intraders are seen by banks as having volve a timetable for withdrawing a less consistent market presence. They are essentially price takers

On Star Wars, the US Strategic Defence Initiative, Mr Regan said The Foreign Exchange Market in the 1980s, the Views of Market Par-ticipants-Group of Thirty, 725 Park

Portuguese refinery

TATE & LYLE, the UK-based suga group, is close to obtaining control of a second sugar refinery in Portuother possible sugar acquisitions, according to Mr Neil Shaw, the company's chief executive and Negotiations to give Tate a con-trolling interest in the Sores refin-

trolling interest in the Sores refinery, currently majority-owned by the Espirito Sento family, are expected to be completed by the end of next month. The refining company was worth between £15m (\$21.7m) and £18m, Mr Shaw said. In conjunction with the Alcantara refinery on the outskirts of Lisbon. of which Tate has also obtained control, this would give the UK group about 50 per cent of total Por-

tuguese refining capacity. It would put the company in a strong posi-tion in the market ahead of the Community at the beginning of In its acce

the EEC, Portugal was keen to obimports in order to develop its refinng industry. The expectation in Lisbon is that

if and when Tate eventually seek to rationalise both of them. Both refineries, which have total annual capacity of about 220,000 tonnes, are in need of mod-

This will be only the latest in series of relatively small acquisitions - many of them involving sugar-refining businesses - made by Tate since its takeover bid for Brooke Bond was thwarted by Uni-

Last December, it announced the \$43m purchase of Beatrice Foods' iness division, and it followed this with two other US purchases: Colonial Sugars of Alabama for \$18m in January and six mid-Western sugar beet factories for-merly owned by Great Western Sugar for \$21.5m in March.

the American market.

Continued from Page 1

Worldwide investment activity and trading in new financial instruments have been the main sources of the market's expansion, far outstripping world trade, says the report, which notes that world ex-ports grew by only 8.5 per cent to \$1,662bn between 1979 and 1983, the latest available year.

Despite this tremendous growth in the volume of foreign exchange trading, the report also paints a picture of a more nervous, tense marketplace. The Group of 30 committee which included representatives from the Federal Reserve Bank of New York, Morgan Stanley, the Bank of Tokyo and Joseph E. Sea-gram, voiced a number of concerns.

and do not make markets.

he believed Mr Gorbachev now understood that the US planned to THE LEX COLUMN

The City's sins of commission

With London equity turnover top ping £700m on a couple of recent days the old order of fixed commis-sions is going out in a highly lucra-tive style for the stockbroking fraternity. But October 27 1986, the date of the Big Bang, draws inexor-bly nearer. Will it all end in tears as the ruthless institutions seize their opportunity to wreak havoc with Nobody can be sure, but if de

Zoete's new opinion survey of leading institutional investors is any guide, the future will be remarkably like the past - at any rate, in the equity market. Most fund managers want to go on paying separate commissions, rather than dealing on net prices, and few are aiming at more than a 20 to 30 per cent cut in

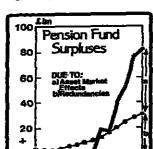
Since they will be losing the ben-efit of continuation, this might not amount to much of an effective drop at all. It is true that most of them are vowing to deal through fewer brakers — but then, most of them probably said that last year and the year before as well. Yet the gilt-edged market will in-

deed be a quite different place. Here, most institutions expect commissions to disappear. It will be a traders' market, with business going to the best market makers. and earch taking a back seat. The big contrast is that in equi-

ties a high value is placed by the institutions on research - especially research into individual companies. At the same time, the funds are determined not to pay for it them-selves, which explains the enthusiasm for commissions (paid by the investment client) rather than fees or in-house research departments (a cost for the fund management This preference may not apply to

all types of institution, however. rance companies and selfmanaged pension funds might be equally happy to pay fees. But few appear to be seriously considering the possibility of cutting out the brokers entirely by relying on in-house research and dealing. So keen are the institutions on

access to top researchers that the big brokerage houses are counting on their ability to bargain on the basis of a position on a telephone list. The institution that is too zealous at negotiating fine rates could be the of reducing the workforce; the only improve the underlying cash flow of last to be called after a change of respectable surpluses come from a the Merseyside Soviet, a race beview. And like a solicitor, your good investment performance (virtween creditors and the Govern-friendly broker will be turning on tually guaranteed in the last few ment may yet decide whether the the clock when you ring. He will be sions to justify the time.



1972 74 75 75 80 82 84 At least, that is how it appears in the midst of today's prosperity. But it is incredible that research should be rated so highly in a large and generally efficient market place. And in any case, there will only be room for a few star firms in

rates will be under much more

clients of the institutions. If the fund managers can charge commissions against the clients' funds, they have no great incentive to bargain for lower rates, especially if they are also getting "soft-dollar" benefits such as Reuters or Data-Stream screens. Pension fund trustees watch out.

Pension excesses

There is no denying that pensionfund surpluses are a problem; every other day there is news of a compa ny deciding to take a few years' contribution holiday," with immediate benefit to pre-tax profits. Distillers did it this week. But it is much harder to remove lumps of surplus from the most over-funded eme; claw-back of previous contributions, tax-free, is still a rarity though apparently a possibility extended by the Revenue in cases of corporate distress. While individual stories make it

plain that the surpluses must add claim some success; cuts have at up to quite a tidy sum, it has been any rate been promised, and Liver hard to get a handle on how large an aggregate surplus there is. Only companies that have patently been shrinking seem willing to admit obtain standby facilities in the marthat surpluses can arise as a result ket. But nothing has been done to years). The London Business story ends in receivership or the School has estimated, however, that despatch of Commissioners to balredundancy may have created an ance the books.

£25bu, while rising asset prices could be worth roughly twice as

This is not merely tantalising to the contributing companies it would surely be at least equally attractive to an incoming Labour Chancellor as the first line of financial nationalisation. Meanwhile, if the investment surpluses are any thing like as large as the LBS saggests, there should be no more of the arguments that schemes are un-able to afford full transferability of

Liverpool debt The last-minute concessions by

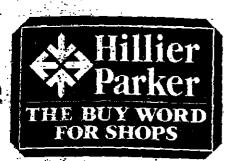
which the council in Liverpool has more than a temporary expedient When the budget-setting process re-sumes early in the new year, the odds are that Liverpool will again set course for the rocks. Yet the mere 13 per cent yield at which its irredeemable bonds were quoted in Friday suggests that the capital markets have yet to take seriously deed, the tranquillity with which the rest of the local authority debt market has so far glided through the Liverpool affair only makes sense on the assumption that lenders believe, as does Mr Hatton, that there is a backstop in White

That is none too clear. It is recognised that the Public Works Loan Board cannot lend new money to a council which is acting beyond its legal powers. That the PWLB may also be unable to roll over existing lines of credit is a possibility, less noticed perhaps, but quite as likely to bring about an eventual wreck. If the Government then devises some method of last-resort leading to Liverpool, it will be confronted by a succession of delinquent councils if it does not the credit rating of the local authority system will be likely

Meanwhile, the Government can pool has been forced to do what is necessary - by capitalising revenue items from its housing account - to

RELOCATING? SHARE IN OUR IT'S WILAT WIERT CUT OUT Send for the Clwyd fact pack Clwyd is a county built on success as over 200 new, growing companies can testify. The benefits we can offer include an unbeatable financial package (cheap loans, cash grants, rent free periods, factories from only £1.30 per sq. ft etc), an Enterprise Zone, technology park, green field sites and fully serviced land. For further information contact The Clwyd Industry Team, Clwyd County Council, Shire Hall, Mold, Ciwyd CH7 6NB Tel. 0352-2121





SECTION II - COMPANIES AND MARKETS FINANCIALTIMES

Monday November 25 1985



A proliferation of warrants meets demand for hedging

Treasury bonds, watrants to buy Eurobonds, warrants with long lives, warrants with short lives, warrants to buy Ecu bonds, war-Eurobond market is as overrum by warrants as Hamelin was by rais, though the inhabitants have not yet. Secondary Market 1858 22,024.4 853.9 12,382.8 3,587.7 feit the need for a Pied Piper to Prev 16,309.8 1,074.1 12,818.1 2,361.5 prev 16,309.8 1,074.1 12,818.1 2,361.5 prev 5,182.8 88.3 1,084.3 1,912.5 prev 5,182.8 88.3 1,084.3 1,912.5 prev 5,182.8 Europear Total rants to buy Swiss franc bonds. The

There are hig pockets of de-mand, mainly sophisticated investors, who can use them for hedge Previous said one trader. ing," said one trader.
The warrants fall into two catego-

ries. The first type gives investors a play on the dollar bond markets, and includes the put and call war-dollar fall. Credit Commercial de rants offered by Goldman Sachs on France's issue for Sparbankernas rants onered by Goldman Secus on France's issue for Sparbankernas bank is a dollar floater with warrants from Salomon Brothers to buy five and 10-year Treasury a formula CCF developed. The ex-

market, giving investors a cheap can be exercised until January 8, way of participating in a further 1987.

rise and, in the Goldman Sachs The issue gives the borrower

vestors the market play. The war- cost, rants buy into a non-callable bond Also on Friday Royal Bank of with the same terms as the host Canada offered 200,000 warrants to

A call provision on the bost bond franc bond with a 5% per cent conafter a certain date, and the repon at an exchange rate to be fixed quirement to submit the host bonds at a 3 per cent discount to the averwith the warrants to buy the back age spot rate on three days this bond up to that time, means that week the borrower's total issue need not Investors must have five war

Tressury yield curve, much lower year, than a straight issue would have Away from the warrants, the Euachieved. Further, the issue, which rodollar bond market had a volatile was open to competitive hidding, week. Prices see-sawed each day as would probably have been made in the Eurobond market tried to follow the US domestic market, had the the moves in New York's previous barmless warrants structure not session.

ta Conv FRN

Week to November 21 1985 Source: AIBO

onds.

These are a product of the bull 1.135 on Friday and the warrants

case, a market fall.

Bonds with bond warrants give bank offered rate (Libor), as the borrowers a way of reducing their cash raised from the 100,000 warrants, priced at \$37, cuts the total

buy a non-callable 10-year Swiss

rise above the issued amount; hence rants, priced at \$25 each, to buy a the name "harmless warrants." SFr 5,000 bond. The negative aspect General Electric's \$250m deal of the deal is that there are only gave the company a borrowing cost four exercise dates, in March, June, about 10 basis points below the US September and December next

een used.

That often meant that when Eq.
The second type of warrant seen rope went up, it was hit on the head last week also offers investors a by New York coming down sentent way to hedge, in this case against a This proved: a disstrating back

who responded to the market's bouts of strength with issues, which were then launched in the less good

Despite the bad moments, and Friday afternoon was one of them. many traders are confident that this week will see a further run in the bond market. That would bail out some of last week's deals, such as Eksportfinans, which was priced fairly but was only just inside its fees by the weekend.

Even a good run may do little to help last week's Sushi issues bonds issued by Japanese entities which can be sold to Japanese investors without adding to their foreign bond commitment Nippod Telegraph and Telephone, for example, was bid at a 3 point discoun to issue price on Friday afternoon. The problem with many of these deals is that the lead manager must promise the borrower a certain cost of funding up to a month in advance of the issue. If the market moves in ween, so much the worse for the

syndicate. With demand for Sushis now much reduced, as the Japanes authorities have frowned on the use of this loophole, it is near impossiale to fix terms that satisfy the borrower and inspire European in-Continental bond markets have

generally enjoyed a cheerful week. Unilever's French franc issue, Ford Credit Canada's Ecu deal, and Svdkraft's Danish krone issue were all successful.

The Swiss franc foreign bond has regained confidence, with prices up by around % point last week. As a result, a swarm of new issues were launched late in the week, with swaps for US corporates working once more. A range of interesting borrowers, rather than the usua dull fare of Japanese private placements, was offered and at prices generally regarded as good, so the

D-Mark Eurbonds gained up to a point over the week and here too, new issue managers are taking a

CREDITS AND EURONOTES

Gaz de France switches on the lights

existing borrowings at lower cost. Suddenly on Friday, the market was alive with business as other

and credit market last week as borrowers scrambled to complete their (Libor), depending on usage level.

1985 requirements before the yearend break, writes Peter Montagnon,
Euromarkets Correspondent in group of 15 mandated lead banks.

London.

It is arranging a \$700m, 10-year book-ronner. Credit Lyonnais will be facility designed to refinance existing borrowings at lower cost.

Suddenly on Friday the market

Arah Banking Corporation, Banque Arab Banking Corporation, Banque Bruxelles Lambert, Banque Indosu-

were predictably fine, not least year facility for the African Develamour those on the Gaz deal itself which opment Bank which is led by Dean has been the subject of ferocious Witter and S. G. Warburg. The deal bidding over the last few weeks.

Orchestrated personally by Mr

Jean Reboul, finance chief, this bidding process produced an annual facility fee of just 5 basis points on rying a maximum yield of 10 basis

As a water and 5. C. warding, the deat to deat the bank's programme of the subject into the market the process and the bank's programme of 18.75 points for the first two pand its borrowing capacity. It allows for the sale of Euronotes carried the sa the standby credit which will back points over Libor, though it is unments on this plain vanilla credit up the issue of Euronotes and bank likely to be drawn as it is intended advances in dollars and Ecus. The as back-up liquidity.

than 25 per cent of the total facility at the maximum yield. These terms are significantly finer than those on a similar facility arranged last year, indicating growing acceptance at the bank's concept of subordinated debt, which is unique for a develop-

GNEL. Italy's electric utility, is raising \$300m through a 10-year fa-cility led by Citicorp and carrying four and seven-year maturities re-an annual fee of 5 basis points for spectively. The commitment fee is borrowers, who have stayed on the ez. Chemical International, CIBC.

cility led by Citicorn and carrying sidelines while conditions im
crédit Commercial de France, Créd
an annual fee of 5 basis points for the first four years, rising to 6.25 cago, Générale Bank, Industrial points thereafter. Drawings under Their decision to wait until the Bank of Japan, and Société Gén
the standby credit will bear interest. last possible moment seems to have erale. at Libor plus a utilisation fee of up paid off. Terms on the new deals Also just launched is a \$350m, 10- to 20 basis points depending on

Another Italian borrower, Alitalia, has swooped into the market for

state-guaranteed Industrial Credit is rated A1 + - P1. The European Corporation, which finances small and medium-sized business in manufacturing and tourism. This com-prises a DM 180m committed standby credit and a \$100m uncommitted facility for the sale of Euronotes in dollars and Ecus.

The credit is divided into two 6.25 points and the basic credit margin is 12.5 points, though additional usage fees come into play if more than half is drawn.

In the Eurocommercial paper market, Prudential Funding, the finance arm of the US insurance company, has appointed six dealers to sell up to \$500m. They are First Chicago, Goldman Sachs, Morgan Guaranty, Prudential Bache Securi ties. Credit Suisse First Boston and UBS (Securities).

Bankers say the issue will provide a rare benchmark in the market for top-rated US corporate pa-

GAS DE FRANCE turned on the credit will have an escalating mar. The facility fee starts at 7.5 points. Chase Manhattan won the hotly per. The borrower already has Christmas lights in the Euronote gin of to 10 Di basis points bear but would use to 125 points if manhattan won the hotly per. The borrower already has Christmas lights in the Euronote gin of to 10 Di basis points bear but would use to 125 points if manhattan won the hotly per. The borrower already has about \$2.8bn outstanding in the US and credit market last week as bor London interbank affered rate derwiters had to take up more borrowing since 1980 for Ireland's commercial paper market, where it issue, which will also be rated, follows the narrowing of rate differentials between the two markets.

Ansett, the Australian airline, has mandated a \$150m note issuance facility to Banque Nationale de Paris with a facility fee of 10 basis points for the first three years,

rising to 12.5 for the next two.

Maximum rate on Euronotes will be 12.5 points over Libor but, in keeping with an emerging trend for Australian borrowers, Ansett will also be able to market Australian dollar paper at a maximum effec-tive margin of 31.25 points. Burton Group, the UK clothing

retailer, has mandated County Bank to arrange £125m und

BHF	Bank bond	average
Nov 22 104.509		Previous 104,496
High 105.603	1985	Low 99,840

Gemina willing to sell its stake in Montedison

BY ALAN FRIEDMAN IN MILAN

block of shares in Montedison, the the shares are up for sale. Italian chemicals group, is willing to sell its 17.1 per cent stake if a Montedison is among the key is-suitable buyer can be found, Mr sues in the redrawing of the map of Giovanni Agnelli, chairman of Fiat, said in Turin at the weekend. The holding would have a market value

of around L400on (\$230m). We do not have any vocation which requires us to remain a shareholder," Mr Agnelli said. "We are available to sell the shares held. in Montedison by Gemina." Besides Fiat, Pirelli and other leading Italian industrial companies are grouped in Gemins, a financial holding company.

Mr Angelli stressed that much would depend on the kind of investor interested in buying the Gemina holding. Nonetheless, his remarks

GEMINA, owner of the largest were the clearest indication yet that could determine the shape of busi- cussions is not known, but no im- iary of Dow Chemical of the US.

The shareholding structure of sues in the redrawing of the map of Italian financial and industrial power. The other main issue - the struggle for control of Mediobanca, the Milan merchant bank which holds a portfolio of vital share stakes in Fiat, Pirelli, Generali and other companies - is expected to be resolved at the bank's annual meet-

ing on Wednesday. Both the Mediobanca and Montedison matters are highly controversial in that they pit the country's old financial establishment against newcomers and notitical parties against one another.

The resolution of these questions

ness power for years to come.

Mr Agnelli's comments on the

Gemina stake in Montedison come one month after it emerged that a tors, including Ferruzzi, the agribusiness group, become Mont-edison's most influential new group of shareholders. Between now and next spring

Montedison is hoping to launch a large rights issue which may provide the occasion for a change in its shareholding structure. Analysts in Milan say Fiat has al-

ready made overtures to potential buyers concerning the sale of the Gemina stake in Montedison. The outcome of these preliminary dis-

mediate sale is expected. . . .

The first hint that Gemina's stake biggest units for the production of in Montedison could be for sale came in September when Mr Agnel Rovereto. complex series of deals was being. It said "our presence is not permalim of new companies and invesThe Gemina group of shareholdThe Gemina group of s

group, against Gemina's wishes. to take effect from January 8.

• Fermenta, the Swedish fine The plant produces erythromycin chemicals and biotechnology comthrough fermentation and also

another antibiotics fermentation semi-synthetic penicillins. plant in Italy, writes Kevin Done in

Stockholm,

Through earlier acquisitions Fermenta has established itself as one

The plant claimed to be one of the

ers was much angered last summer contribute sales of SKr 450-550m when Montedison's chairman - Mr (\$57m-\$70m) and profits of SKr Mario Schimberni - took over B-I 70-80m in 1986, if the capacity is Invest, an industrial and financial fully used. The takeover is expected

pany, is adding to its list of recent manufactures intermediate antiacquisitions with the takeover of biotics products such as 6-APA and

Ferments is acquiring the plant of the world's largest producers of from Lepetit, a Milan-based subsid-bulk penicillins.

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NOVEMBER 1985

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DKB ECONOMIC REI November 1985: Vol. 14, No. 11

(July-September) of 1985 ros

only 4.6 per cent from the like

quarter of last year on a quantitative basis, continuing their

downward trend. The slow-down

is attributable mainly to slug-

buying Japanese products.

ish shipments to the U.S. and China, which had been actively

Slowing exports have already

affected production activity

(Figure 1). Production of the

electronics/electrical ma

chinery industry, which had been expanding favorably on the strength of strong Ameri-

can demand, fell short of the

preceding month's level in July

and August as semiconductors

plunged. With the exception of

export quota was expanded, production has been slowing in

this year, centering on export-

is casting a dark shadow over the trends in domestic demand.

with exports had led the busi-

ness expansion, seems likely to

slow down in the near future

Private orders for machinery

excluding those for ships and

those placed by power utili-ties), which mirror capital

spending several months ahead, had been recording

until the first quarter (Jan-uary-March) of 1985. The rate

ol increase, however, has since

declined to a single digit - 6.8

per cent in the second quarter.

A survey of corporations con-

ducted by the Bank of Japan in

August also tells of declining

trends in private plant and

equipment investments. Major

their capital spending in-

creased 8.3 per cent in the second half of fiscal 1984 from

the preceding half-year period, but they predicted the rate of

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5.9 per cent in July and a minus-

cule 2.4 per cent in August.

e-digit gains year-to-year

Private plant and equipment

headed for decline

Japanese economy at a turning point

started to pick up in March 1983, has been enjoying relatively high growth. Recent ecogest that the economy is now approaching a turning point.

Slow-down in domestic and external demand

An analysis of Table 1 shown below gives the following pic-tures of the economy:

—The rate of increase in exthe peak in the first half of 1984. -The rate of increase in domestic demand registered a decline in the first half of 198 after peaking in the second half

-Gmss national product slowed down this year after recording high growth during

—Imports, which had been steadily increasing along with the business expansion, have drastically slowed down since the beginning of this year.

The question is whether the

slow-down in domestic demand and production changes the mediate future.

The diffusion index (DI) of the Economic Planning Agency gives hunts on business trends. The leading series of the index. which is said to point to busiahead, stayed at the 50 per cent 'boom-or-bust demarcation line" in July for the second consecutive month. Since the beginning of this year, the leading series has been on the wane, though zigzagging, indicating a slow-down of the economy several months ahead. This suggests that the economy is now approaching a turning point.

Slowing exports affecting production

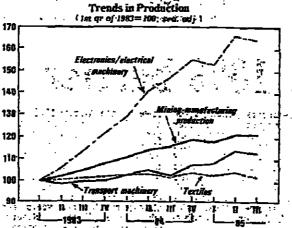
Other economic data ansight into the current economic cent in the first half of fiscal 1985 and further to 0.4 per cent in the second half.

(Advertisement)

Personal consumption remains weak

The anticipated pick-up in personal consumption, due to higher wage raises and lavorfailed to materialize. This is largely attributable to the slow growth in income of the em-

Income of employed persons is equal to per capita income multiplied by the number of



Source: Ministry of International Trade and Industry.

(Table 1) Gross National Expenditures.

	(Per ecut change from	s eviou	s half-véor	period)		1.0	
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	lst'!	half"	2nd half	1st half	2nd half	ist balf	
Gross national expenditu	res (GNP)+ '	1.2	+ 25	4-3.0	+ 28	+ 24 .	
Domestic demand		0.3	+ 1.8	برو 1 تب	+.2.4	+ 1.4.	
Personal sector		0.7	+ 1.2	4 13.		+ 1.6	
Personal consump	tion+	1.5	+ 15	+ 1.5	-+ 1.1	+ 15	
Private corporate se	ctor	1.5	+ 4.9	7 5.5	+ 6.7	+53	. •
Private plant and	equipment ''''			224			
investments,		0.4	+ 4.5	+ 3.6	+ 5.8	+ 5.0	
Governmental sector	ا 🛧 روس فود	i.9 .	+ 0.8	f'0.2 ~	+ 1.8	3:4	. .
Surplus of the nation of		5.2	+12.3	+16.9	+ 72	+121	
	············+ (0.5	+ 81	4-90	+ 6.8	+ 3.8	•
Imports atc		6 A	+ E 0 .	E 6		. 0.0	

Source: Economic Planning Agency's National Income Statistics (prefigninary).

income, namely nominal, wages, increased an average 3.9 per cent in the first five. months (April-August) of fiscal 1985 from a year earlier, a smaller increase than fiscal 1964's 4.3 per cent. This finding seems contradictory to the fact that wages were raised by 5 per wage raise offensive and pay-

6 per cent higher than last year. The low gain in income in overtime worked because of sluggish production activities. The slow-down in production also affects the number of em-

rate of employed persons in, July and August was lower than 1 per cent. The effective iob-offer-to-applicant ratio has been marking time as job of-fers have been falling short of the year-earlier levels since June. Also, the downtrend of

employment situation is now at a standstill, although it had been improving since the second half of 1984.

As production is likely to slow down for some time, the in-crease in income of employed these circumstances, personal Cerrection of

external disequilibrium

In spite of the slow-down in exports, Japan continues to run huge surpluses in the current sluggish imports. Under these circumstances, the U.S. and other trade partners are stepping up their demands that Japan increase its efforts to

Japan is not the only cause. The U.S. is also responsible for with its buge

budget deficits that beloed push up interest rates and the dollar's exchange rates. ...At the late September meetin rest rates and the hig in: New York of finance ministers and central bank goverages of the Group of Pive, agreement was reached to elively intervene in exchange markets concertedly. During the two-week period after the

yen level. However, the joint interven-tion is not enough to stabilize the yen rate at the current level

meeting, the Japanese yen strengthened in one strake to

sures to prop up domestic demand and increase oppor-tunities for investments in the - domestic market as well as inrow the trade gap and forestall rising protectionist move-

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The next DKB monthly report will appear Dec. 24.

INTL. COMPANIES & FINANCE

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UNAUDITED STATEMENT OF RESULTS FOR THE HALF YEAR ENDED 30th SEPTEMBER, 1985.

	30th September		31st March		
	1985 £M	1984 ∡M	*1986 <i>£</i> M	1985 £M	
Turnover	244.8	223.9	497.9	455.4	
Trading Profit	91.7	72.0	182.4	144.8	
Interest	<u>(18.9)</u>	(20.6)	(35.2)	(40.0)	
Profit after interest	72.8	51.4	147.2	104.8	

- I. This unaudited statement has been prepared under the same accounting policies used in the statutory accounts for the 12 months ended on 31st March, 1985.
- Trading profit is stated after charging depreciation on the basis of historical costs, 3. Thames Water is not liable for corporation tax.
- 4.* The 12 months figures to 31st March, 1986 are forecasts based on expectations in November, 1985.

STATEMENT BY THE CHAIRMAN, ROY WATTS, C.B.E.

Commenting on the results, Roy Watts, Chairman of Thames Water Authority said, "We have exceeded the first half's profit target through a combination of increased efficiency, improved income collection and success in gaining overseas business. Prospects for the second half are equally as good, notably in the export field.

"Between September, 1984 and September, 1985, we repaid £50 million of our... outstanding loans, so we are on track to meet all our financial targets for the current year."



NING WATER FOR YOU Thames Water, Nugent House, Vastern Road, Reading RG1 8DB.

Long bond yield breaks the 10% barrier

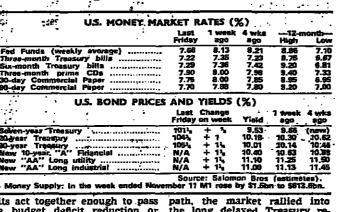
strongly early last week, seld-ling the Treasury long bond yield plunging into single digits for the first time in more than five years Towards the end of the week

Towards the end of the week the markets gave up part of their price gains, and the old 30-year long bond yield edged back up through the 10 percent level to close at 10.01 percent late on Friday. Yet inderlying market sentiment remains buillish. The rally last week pane despite a flood of new Treasury and corporate paper and was fuelled mainly by four key factors.

key factors.

First, renewed speculation about an early cut in the Fed discount rate, currently 7.5 per cent; second, further signs of economic weakness despite the upward revision in real third-quarter GNP; third, continuing hopes that Congress will get the second for the long delayed Treasury to balanced budget package before funding — auctions which, together with note sales dupmed together with note sales d

Eura Inv Bk 1212 90 ...



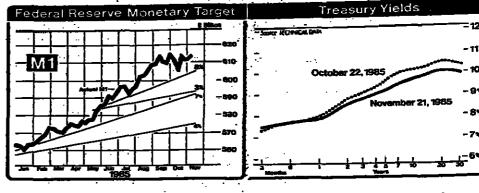
action, bringing a further \$2.5bn in new issues to market. The auctions went well withthe new paper snapped up by investors, reflecting the pent-up supply shortage caused by the delay in passing the debt ceiling increase and an apparent

The three-year note auction The three-year note auction on Tuesday brought investors an average rate of 8.74 per cent; Wednesday's two-year notes sold at an average yield of 8.58 per cent; the ten-year notes produced a yield of 9.54 per cent; and the Friday auction of \$6.75bn of new 91 per cent 30-year Treasury long.

a similar issue carrying a 91 per cent coupon yielded investors 8.91 per cent. In when issued trading late on Friday, the new long bond was priced to yield 9.95 per cent. delay in passing the debt ceiling increase and an apparent concern that the recent rally almost exactly six years ago could spell the end of double-digit yields. when the Federal Reserve slammed on the monetary brakes in an effort to curb in-flation. Long yields dipped briefly below the 10 per cent mark again in mid-1980, be-fore soaring to over 14.5 per cent in 1981.

The crucial question now fac-ing the US markets is whether the extended rally will continue to reduce historically still high real rates — or whether bust-ing the 10 per cent barrier will prove a temporary abbera-

For the moment at least, the bulls appear to have the upper hand. Progress on balanced budget moves in Congress still appears painfully slow, and is now certain to drag on past the Thanksgiving holiday while the markets next will close the markets next Thursday. Yet the market



believes that some form of deficit reduction package will anyone on Wall Street these cays predicting higher US closing with gains of between interest rates and, for the most concern about M1's above target growth are all helping to fuel asses its monetary policy and perhaps cut discount rate by the year end or in late January, when the preliminary fourth quarter GNP figures are released.

Reading the money market tealeaves has been difficult to find anyone on Wall Street these days predicting higher US closing with gains of between and 1½ points. Short-term rates fell by between 9 and 30 basis points with the six-month bill rate falling seven basis points to 7.29 per cent.

What is unmistakable, however, is the dramatic 100 basis point flattening in the Treasury yield curve since early October, almost all of which has occurred between three months and seven years. As Salomon Brothers notes, during this period presented tors which has distorted the form which has distorted the swung wildly last week—and the weekly banking figures. How-

FT/AIBD INTERNATIONAL BOND SERVICE

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Metata Mig 37, 00 ... 100 121 + 99, 1.84
Nippen Oil 37, 99 50 811 + 11, 1.89
One Pharm 37, 98 60 851 - 77, -6.67.
Soc Gen Surv 47, 98 ... 51 1607 + 27, 170.23
Sumitomo Corp 27, 98 70 1335, +57, -0.82
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Bank of Tokyo 10's 92 | 75 | 103's | +0's |
Ber Col Munic 12's 91 | 100 | 100's | +0's |
Br Col Munic 12's 91 | 100 | 104's | +1's |
Br Col Munic 12's 91 | 100 | 104's | +0's |
Br Col Tele 12's 82 | 70 | 106's | +0's |
Br Col Tele 12's 82 | 75 | 106's | +0's |
Br Cord Corp 12's 90 | 75 | 106's | +0's |
Kredietbank 12 92 | 75 | 103's | +0's |
Long Term Cred 11's 90 | 75 | 104's | +0's |
New Brunswick 12' 95 | 75 | 107's | +0's |
New Brunswick 12' 95 | 75 | 107's | +1's |
Quebec Hydro 14 91 | 75 | 108's | +0's |

CANADIAN DOLLAR STRAIGHTS

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UK GILTS

Sales by Government Broker limit rally

THOUGH the gilt market has optimism on inflation: the further on Friday with the The market, in any case, recently been very much the apparent enthusiasm of the announcement of a fibn conwelcomes having a variety of poor relation of the booming Government Broker to sell debt.

London equity market, it began to sense last week that price the price of a "tablet" to Thursday and the remainder in Despite its size, the new tap probably does not add to the

master & Moore.

The fall in long glit prices

The fall in long glit prices

1.700

The fall in long glit prices

Soft had pushed their yield above that on long US Treasuries.

1.701

1.702

1.700

The fall in long glit prices

Mansion House speech, exactly to fund the Public Sector

Mansion House speech, exactly to fund the Public Sector

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otherwise seem on the cards, given institutional liquidity and

10.05 10.61 10.18 11.04 10.31

London equity market, it began
to sense last week that price
falls over the previous month
had produced yields meriting
some buying interest.

On most measures, equities

or definition of the property for the price of a "tablet" to exhaust it and some paper was also believed to have been supplied "unofficially" to the market later in the week. In each of the two previous weeks, gentle upswings in prices had been stifled by similar moves.

The market has found it difficult to square the authorities' bargain basement activities with their policy, stated clearly by the Chancellor of the Exchequer in his October

January, hardly supports the argument that the Government is rushing to raise funds. That the new stock has an

initial four-year maturity encouraged the long end simply because there was no additional supply pressure there. Its pricing, and the fact that it is short-dated, led some analysts to see an optimistic signal about official interest rate assumptions—though the authorities consistently say no such signals should be detected.

The interesting feature of the

issue, and one which should give it a fillip, is the investors' option to choose between two stocks, a medium and a long, on conversion. Until now, conversion stocks have given the choice of only one issue. Pricing the new instrument

is more complex, but the wider choice it offers may be particucourse of the full year—but the larly attractive given the Broker has scarcely helped to uncertain outlook for the allay them.

The scarcely helped to uncertain outlook for the relative performance of the allay them. relative performance of the The waters were muddled medium and long-term sectors.

probably does not add to the market's concerns about the Government Broker's activities. These may, in any case, be explained simply by an official desire to get a batch of gilt funding out of the way before next month's issue of shares in Cable and Wireless, expected to raise fibn or more.

Stockbroker Greenwell calcuis £9bn, net gilt sales over the next four mouths need average only £200m per month, compared with an estimated £350m in the last eight months and an average £800m in the

last two years.

Few analysts believe the £8bn official target will be met, even though October figures published last week were much better than expected. But Greenwell's figures show that an £8bn PSBR would mean not net sales of gilts, but net redemptions over the rest of the fiscal year

Alexander Nicoll

NEW ISSUE These Bonds having been sold, this announcement appears as a matter of record only.

US \$150,000,000

Saga Petroleum a.s.

111/2% Unsecured Bonds Due 1995

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Banque Paribas Capital Markets

Bergen Bank A/S Citicorp Investment Bank Limited

Daiwa Europe Limited

Den norske Creditbank

Genossenschaftliche Zentralbank AG

IBJ International Limited

Kansallis Banking Group

LTCB International Limited

Morgan Grenfell & Co. Limited Nomura International Limited Orion Royal Bank Limited

Salomon Brothers International Limited

Sumitomo Finance International

Swiss Bank Corporation International Limited

Union Bank of Norway Ltd.

مكنامن المجل

BERLINa City of Technology and Innovation



for example: The BIG -

Berlin Centre for Innovation and new Enterprises - helps entrepreneurs with their work. It gives place for newly founded and young technology companies. Opened on November 30th 1983, the BIG has developed to 26 companies employing more than 200 people.



for example: The TIP -

Technology and Innovation Park - offers a new quality of collaboration between the economy and science: 80.000 m² of floor space are shared by innovative small and medium -scale industries and advanced research institutes of the Technical University of Berlin. This offers a creative atmosphere, stimulating partnership and chances for technological and economical development.

for example: BIG-TECH -

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

CORPORATE FINANCE

Olympia and York breaks new ground

of these new financing techniques is Olympia and York, the Toronto-based property developer, which is controlled by the publicity-shy Relchmann O and Y is currently breaking

new grounds on two fronts. One is a C\$50m (US\$36.3m) public bond issue secured by a lease on an 11-storey office building in downtown Ottawa. The second is a preferred share issue due to be launched later this week by a newly-created O and Y subsidiary, O and Y Enterprises. The share offer, likely to be the largest in Canadian history, will mark the first time that an O and Y unit has raised equity from the public.

In both cases, investors will be told virtually nothing about the financial position of the Reichmanns' vast real estate empire, the assets of which — including the showpiece World

building (on Ottawa's main shopping mall), its blue-chip tenants (Canadian government not obtain a much higher rating if it borrowed funds in its own

To ensure that the building will have sufficient value to pay off the bond after 12 years, O and Y has also pledged zero-coupon Government of Canada bonds to the company leasing the property. Creditors thus

year ago.

The forthcoming preferred share issue, also lead-managed by Wood Gundy, is expected to total about Chibn, the largest shopping mall), its blue-chip total about C\$1bn, the largest tenants (Canadian government sum ever offered by a Canadian departments) and the project's company to outside investors overall financial strength, two Canadian bond rating agencies two equal tranches of C\$500m have given the company which leases the site a double A assets total around C\$3.5bn. rating. O and Y could probably not obtain a much higher rating summer after O and Y's controlling. urchase of a controlling nerest in Gulf Canada from ourchase Chevron Corporation of San Francisco. Last week O and Y Chevron's 60.2 per cent holding. The company now holds the Reichmanns expanding natural resources interests, which also include a majority stake in the remainder of financed in New York will be financed in the same way.

Avenue in New York will be financed in the same way.

The company is able to raise these funds without disclosing sensitive financial information by issuing notes guaranteed by issuing notes guaranteed by issuing notes.

O and Y has already had access to large pools of outside capital for its US real estate developments by tapping the raipdly growing market in short-term commercial paper. Four O and Y projects have so far been funded in this way including two office buildings in Los Angeles and two-thirds of the two Merrill Lynch towers at the World Financial Centre. Sales of commercial paper st the World Financial Centre.
Sales of commercial paper
raised US\$750m towards the
US\$1.5bn cost of the World
Financial Centre. A new O and
Y Development on Lexington
Avenue in New York will be

ave no recourse to 0 and Y, which also include a majority banks and insurance companies. Mr Kenneth Lenng, 0 and Y's stake in the Abitibi-Price, the Mrs Patricia Goldstein, senior vice-president for finance forest products group, and 15 vice-president and treasurer, and administration, says, "We per cent of Hiram Walker Representation, says, "We per cent of Hiram Walker Representation available to the companies." senior vice-president for finance forest products group, and 15 vice-president and treasurer, and administration, says, "We per cent of Hiram Walker Reare sizeable enough that making sources, the drinks and energy information available to the company.

In theory, investors need not operations enables us to enjoy have folded into O and Y ultimate borrower, although

A NUMBER of innovations in North American financial centre in Manhattan with public companies have."

North American financial centre in Manhattan close to U\$\$10hn.

Privately-owned companies to raise funds from a widening circle of investors without lifting the veil on their balance sheets or income statements.

Among the most active users of these new financing to the prime location of the p are narrow right now.

banks have been most active in providing conventional con-struction loans, O and Y has placed much of the "fronting" business for its commercial paper with foreign banks, especially Japanese institutions. Citibank, Chemical Bank and Bankers Trust are among the most aggressive US banks in seeking this type of business. Among insurance groups. Aetna has set up a financial

O and Y seldom considers putting together a commercial paper financing for less than US\$100m. Mrs Goldstein says that " It's more time consuming than borrowing directly because you have to roll over the com-mercial paper and keep track

Bernard Simon

Two of Florida's biggest banks in merger talks

TWO OF Florida's biggest is less profitable but has a banks, Southeast Banking Cormajor presence in Miami which poration and Barnett Banks of is developing fast as a regional Florida, have announced that financial centre serving Latin they are having merger talks which could lead to the creation of the biggest banking group in the sunbelt states, with

assets of around \$25bn.
Following "unusual stock trading activity," the Miamibased Southeast Banking Corporation issued a brief statement on Friday which con-firmed that the two banks, which until now have both stood aside from the wave of intermergers, were having

Ahead of the news, Barnett Banks shares were trading at \$39½, valuing the group at \$1.3bn and Southeast Banking shares were trading at \$3¾, valuing it at \$586m. Most Wall Street analysis believe that a Barnett takeague. would make a lot of sense. Barnett is a very profitable

Banca Unione di Credito

Darier & Cie

Despite the size of the Florida banking market, all the major bank mergers announced. 50 far have involved out-ofstate banks taking over Florida banks. A merger of Barnett and Southeast would create the biggest bank in both Florida and the south east—a position currently held by the fast growing NCNB group based in Charlotte, North Carolina.

However, analysts cautioned that Southeast has had merger talks before with several banks including First Atlanta, and these have come to nothing, mainly it seems because of disagreement about the price which would have to be paid for Southeast, the shares of which are currently depressed Mr Peter Buer was the chief because of the group's recent trader in Bear, Stearns' London less timelines and helps. and well managed group based loan loss problems and below in Jacksonville while Southeast average profitability.

AIBD settles Bear, Stearns dispute

By Maggie Urry

THE FIRST dispute put to the Association of International Bond Dealers arbitration procedure has been settled The two parties—T. G. Galgey, a small London bond

trading house, and Bear, Stearns International, the London branch of the major US securities firm—issued a joint statement saying that "The differences which have been the subject of an AIBD arbitration have been resolved to the mutual satisfaction of both Stearns International would like to take this opportunity to express their appreciation of the good offices at the AIBD and its

appointed arbitrators." Neither side would reveal details The dispute, which went to arbitration in July, 1984, arose out of trading between the two office. He was dimissed by Bear, Stearns.

Sanko Steamship creditor bank executives' pay cut

directors of three big Japanese banks will see their salaries and bonuses cut by up to 25 per cent for six months as a result of write-offs of Y164bn (\$815m) against loans to the financially troubled Sanko

In addition to the three banks, six hig trading houses have also announced write-offs totalling Y11bn against their business with Sanko during the first six months of the current year ended in

At Daiwa Bank, the largest bank creditor with claims of Y94bn against Sanko, Y69.8bn was written off in the six months to October. The bank, which is the bank, which is the largest share-holder in Nomura Securities, is understood to have sold securities and dipped into loan loss reserves during the quarter. Salaries and bonuses to all directors will be cut by 25 per cent for the six menths to next March and the

and customery half-yearly bonus arese due in June will be withheld. LTCB has written off Y52bn of its Y72bn in claims against Sanko, and will cut the pay of its chairman, president and several other senior executives by 10 per cent for six months retroactively from last October.
Tokai Bank is writing off
Y41bn out of total loans of
Y51.3bn to Sanko, and is omitting directors' half-yearly
bonuses and cutting wages by
10 per cent for top executives
for six months

for six months.

The write-offs by the three banks cover claims against Sanko other than those for losus made against collateral and losus to the hard-pressed tanker operator's overseas sub-

tanker operator's overseas subsidiaries.

The six trading houses
affected are Marubeni, Sumitomo, Nissho Iwai, Toyo Menka,
Nichimen and KanematsuGosho. They have written off
a total of Y2.6bn in the form
of stock sales and valuation

Prospects improve for Pan Electric rescue

By Chris Sherwell ist Singapo

PROSPECTS DAPROVED at Pan Electric Industries, the debt-ridden Singapore company, after as all day meeting on Saturday between major bank creditors and key company figures chaired by the Monetary Authority of Singapore, the island state's quasi-central bank.

The 30 banks with loans to Pan Electric will today con-sider a series of proposals under which Price Water-house, the accounting firm, will immediately scrutinise the company's books and a plan will be completed to restructure its finances through a rights issue and conversion of debt into equity.

The whole process could take weeks. In the mean-time, the authorities are investigating "the company's affairs, and in particular the activities of Mr Peter Tham, a former director who disap-

peared earlier this year and later resigned. Even if a rescue goes shead, \$ the share price of Pan Electric is widely expected to fall, sending further reverberations through the broking and banking community hecause of additional loans made

using the shares as collateral Pan Electric shares were suspended last Tuesday after suspended last Tuesday after the company failed to meet a \$37.5m debt repayment the previous day. Of its total debts of around \$3400m (US\$191m) four banks—Standard Char-tered, Citibank, Maunfac-turers Hangwer and Parisbas

shares of Growth Industrials Holdings, which has a 31.6 per cent stake in Pan Electric, as Sigma International, which holds 22.6 per cent. Sigma is part of a group of companies controlled by Mr Tan Koon Swan the Mulaysian entrepre-

neur.
The main thrust of the proposed rescue has come from Mr Tan. Pan Electric's though they did not prevent him emerging yesterday as the leader of the Malaystan Chinese Associa-tion, Malaysia's main

These Notes having been sold,

this announcement appears

as a matter of record only.



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Schweizerische Volksbank

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Liechtensteinische Landesbank Rothschild Bank AG Schweizerische Bankgesellschaft Verband Schweizerischer Kantonalbanken United Overseas Bank SA Austria

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Wood Gundy Inc. France

Banque Indosuez Banque Française du Commerce Extérieur Caisse des Depôts et Consignations

Banque Paribas Capital Markets Banque Nationale de Paris Lazard Frères et Cie

Crédit Commercial de France Société Générale Banque Louis-Dreyfus Banque de Neutrize, soricole Crédit Industriel et Commercial de Paris Banque de Neuflize, Schlumberger, Mallet Crédit du Nord

Great Britain Swiss Bank Corporation International Limited Kleinwort, Benson Limited

Placing of the Shares by Cazenove & Co. Italy Banca Commerciale Italiana

Banco di Roma

S. G. Warburg & Co. Ltd.

Bança Nazionale del Lavoro Istituto Bancario San Paolo di Torino

Amro International Limited Pierson, Heldring & Pierson N.V.

arka Bank og Kreditk

New Issue

Daiwa Europe Limited

Netherlands Algemene Bank Nederland N.V. Šank Mees & Hope NV

Nederlandsche Middenstandsbank nv Rabobank Nederland

Berliner Handels- und Frankfurter Bank

Westdeutsche Landesbank Girozentrale

Credito Italiano Monte dei Paschi di Siena

PKBanken

Sweden Enskilda Securities - Skandinaviska Enskilda Limited Svenska Handelsbanken Group

West Germany Deutsche Bank Capital Markets Limited Bayerische Landesbank Girozentrale

Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft Bayerische Vereinsbank Aktiengesellschaft Commerzbank Aktiengesellschaft Dresdner Bank Aktien Dresdner Bank Aktiengesellschaft

DG BANK - Deutsche Genossenschaftsbank

Other Countries

Swiss Bank Corporation International Limited Australia and New Zealand Banking Group Limited
National Australia Bank Limited
Banque Bruxelles Lambert S.A.
Den Danske Bank Pro-Postrpanku Kuwait Foreign Trading Contracting & Inve-Banque Infernationale à Luxembourg S.A.

This announcement appears as a matter of record only.

November, 1985

alth Bank of Australia

October, 1985



International Bank for Reconstruction and Development

NOK 250,000,000 9-1/2% Notes of 1985, due 1995

Issue Price 100-1/4% --

Bergen Bank A/S

Bayerische Hypotheken- und Wechsel-Bank Commerzbank

Daiwa Europe Limited **Deutsche Bank Capital Markets Limited** Enskilda Securities Kredietbank International Group

Orion Royal Bank Limited Union Bank of Norway

Westdeutsche Landesbank Girozentrale

Algemene Bank Nederland N.V. Amro International Limited BankAmerica Capital Markets Group Bank J. Vontobel & Co. AG Banque Bruxelles Lambert S.A. Banque Indosuez

Banque internationale à Luxembourg

Société Anonyme

Banque Nationale de Paris

Banque Paribas Capital Markets Bayerische Landesbank Girozentrale Bayerische Vereinsbank Aktiengesellschaft Bear, Stearns International Limited Berliner Handels- und Frankfurter Bank

Citicorp Investment Bank Limited

Copenhagen Handelsbank A/S

Creditanstalt-Bankverein Crédit Commercial de France Den Danske Bank af 1871 Aktieselskab Den Danske Provinsbank A/S Dewfin S.A. DG BANK Deutsche Genossenschaftsbank First Interstate Capital Markets Limited Generale Bank Genossenschaftliche Zentralbank Vienna Grindlay Brandts Limited Hambros Bank Limited

Invest Securities a.s.

Kansaflis-Osake-Pankki

Kleinwort, Benson Limited

Mitsubishi Finance International Limited Mitsui Finance International Limited Morgan Stanley International Nomura International Limited Norddeutsche Landesbank Girozentrale PK Christiania Bank (UK) Limited Postipankki Privatbanken A/S Scandinavian Bank Limited Svenska Handelsbanken Group Swiss Bank Corporation International Limited Union Bank of Switzerland (Securities) Limited Yamaichi International (Europe) Limited.

Christiania Bank og Kreditkasse

Den norske Creditbank

Girozentrale und Bank

Credit Suisse First Boston Limited

Dresdner Bank Aktiengesellschaft

der österreichischen Sparkassen

Merrill Lynch Capital Markets

Union Bank of Finland Ltd.

S. G. Warburg & Co. Ltd.

official to the control of the and

AMERICAN MOTORS CORPORATION 9% US-Dollar Bonds due 1989 ecurities Identification No. 456 767— Drawing

Pursuant to paragraph 3 of the Conditions of Issue on November 11, 1985 the outstanding bonds of the numerical order.

13,190 - 14,400 USS1,000 each
in the nominal amount of USS1,180,000 have been drawn for redemption on January 15, 1986 in the presence of a notary public. Additional nom. USS1,820,000 bonds will be applied from the Redemption Fund for fulfilment of the redemption instalment. The bonds drawn shall be paid at par on or after January 15, 1986 upon presentation of the bond certificates with coupons due January 15, 1987 and subsequent attached

(a) in the United States of America at
European-American Bank & Trust Company. New York

(b) outside the United States of America at the head offices of the banks listed below in accordance with the Conditions of fissue:

Deutsche Bank Aktiengesellschaft, Frankfurt am Marin Pursuant to paragraph 3 of the Conditions of Issue on November 11.

of Issue:
Deutsche Bank Aktiengesellschaft, Frankfurf am Main
Amsterdam-Ratterdam Bank N., Amsterdam
Banta Commerciale Italiana, Milan
Banque Générale du Luxembourg S.A., Luxembourg

Generale Bank N.V., Brussels Schweizerische Bankgesellschaft, Zurich Societé Genérale, Paris

S. G. Warburg & Co., Ltd., London
The bonds drawn will cease to bear interest as of the end of January 14, 1986. The amount of missing coupons will be deducted January 14, 1700. The amount of the from the principle.

The countervalue of the coupons due January 15, 1986 will be paid separately in the usual manner.

After January 15, 1986 bonds in the principle amount of US\$11,000,000 shall be outstanding.

AMERICAN MOTORS CORPORATION

yast mean brial crimes for it is

Granville & Co. Limited

Telephone 01-621 1212 8 Lovat Lane London EC3R 8BP

	Over-the-Co	unte	er Ma	arķe	t			٠.
_				_		· P/		
Capitalisat	n.		Change				Fully	
£0000's	Company		on week					
4,214	Ass. Brit. Ind. Ord			6 5	5.4	. 6.8	8.1	
	Ass. Brit. Ind. CULS		-2	10.0	7.7	_	_	
3,415	Airsprung Group	59	_	6.4	10.8	9.8	12.8	
1,075	Armitage and Rhodes	43	. –2	4.3	10.0	5.3	5.4	
53,313	Bardon Hill	166	_	4.0	24	21.0	21.6	
2,863	Bray Technologies	52	+1	.39	7.5	6.3	7.3	
508	CCL Ordinary	145	_	ት2.0	8.3	3.5	3.4	
1,388	CCL 11pc Conv. Pl	103	_	15.7	. 15.2	.—		
7,198 -	Carborundum Ord	120xc	1 -4.	4.9	4.1	5.9	9.3	
651	"Carborundum 7.5pc Pf.	. 93	:-	10.7	11.5			_
4,539	Deborah Services	58	+2	7.0	12.0	6.0	7.9	•
3.034	Frederick Parker	. 21	: -	<u> </u>		— .	. —	
1.384	George Blair			-		3.1	,5: 6	
. 1,828 ;	Ind. Precision Castings	45x0	l . .	3.0	6.6	11,9	9,9	
, 14,419	lais Group	781	-4	·15.0 ,	8,3	13.9	20.8	_
5,728	Jackson Group	110xc	1. — .	6.6	5:0	7.4	714	ſ.
1 (1:08,733	James Burrough	275	-5	15.O °	5.5	8.7	8.7	
3,293	James Burrough SpcPf.	95	_	12.9	13.6	_	-	
· 8,129	John Howard and Co.	78×0	1 +3	5.0	6.4	6.2	9,8	
3,240	Linguaphone Ord	180s	_	_		6.6	6,9	٠
· -	Linguaphona 10.5pc Pf.	. 90 s	· 	15.0	16.7	_	_	
16,365	Minihouse Holding NV	570s	_	· 6.9	· 1.2	24.9	23.7	
745	Robert Jenkins	73	-2	-		9.5	20.9	
1,260	Scruttons "A"	31	· — ·			_	7.9	
1,660	Torday and Carlisle	68	_	5.0	7.4	3.4	6.2	•
1,496	Trevian Holdings	330	_	4.3	1.3	18.8	18.4	
5.652	Unilock Holdings	36		2.1	5.8	9.8	9.6	
15,511	Walter Alexander	121	_	8.6	7.1	6.8	8.3	
4.668	W. S. Yeates	200	_	17.4	8.7	5.7	9.B	

Tokyo Pacific Holdings N.V.

Tokyo Pacific Holdings (Seaboard) N.V.

The Quarterly Report as of 30th September 1985 has been published and may be obtained from:

Plerson, Heldring & Pierson N.V.

Stock Office Services. N.M. Rothschild & Sons Limited: 🖔

New Court, St. Swithin's Lane, London EC4P 4DU

Köningsallee 21-23 D 4000, Düsseldorf 1

Sai, Oppenheim jr. & Cie. Banque Paribes Belgique S.A. Boulevard Emile Jacqmain 162, B 1000, Bruxelles

Rothschild Australia Limited Royal Exchange Building 56 Pitt Street, Sydney N.S.W. 2006

UK COMPANY NEWS

Abbott Mead Vickers offers 29% of equity

CARRYING A £22.4m price tag. Abbott Mead Vickers, one of the UK's fastest growing advertising againcies, is coming to the market with an offer to raise £6.6m. The prospectus is published today for the sale of 3.66m shares at 180p. each — 29 per cent of the equity — raising over £5.6m for the directors, with the balance for the company.

The agency was started in 1978 by David Abbott, Peter Mead and Adrian Vickers who had all been directors of established agencies. Since then it has grown to the thirteenth largest agency in the UK with 118 people and billings forecast

to rise to £47.5m in the current calendar year. Clients include British Cale. donian Airways, with its distinc-tive television commercials — its Caledonian girls theme plagiaris-ing the Beach Boys his record of the 'sixties, Californian Girls. , Other well known commercials on television include the singing potatoes of Smiths Crispa,
George Cole keeping his nestegg in the Leeds Building
Society, and recent campaigns
for Sainsbury, Volvo, Yellow
Pages and Budweiser beer.
Its exposure to television has
increased in recent years

igcreased in recent years—
prompted largely by the success
of the Caledonian campaign—
and that medium accounts for
57.5 per cent of its billings, compared to 34.3 per cent for the

press.
Apart from an upwards blip in 1981 — when a rent holiday on its offices gave profits a £117,000 boost — profits were relatively flat in 1980 to 1983. The directors attribute that sluggishness to the costs of building the

Burton Group

Mr Ralph Halpern, the chairman of Burton Group, last night played down speculation that he was planning to sell the Harvey Nichols department store, and Hamleys toy store which his company acquired with the takeover of Debenhams in August. He said he was considering the sale of Debenhams' portfolio investments in the US to help fund the reshaping and growth of the Burton group. He also looked forward to an improvement in cash flow as a result of

Mr Halpern told Channel 4's The Business Programme: have to look carefully at all the portfolio investments which the Debenhams board has made over the past few years—for instance, the property in a shopping centre in Atlanta and in bonds."

Personal

FACT

IT CAN LEAD TO BLOOD VESSEL DAMAGE Particularly to the eyes, kidneys and limbs

DIABETES OIN THE BOA AND SEND

ME A DONATION TODAY Jany J. Cauk

BRITISH DIABETIC ASSOCIATION

offshore oil discoveries and a decision is likely in early 1986. In 1985/86 drilling of about 36

agency's infrastructure. In 1984 billings took off with a jump from £19.75m to £34.35m and pre-tax profits climbed from £260,000 to £887,000.

For. the £ar ending next month the directors are forecasting a profit of £2.1m from billings of £37.5m. On that hads the company is being launched on a p/e of 18.5, after a 44.3 per cent tax charge. Had the company been quoted for a full year pany been quoted for a full year pany been quoted for a full year ingling on a rating below most of its contemporaries. The prospective multiples of Boase Massimi, pany been quoted for a full year the dividend yield would be 2.2 per cent.

Other than the directors, AMV has a substantial shareholder in Scali McCabe Sloves, a US agency which is part of Ogilvy Group. It currently holds 35 per cent which will drop to 24.7 per cent which will drop to 24.7 per cent after the issue. SMS is selling in the same proportion as AMV's own directors. The relationship with SMS is designed to improve the UK company's contact with international clients. The two are currently sharing work for Chase Manhattan Bank.

Dealings in AMV are expected. chance to get into a good com-Chase Manhattan Bank.

Dealings in AMV are expected. chance to get into a good contos start on December 5. The plany in a fast growing sector. The price is right and there Hambros Bank and Rowe and Pitman.

To the offer price.

BOARD MEETINGS						
TODAY Arime—Chamberlain Phipps, Dun- Leigh Interests, Meraballs Halifax, ydown Wine, Norton Opex, Prosta- , Sekars International, Sherator rities Insernational, Southwest urces, Stirling Group, TR Tech- gy Investment Trust.	Country Gentlemen's Assocn. Feedback Helical Bar Holical Bar Holic	Nov 28 Dec 6 Nov 28 Nov 29				
idls—British Empire Securities and rat Trust, Caroli Industries, (Sound of Merseyside), Share Stores, PUTURE DATES are marked to the control of the control	Borthwick (Thomas)	Dec 10 Dec 2 Dec 5 Dec 4 Nov 28 Dec 12				

BASE LENDI	NG RATES
ABN Bank 111%	Hambros Bank 1139
Allied Dunbar, & Co 111% Allied Irish Bank 111%	Heritadie & Gen. Trust 1149
Allied Irish Bank 113%	Hill Samner
American Express Bk. 111%	C. Hoare & Co 1119
Henry Ansbacher 113%	Hongkong & Shanghal 1119
Amro Bank 111%	Johnson Matthey Bkrs. 1149 Knowsley & Co. Ltd 129 Lloyds Bank
Associates Cap. Corp 12 %	Knowsley & Co. Ltd 12 9
Banco de Bilbao 11½%	Lloyds Bank 1119
Bank Hapoalim 111%	Edward Manson & Co. 1219
Bank Leumi (UK) 111%	Edward Manson & Co. 1219 Meghraj & Sons Ltd 1119
Buci 111%. Bank of Ireland 111%.	Midland Bank 1149
Bank of Ireland 111%.	Morgan Grenfell 1149
Bank of Cyprus 111%	Mount Credit Corp. Ltd. 1119 National Bk. of Kuwait 1119
Bank of India 111%	National Bk. of Kuwait 1149
Bank of Scotland 111%	National Giro Bank 1149
Banque Belge Ltd 111%	
Barclays Bank 111%	Northern Bank Ltd 1119
Beneficial Trust Ltd 121%	Norwich Gen. Trust 1119
Brit. Bank of Mid East 111%	People's Trust 1219
Brown Shipley 111%	PK Finans. Intl. (UK) 12 9
CL Bank Nederland 111%	Provinciai Trust Ltd 1249
Canada Permanent 114%	R. Raphael & Sons 1149
Cayzer Ltd 111%	Roxburghe Guarantee 12 9
- Cedar Holdings 12 %	Royal Bank of Scotland 1149
■ Charterhouse Japhet 111%	Royal Procision Chambre 7720
Choulartons**	Standard Chartered 1119
Citibank NA 1119	TCB 1119
Citibank Savings 1121%	Trustee Comings Donk 1110
City Merchants Bank 113%	United Bank of Ruwait 1119
City merchants pane 11439	Tinked Minnel Dank 1179

Citibank Saving
City Merchants Bank... 11 %
City Merchants Bank... 11 %
C. E. Coates & Co. Ltd. 12 %
Comm. Bk. N. East ... 11 %
Consolidated Credits... 11 %
Cooperative Bank 11 %
Cooperative Bank 11 %
The Cyprus Popular Bk. 11 %
Duncan Lawrie 11 %
12 %

Members of the Accepting Houses
Committee. 7-day deposits 8.00%. 1-month 8.50%. Top Tier—£2.500+ at 3 months notice 11.2%. At cell members of the Accepting Houses
The Cyprus Popular Bk. 11 %
12 %

AMER GROUP LTD

NOTICE OF THE ANNUAL GENERAL MEETING

matters of ordinary business complying with paragraph 15 of the Articles of Association;

the Board of Directors' proposal concerning the amendment of paragraph 8 sub-paragraph 1 and of paragraph 12 sub-paragraph 1 of the Articles of Association;

Association;
 the Board of Directors' proposal to increase the Company's share capital through a capitalisation issue, a rights issue and an issue to employees.

Amendment of the Articles of Association
The Board of Directors proposes that the Articles of
Association be amended to read as follows:

Association to a distribution of the Board of Directors
Sub-paragraph 1
The administration and the proper organisation of the activity of the Company are conducted by a Board of Directors comprising six (6) members.

Paragraph 12 Supervisory Board
Sub-paragraph 12

Sub-paragraph 1

The Company shall have a Supervisory Board to be elected at the Annual General Meeting, comprising at least fifteen (15) and at the most twenty-time (21) members elected for a length of three periods from an annual general meeting to another annual general meeting, of which one third are annually in turn, to resign.

Increase in the Share-Capital.

The Board of Directors proposes that the Company's present stare capital, FIM 144,957,560, be increased to not less than FIM 200,000,000 but no mose than FIM 204,940,600, subject to the following conditions:

Capitalisation Issue
The Increase of FIM 28,991,520, which corresponds to the capitalisation issue, will be satisfied by transferring the amount from reserves to share capital. A holder of "K" shares or someone who has received a shareholder's title to subscription, will receive free of charge one (1) new "K" share for every five (5) old "K" shares held.

shares held.

A holder of restricted 'A' shares or someone who has received a shareholder's title to subscription, will receive free of charge one (1) new restricted 'A' share for every five (5) old restricted 'A' shares held.

A holder of free! 'A' shares or someone who has received a shareholder's title to subscription, will receive free of charge one (1) new free 'A' share for every five (5) old 'A' shares held.

Rights Issue
The share capital will be increased by not less than FIM
24,050,920 but no more than FIM 28,991,520, by offering
to the shareholders for subscription not less than 1,202,546
and not more than 1,449,576 "A" shares with the nominal
value of FIM 20 each.
Ashareholder or someone who has received a shareholder's
title to subscription, has the right to subscribe.

one (1) new restricted "A" share for every five (5) old , restricted "A" shares held at the price of FIM 50 per share; one (1) new free "A" share for every five (5) old free "A" shares held at the price of FIM 50 per share; The shares which have been issued under the above-mentioned capitalisation issue are not entitled to this

subscription:

Issue to Employees
The issue to employees will be arranged such that those who are employees or pensioners of Amer Group Ltd and its subsidiaries on 6 January 1986 will be offered 100,000 new "A" shares with a nominal value of FIM 20 each so that employees who are Finnish citizens will be offered not more than 100 new restricted "A" shares per person for the price of FIM 55 each and employees who are foreigners will be offered not more than 100 new free "A" shares for the price of FIM 55 each.

Period of Subscription
The subscription begins on 6 January 1986.
The period of subscription for the rights issue is such that any shareholder or someone who has received bitle to subscribe must make use of his entitlement not later than on 28 February 1986. A person who is entitled to subscribe under the issue to employees must make use of his entitlement not later than on 28 February 1986. The Board of Directors of the Company will decide who has the right to subscribe the shares which have not been subscribed under the issue to employees within the above mentioned time limit. The subscription based on the Board of Directors' decision must be effected not later than on 31 March 1986.

The subscription can be effected at any office of Kansallis-Osake-Pankid, with the exception of the Office in New York. The subscription under the employee issue will be effected at the Head Office of Amer Group Ltd in Tuusula.

Payment of Shares
The price for the shares must be paid in a single instalment
not later than 30 April 1986 at any office of KansalirsOsake-Pankid, with the exception of the Office in New York.
If the payment is effected earlier than on 15 April 1996, an
annual interest at 12% is credited on the payment, calculated
from the date of payment to the date of maturity. An annual
penal interest at 15% is charged on overdue payments.

Dividend and other Rights

The new "K" and "K" shares issued under the capitalisation issue entitle the holders thereof to receive the full dividend and other distribution of profits for the financial period beginning on 1 September 1985. The new shares issued under the rights issue and issue to employees entitle the holders thereof to receive half of the dividend and half of other distribution of profits for the financial period beginning on 1 September 1985. The dividends will be paid against the dividend counterfolis attached to the new share certificates. The new shares will have voting and other related rights from 1 July 1985.

Aften Clause
The new "K" shares and the new restricted "A" shares will bear a mark indicating that they cannot be transferred to foreigners, toreign communities or Finnish communities such as mentioned in paragraph 2 of the Act of 28 July 1939. The new "K" shares will bear marks concerning the redemption under paragraph 7 of the Company's Articles of Association.

Other Provisions
The Company's Board of Directors will decide on other measures and matters relating to the issue of shares.

Information
The Board of Directors' proposal to increase the share capital, together with the terms of subscription and copies of the documents concerning the closing of accounts are open for inspection by the shareholders as from 9 December 1985 at the Group's Head Office in Jousula and at the Trustee and Securities Department of Kansallis-Osake-Pankkr's Head Office, Kluuvikatu 2 in Helsinki. Upon request the Company will also sand copies of the said documents to title shareholders.

tification of Attend

Notification of Attandance
According to the Articles of Association any shareholder
wishing to attend the Armuel General Meeting, shall inform the
Company's Head Office by phone on 358-0-255 311/155
or by letter to Amer Groufs Ltd POB 12, 04301 Hynda,
Finland, not later than on Tuesday 17 December 1985. A
shareholder who has not been entered in the share register
must provide evidence of title to his share.

Physical or uniqueso
The dividend proposed by the Board of Directors shall be
payable, subject to approval by the Annual General Meetin
at any office of Kansallis-Osake-Pankko in Finland from
23 December 1985.
The right for exemption or reduction of advance tax will
expire on 23 January 1936.

BOARD OF DIRECTORS

Car Parking Problems?

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available to non residents.

Covered car parking spaces are now \$ \$336 per quarter inc. VAT (less than £4 a day)

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answerphone 01-588 8405.

BARBICAN

Taiheiyo Securities is pleased to announce the opening, today, of its

London Representative Office



Taihelyo Securities has a capital of 5,040 million yen, 49 domestic branches and 1,900 employees. It is ranked 13th according to monthly trading volumes in the Tokyo Stock Exchange. The new London office will strive to provide European investors with highest-quality service and the latest detailed information on Japan and the Pacific Region, while informing Japanese investors of the current trends in European investment markets. It is hoped that the opening of this new representative office will enrich the quality of our services to you worldwide.

London Representative Office

Chief Representative: Shinzaburo Nogami Finsbury Court, 111-117 Finsbury Pavement, London EC2A 1RS, England Tel.: 01-588-0603 Telex: 917139 Fax.: 01-588-3469



EXTRACTS FROM CHAIRMAN'S ADDRESS TO SHAREHOLDERS AT THE ANNUAL GENERAL MEETING



reduction, and strong to contain cost ses. The return of 4.2%

operations in 1984/85. Production and sales which ine present two productions true curtainment of productions will result GOLD Group gold production receased by 22% and the house increased Opportunities for increasing gold production further are being passued. An open cut position containing an recoverable reserve of 1.7 nillion tonnes al 3.7 grams per onne has been definestad at

Exploration south of Kambelda discovered an underground ord discovered an underground ore position, named the Nevenge, beneath Lake Letroy. Most party owned or joint venture gold operations managed by WMC, including Central Nonsenan, HII 50 Gold Miss and Missianus, Life 19 Central Norseman, HII 50 Gold Mine and Vetuloula Joint Venture in Fijl, have lifted or are otaming to lift production. ptanning to lift proc Mi Alcoe of Aus

depressed prices of alumi and aluminium, which cor in the current year. Profit for the first nine months of calendar The construction of the saluminum america in Portland continued, Alcox having a 55% interest which may be raduced if further joint venturers are admitted.

vanced. MERALS EXPLORATION Bendigo Following encouraging drilling results, exploratory underground development is to be ... unueraneri. Throssell Range Drilling of Outlined significant resources but these are not as yet authors to justify an operation

Gold Exploration Exploration continued in the Eastern and in Fiji and Brazil. PETROLESKI EXPLORATION WMC's first commercial oil

ent in an elect to employment in offeet the cost. The finencial result for the first half of 1965/86 appears at present to be similar to the result in the second half of 1964/65. It is not possible to





At the Annual General Meeting of Western Mining Corporation Holdings Limited held on 15th November, 1985, the Chairman,

THE WHITELETS
Of point learning
discussions for Olympic Dam
stassium and copper have been
pursued very actively since the
Fessibility Study was
approved. Demand for unanium
in the remainder of the 1990s is
Smiled but will improve problem.

CHRITED PROSPRIORIC REPORT OF PROSPRIES HE and high Phosphase HE and high Phosphase farilisers at a location in inter-LIMITED Work on a proposal to analysis fertilisers at a local yet to be decided in a joint venture with Mt. Isa Mines; using sulphuric acid made from Mt. Isa smeller gas, is being

from the nearby Kensnore field. A third oil field was discovered in the same area in September by the Glerwale No. 1 well. WHAC's share of oil production from the Bodalla Block should total soprocursately 180,000 barrels during tillebilis. In September, 1955 a potentially commercial oil field was discovered by the well Felly record No. 1 in the Sural Basin (pennit ATP-241-P) where WHAC has a 20.025% interest, to be reduced by famous to be required to the potential of the Sural Basin (pennit ATP-241-P) where WHAC has a 20.025% interest, to be reduced by famous to

petroleum exploration wells will be participated in, expenditure being considerably lower than the peak reached in 1984/85, determinants of the Company's results in 1985/86 are metal prices, the exchange rate of the sainte state; ses, and stay no signs of improvement at present. The Australian dollar has weakened further and this has to some extant offset the price settracies, internal cost through the wage indexation system, mean that there will be inevitably a reduction of

UK COMPANIES

RECENT ISSUES

Dai-ichi Securities Co., Ltd. takes pleasure in announcing the opening of its subsidiary

DAI-ICHI (SWITZERLAND) LIMITED

4 Boulevard James-Fazy, 1201 Geneva Switzerland on Monday 25th November, 1985 Telephone: (022)320080 Telex: 289358 Facsimile: (022)311443 Managing Director: Mr. Munehiko Okubo

New York Representative Office: 20 Exchange Place, Suite 3506, New York, N.Y. 10005, U.S.A. Tel: (212)344-1060 Telex: 428891 ICHUI Facsimile: (212)943-5231 Sydney Representative Office: Level 38, MLC Centre, 19 Martin Place, Sydney, N.S.W.2000, Australia Tel: (235)2188 Telex: 177431 ICHISD Faceimile: (221)5-129 Dai-ichi Europe Limited: Durrant House, 8-13 Chiswell Street, London EC1Y 4TO U.K. Tel: (01)588-4872 Telex: 883336 ICHILD Faceimile: (01)588-2644 ichi Securities Pacific Limited: 45th Floor, Far East Finance Centre, 16 Harcourt Road, Hong Kong Tel: 5-8613441 Telex: 54393 ICHIS HX Facs

NEW ISSUE

This announcement appears as a matter of record only. The Notes were offered and sold outside of the United States of An



McDonnell Douglas Finance Corporation (Incorporated under the laws of the State of Delaware, U.S.A.)

> U.S.\$50,000,000 10½ per cent. Notes due 1992

The issue price on the Notes is 100½ per cent. (Payable as to 101/2 per cent. on 21st November, 1985 and 90 per cent. on 21st February, 1986)

First Chicago Limited

Daiwa Europe Limited

Al Saudi Banque (ASB) Bank of Tokyo International Limited

BankAmerica Capital Markets Group Banque Bruxelles Lambert S.A. Dai-Ichi Kangyo International Limited

Berliner Handels- und Frankfurter Bank Genossenschaftliche Zentralbank AG

Kuwait International Investment Co. S.A.K.

Mitsubishi Finance International Limited

The Nikko Securities Co., (Europe) Ltd.

PaineWebber International Sarasin International Securities Ltd. Wood Gundy Inc.

21st November, 1985

FINANCIAL TIMES STOCK INDICES

	Nov. 22	Nov. 21	Nov.	Nov. 19	Nov. 18	Nov. 15	19 High		Since Co High	mpilation Low
Government Secs.	83.85	83.60	83,87	83.41	83,10	83.02	84,57	78,02	127.4	49.18
Fixed Interest		88,96	88.78	88,76	88,68	88,59	90.38	62,17	150.4	50.53
Ordinary		1121.6	1106.0	1095.5	1083.2	1086.1	1135,4	911,0	. 1135,4	49.4
Gold Mines	294.5	293,6	285.2	277.6	280,4	283,0	556.9	257.9	734.7	45.5
FT Act All.Share	699.64	696.04	689.71	684.28	683.12	682,04	€99.64	581,88	699,64	61,92
FT 5€100	1451.0	1443.I	1424.3	1412.1	1405,1	1403.9	1451.0	1206.1	1451,9	986.9

LADBROKE INDEX 1,129-1,133 (+16) Based on FT Index Tel: 01-427 4411

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Strong response expected for Laura Ashley

the prospectus for the flotation of Laura Ashley, the design, clothing and furnishing group, is expected to produce a strong response from investors.

response from investors.

City analysts are predicting that the offer for sale will be heavily oversubscribed and expect the shares to open at a significant premium when dealings begin a week on Thursday.

Laura Ashley's pre-tax profits are shown as having risen from 1875,000 in 1980 to £14.1m in the year to last January. For the current year they are forecast to be not less than £17m, putting the shares on a prospective

The multiple compares with a current year average of 18½ for the stores sector and ranks Laura Ashley with retailers such as Habitat/Mothercare, Burton and J. Hepworth. The City does not, however, regard the price as excessive when compared with other recent retailing issues. Mr Dan Bunting, a stores sector analyst with brokers Scrimgeour Vickers, commented: "If you can get Underwoods away on a current year p/e of 38, then Laura Ashley begins to look like the bargain of the century."

The 51-page offer document says that the reason for the floation is to raise capital to support the group's growth through more shop openings and the ex-

Continental Europe, the pros-pectus says, has been extensively

pectus says, has been extensively reorganised in recent years and the directors believe it to be "capable of satisfactory profits." Laura Ashley is off tring 1465m shares of a nominal 5p each at 135p a share, payable in full on application. Only 23.3 per cent of the share capital is being issued: the rest will remain largely in the hands of Ashley family interests.

comment

Retailers do their business in a goldfish bowl and stores sector issues can always be relied on issues can always be relied on to attract strong support, particularly in a raging bull market. Add to the Laura Ashley case the fact that the institutions are keen, that the Americans are said to be hungry and that Laura Ashley customers themselves are likely to join the queue in droves, and it begins to look as though there will be many disappointed punters come the allocation. If they find themselves in search of consolation, it is not impossible to find: Laura Ashley may be storming ahead in the US, but then so did French Connection; its Eurosays that the reason for the flotation is to raise capital to support the group's growth through more shop openings and the expansion of design and production capacity.

The US is seen by the group as offering the greatest potential and there are ambitious plans for many more shops there. Britain is seen as having scope for considerable expansion and further shop openings are being says that the reason for the group's growth through the death of Mrs Ashley was severe. In any case, they can ask, does this mish-mash of designing, manufacturing and retailing warrant apremium store sector rating? To which the market's resounding answer will be "yes—and forecaster to predict the premium, but it is not likely to be small.

Heavy provisions push Epicure into £3.3m loss

AFTER A heavy loss on operations ad making provision for the maximum potential deficit on activities closed or sold, the Epicure Holdings group has recorded an attributable loss of £3.26m in the year ended June 30 1985, compared with £12,000.

However, overall benefits of a reorganisation, the majority of which has been implemented in recent months, is already showing through in the current period, with improved trading results and reduced horsewing esults and reduced borrowings,

The group is involved in con-struction industry services and property investment and financial activities and the directors say the group had an extremely difficult year with profitability of all sections being dramatically reduced.

This, and the continued high f790.000 (£529.000), was the principal reason for a pre-tax loss of £1.17m this year. com-

per cent of Epicure from Mr R. J. Brealey, who was then chairman and controlling shareholder. in August 1984.

The group results now reported do not include any contribution from Kurdia. In the 18 months ended June 30 1985 it made profits of £650,000 on a turnover of £13.5m.

Most of the loss-making activi-ties have been sold or closed down, some investment proper-ties have been disposed of, and central costs have been reduced significantly. The directors have also appraised all remaining group assets at June 30 and made such provisions as they consider necessary.

Extraordinary charges total £2.26m (credits £110,000) which the directors concede is high, but "gives a realistic base for the

Extraordinary charges comprise loss on sale of US con-dominium £308,000, provision in loss of £1.17m this year. compared with a profit of £207,000. The June, Epicure acquired irrecoverable advance payments Kurdia, a Swedish specialist stel finisher, for a share consideration which gave Kurdia some 14 per cent of the enlarged capital. In August, Mr Hakan Hammerqvist, head of Kurdia, was appointed chairman of Epicure "to reflect its change in direction."

Kurdia was introduced to Epicure by Installatiebouw, a privately owned Dutch construction group which purchased 29.9

dominium £308,000, provision in respect of US hotel £630,000, irrecoverable advance payments to sub-contractors £402,000, cost of reorganisation and closure or sale of businesses £874,000, and provision against the investigation and closure or sale of businesses £874,000, and provision algainst the investigation and closure or sale of businesses £874,000, and provision algainst the investigation and closure or sale of businesses £874,000, and provision algainst the investigation and closure or sale of businesses £874,000, and provision algainst the investigation and closure or sale of businesses £874,000. The investigation and closure or sale of businesses £874,000. The investigation and closure or sale of businesses £874,000. The investigation and closure or sale of businesses £874,000. The investigation and closure or sale of businesses £874,000. The investigation and closure or sale of businesses £874,000. The investigation and closure or sale of businesses £874,000. The investigation and closure or sale of businesses £874,000. The investigation and closure or sale of businesses £874,000. The investigation and closure or sale of businesses £874,000. The investigation and closure or sale of businesses £874,000. The investigation and closure or sale of businesses £874,000. The investigation and closure or sale of businesses £874,000. The investigation and closure or sale of businesses £874,000. The investigation and closure or sale of businesses £874,000. The investigation and closure or sale of businesses £874,000. The investiga

H. J. Baldwin in red

SECOND-HALF pre-tax losses of 153.237 have left H. J. Baldwin, ordinary of the company at 40p Nottingham-based clay and concrete manufacturer, with losses for the year to April 30 1985 of 17.482, against profits of £210.145 two year period at prices between 40p and 25p pers share and 25p pers shar

previously.

The company, which is controlled by Hartley Baird, saw its turnover for the year fall from £2.63m to £2.21m, and after a tax credit of £931 (£94.570 charge), losses per 10p share emerged at 0.47p compared with earnings of 2.58p. There is again no dividend. The last payment made was 1p net in January 1981.

have an option to subscribe for a further 350,000 ordinary over a two year period at prices between 40p and 75p per share.

Hartley Baird will provide Mr Kaye's company with an additional option over a further 350,000 Baldwin ordinary on similar terms.

turnover for the year fall from \$2.63m to \$2.21m, and after a tax credit of \$1.00 ft. and after a tax credit of \$1.00 ft. and the first two years of service he will receive \$1.500 per annum an agreement with a company controlled by Mr S. A. Kaye.

Subject to Stock Exchange appro-

AB Electronic geared up to share in growth market

BY ROBIN REEVES, WELSH CORRESPONDENT

But Mr Kroch stressed: "We

are not making a living from home computers but from electropics. In the longer term, the electronics industry undoubtedly offers above average growth

He said the diversified activities in automotive electronics, aerospace, defence, data processing and telecommunications put the group in a strong

STRONG CONFIDENCE in the long-term growth potential of the electronics industry was expressed by Mr Henry Kroch, chairman of the AB Electronic Products Group at the annual meeting in Cardiff.

Profits of the group, which manufactures a wide range of electronic components and sub assemblies, at home and abroad, were hard hit this year, notably by the two financial crises at Acorn Computers and by Sinclair's problems.

However, that was reduced to find following a f4.7m write-off made towards the financial restricturing of Acorn. The dividend was lifted by 2p to 8p. Mr Kroch said that bank bornowings had not increased, as expected. The company was not contemplating a rights issue in the current year, he added.

Mr Kroch announced that he handled over day to day executive responsibilities of the company to Mr Ted Merretto.

Computers and following a f4.7m write-off made towards the financial restricturing of Acorn. The dividend was lifted by 2p to 8p.

Mr Kroch said that bank bornowings had not increased, as expected. The company was not contemplating a rights issue in the current year, he added.

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Mr Kroch said that bank bornowings had not increased, as expected. The company was not contemplating a rights issue in the current year.

managing director, who wish brought in as a potential successor six years ago. But Mr Kroch, who has guided the company's fortunes for nearly 40 years, intends to continue as full-time cheirman until the ACM in 1988 at the least AGM in 1988 at the latest.

Mr Peter Parker, deputy chairman, has already been announced as his successor.

F.T. Share Information position to participate in this growth."

Group sales leant by 75 per information Services: Guinness cent to £122m in the year ended June 30 1985, from which the profit rose 54 per cent to £8.7m. Spirits).

EQUITIES

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PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indirated thus') have been officially notified. Dividends to be declared

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BIDS AND DEALS IN BRIEF

PILKINGTON has agreed to acquire a 25 per cent stake in CP International, a London and New York based systems company. CP is a holding company whose operating subsidiaries manufacture and market fibre-optic electronic communication. manufacture and market fibreoptic electronic communication
systems for banking and trading
houses. The other partner in
the venture is C & P Technology,
a leading company in fibre-optic
based communications. Sales
this year will amount to £4m in
Europe, and £6m in the US.

ALFRED MCALPINE Minerals ALFRED MCALPINE Minerals has taken an 80 per cent share in Quarricrete (Llandudno), a producer of concrete blocks and associated products, serving North-west England and Wales.

WHITTINGTON Engineering has been informed that GMI Holdings does not intend to make a bid for it. The shares received by GMI in consideration of selling Whittington an investment property for £325,000 will be held as an investment.

account by £1.9m and write-off account by fl.9m and wrife-off goodwill against the resulting capital reserve. In the future, profits and earnings per share will not be reduced by the amortisation of goodwill. How-ever it will also cut the group's borrowing capacity and the directors will be asking for an increase in the limit.

COMPREHENSIVE Financial Services proposes to acquire the remaining 25 per cent of subsidiary, CFS (Investment Management), in exchange for 615,000 ordinary shares priced at 115p. Deal is subject to share holders' approval. Managing director Mr M. Ingail (who will join the main CFS board) and co-director Mr J. Ruffer will have service agreements with CFS and will not dispose of their consideration shares within two years.

Holdings does not intend to make a bid for it. The shares received by GMI in consideration of selling Whittington an investment property for £325,000 will be held as an investment.

RILEY LEISURE is proposing to reduce its share premium

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SHARE STAKES

Changes in company share stakes announced over the past week include:

North Sea Assets—Pensionenfonds PGGM has acquired a further 100,000 ordinary shares and total holding now 16.1 per cent of share capital. Understood to the long-term investment. Ivory and Sime acred in transaction. When aggregated with existing holdings of Ivory and Sime clients, this amounts to 2.4 per cent of capital.

Crown Init. Productions—Greenstar Leisure increased its holding in ERG now stands

Greenstar Leisure increased its holding in ERG now stands holding by 500,000 shares as a at 64,170,931 shares or 22.6 per cent (25.5 per cent previously).

FINANCIAL TIMES SURVEY

Monday November 25 1985

Accountancy

Although the demand for accountancy services remains extremely buoyant in Britain, the profession faces difficult structural problems. Proposals for mergers among the UK's major accountancy groups continue to be put forward, but with little success so far

Searching for unity

By BARRY RILEY

Financial Editor

year of the UK profession's

tive Committee of Accountancy Bodies

ventilate their own opinions. The result is much more lively

and the question is whether the

interests of the accountancy pro-

fession as a whole are better

There has been a good recent

Trade and Industry's discussion

TT IS a time for strategic thinking in the British accoun-tance profession. The higgest professional body, the the burdens imposed on business tancy profession. The biggest professional body, the Institute of Chartered Accountants in England and Wales, with a membership nearing 80,000, has just published its Worsley Report on future governance.

Elsewhere, the 25,000-strong Institute of Cost and Management Accountants has within the past few days brought out the report of its strategy review group, while the ICMA's Council celebrates its second, and even more comprehensive, victory this month over its rebel member Mr Alan Brooks' attempt to force a merger with the Chartered Association of Certified Accountants:

The Chartered Associationwhich also has Mr Brooks as a member-was more sympathetic, and responded with a statement that as a matter of principle it supported rationalisation of the UK profession "more strongly than ever." But

it appeared to have a rather different idea of the way in which this should be achieved, calling for registration of the term "accountant" which at In its submissions on issues present can be adopted by any of public concern the CCAB used body. Meanwhile the small but in-

sensus. Now the six former member bodies are all free to fluential public sector body, the Chartered Institute of Public Finance, ponders its future after the shelving of formal merger talks with the ICAEW, and after the unveiling in the Worsley report of a future structure which does not seem to give much scope for CIPFA's aspira-tions within an enlarged English example in the response of the profession to the Department of

Unity seems a long way off. document on whether the statu-indeed, the effects are now be-tory requirement for company-ing seen of the femotion last andits should be relaxed as

by State bureaucracy.

Whereas the English Institute decided that in certain circumstances audits could be made voluntary, the Irish Institute and the Chartered Association decided that they should remain compulsory, while other insti-tutes fired off in various slightly different directions. It is not this conflicting advice from the

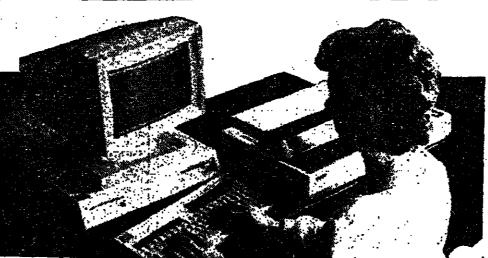
Elsewhere, the process of developing accounting standards has slowed right down as the consensus of opinion has be-come dissipated. There have been open rows between insti-tutes over inflation accounting, and the Accounting Standards Committee is now being driven to introduce watered down most substantial attempt at finding common cause, the Consulta-SORPs" (statements of recommended practice) rather than mandatory standards, the first SORP being on pension scheme

> The fundamental problem reflected in these and other arguments is the difficulty of combining professionalism and commercialism in what is a very successful and fast-growing sector of the financial services industry.

Recruitment

Membership of the various aspirations of the big firms of institutes continues to grow chartered accountants to steadily, and the major firms expand into public sector of chartered accountants are business. It would not appeal recruiters of graduates on a to the overall membership, large scale—though a sudden which is why the scheme has

Artery Chause Constitution of the Constitution of the



Accountants and their chemis are seeking simplified software systems, since the area of computerised accounting has long worried many clients. Above: Guildhall's new Cherkbook

tightening in the graduate been shelved. labour market this year has The ICMA would see as more sent first-year salaries shooting logical that it should form a up by some 17 per cent to near £7,000 in London

Despite the cost, the top 20 firms are said to be planning a further 15 per cent increase in their intake by 1987. Given that there is little growth in traditional accountancy business such as audits and liquidations, the implication is that still greater numbers of qualified accountants will spill out into tax advice, management con-sultancy, corporate finance and many other areas, while many more will continue to leave practice altogether and pursue general business careers.
Organising the profession is

not likely to get any easier. As things stand, the UK profession is divided according to three different dimensions: by status (the chartered institites v the Chartered Associa-tion); by professional specialis-ation (the English Institute v CIPFA); and by geography (the English v the Scots v the Irish).

The strategy review group of the ICMA is pushing for a more logical restructuring by functional streams. On that reasoning a merger of the ICMA and the Chartered Association is said out because it ciation is ruled out because it would muddle up practising and non-practising groups. So, pre-sumably, is a combination of the English Institute and CIPFA, which makes sense only in terms of the commercial

closer alliance with the indus-trial membership of the English Institute. But that idea comes up against the problem that the FCA label carries more status than its ICMA counterpart, a Institute to the Privy Council a couple of years ago to prevent members of the ICMA calling themselves chartered manage-

ment accountants.

The status battle sometimes verges on the absurd. The ICMA is now considering whether, having been blocked from calling itself the Institute of Chartered Management of Chartered Management Accountants, it should now attempt a name change to the Chartered Institute of of Managemen Accountants.

Viewpoints

In its strategy review the ICMA commits itself to work towards unification of the profession, but accepts that this is unlikely to be achieved in the shorter term. Ultimately, its members hope, the profession will be rationalised into clearly defined streams for auditing. management accountancy and public finance.

Characteristically, the English Institute's Worsley Report has analysed the institute's structural problems in wholly intro-verted terms. It has ignored the fact that half the nation's accountants belong to other professional bodies.

cil scarcely dares to put any substantive proposal to its re-bellious membership. Indeed, the Institute could be reduced to penny-pinching as a result of its failure last June to achieve the required majority in favour of a rise in subscriptions. class barrier emphasised by the successful appeal by the English last month: "If council is seen too often not to be supported by members at annual and special meetings, the institute will not be seen as a credible source of professional advice."

The English Institute's structural debate has been high-lighted in recent months by the threat from a group of medium-sized firms to set up a formalised pressure group called the Association of Practising Accountants which would pro-mote the interests of mediumsized firms. They fear they will be swamped by the marketing power of the top firms, newly released from advertising and

promotion restrictions. To hold the institute together the Worsley working party is proposing a matrix of "boards" and "faculties" backed by an enlarged secretariat. The boards would represent commercial interest groups, the faculties would form the focal points for

technical specialities.

A major debate on the proposals is promised early next year. If the institute fails to convince its typically unco-operative and divided membership of the wisdom of the proposals, a more far-reaching federalisation of the UK accoun-The English Institute has, of tancy profession would appear course, plenty of problems of its to be the only long-run alterna-

UK groups assess impact of new legislation

ACCOUNTANCY bodies are grappling with the impact of a heavy volume of new and pending legisla-tion, notably in the areas of insolvency and investor pro-tection. There is also inten-sive discussion of the role of auditors in the process of supervision of banks and other financial institutions.

other financial institutions.
The whole question of the detection and prevention of fraud is being investigated.
The English Institute of Chartered Accountants in England and Wales has been prompted to initiate an urgent internal review of fundamental questions of self-regulation in the profession, in the context of changes in the statutory framework.
Further legislative pressures could well originate from within the profession itself. There are moves to promote changes in the Companies Acts in order to permit

panies Acts in order to permit limited liability for auditors and to recognise in statute the issue of practising certificates. And some accountants hanker after a more comprehensive statutory recognition of members of the profession in areas outside auditing.

The recent strategy review of the Institute of Cost and Management Accountants called, for instance, for separate statutory recognition of the status of accountants engaged in the preparation of ounts, budgets adn corporate plans.

It does not seem credible, however, that a Government like the present one would be willing to create new professional rigidities and mone

Even existing privileges might prove vulnerable. One reason why the Chartered Association of Certified Accountants was nervous of the suggested merger with the ICMA was that it was by no means a foregone conclusion that a combined body would have been recognised under the Companies Acts, as the Chartered Association is at

Hence, there is a suggestion that statutory control over auditors should be exerted more directly through practis-ing certificates, rather than through recognition of par-ticular professional bodies which are increasingly diverse

in nature. The licensing of insolvency practitioners under the new legislation might concelvably provide a precedent.
As things stand, accountceivably provide a precedent.
As things stand, accountants are only indirectly
involved in the financial
services legislation which is
due to be introduced to
Praliament before Christmas.
The White Paper published
last January offered accountants and other professionals ants and other professionals the prospect of exemption from the need for registra-tion with a specialist invest-ment self-regulatory body so long as investment did not represent a "significant" proportion of their business.

Protection

However, accountancy institutes would have to show that they could provide equivalent investor protection to that available through the SROs. The whole area is fraught with problems, not least to defining what is meant by "investment business" and significance."

The chartered institutes in England, Scotland and Irethey want to continue to remain responsible directly to the Secretary of State for Trade and Industry, rather than to an intermediate body such as the Securities and Investments Board.

The professional institutes are aware, however, that in a changing climate they will have to tighten up their disciplinary procedures—for developing example, by developing sanctions against firms, rather than just individual members. BARRY RILEY

ON OTHER PAGES

more overseas links sought 2 Incorporation debate: fears flex their muscles 2 Small business sector: target for big firms 3 Public sector: growing volume of business Insolvency specialists: new Act marks watershed year 4 Computers and accounting software: demand for multi-task systems 4

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The marketing men flex their muscles

have served Coopers' objective of making a big initial splash, it

appears to have confirmed the accountancy profession's belief that TV is too expensive a

campaign (minus TV) is likely

ing firm in terms of Press advertising, Deloitte Haskins and Sells, shows no sign of being tempted into TV.

than building a general

Meanwhile the biggest spend-

to start in the New Year.

Publicity methods BARRY RILEY

IT IS now just over a year since British firms of accountants were permitted by their institutes to advertise their services, and to engage in other services, and to engage in other forms of publicity such as sponsorship. The firms and the institutes are now assessing their experience in the first year to decide what has proved commercially effective and whether the ethical boundary that they have been desured in the lines have been drawn in the

Coopers has now parted company with the advertising agency concerned. Leagas Delaney, arguing that it needed a bigger agency with a broader range of services. It has just appointed Young and Rubicam as the replacement, and a new campaigm (minus TV) is likely The whole breadth of the guidelines will be reviewed," says Mr Norman Barton, secretary of the ethics committee of the English institute. Some changes are likely to be intro-duced next year, after consulta-

duced next year, after consultation with other institutes.

The main area of practical dispute has been over the ban on direct mail shots. Along with cold calling, direct mail was originally decided to be unprofessional. But in practice the minute of the main was actually the first firm on TV, albeit briefly, and of the minute of the main that is the first firm on TV, albeit briefly, and of the minute of the attempt to distinguish mail on October 1 last year.) rampaigns from other forms of advertising is seen by many accountants to be arbitrary, and to be creating many anomalies. It seems likely to be dropped.

The most ambiting advertising the dropped.

The most ambiting advertising the dropped that are already and services rather than a building a property and account and services rather than a building a property and account and services rather than a building a property and
The most ambitious advertislaunched during the past year



the newly-appointed director of the results of advertisements in marketing. Colin Sharman, relation to specific new busi-appears to be more influenced ness," he says. "It has proved

appears to be more influenced by the need to build an image — "my job is to find a way of differentiating us from the rest of the pack," he says.

Peat's low-key start — on a budget of only £140,000 — was product-oriented but the firm will be considering whether to shift away from the coupon-clipping approach.

Strategy

"We have learnt a lot of lessons and we are looking at our experiences carefully with a view to putting together a strategy which will take us through the next three or four years," says Mr Sharman, Thornton Baker, having spent

£150,000 or so, is another firm which is reviewing its whole policy. But like Deloittes and most other firms it appears to linked campaigns.

Mike Blackburn, managing partner of Touche Ross, also points to the advantage of coupon-linked campaigns, although his firm also managed to combine these with the memorable "Get in Touche"

"We have been able to trace

ness," he says. "It has proved to be economic overall. But to be economic overall. But it is true that some advertise-ments have been less productive than others."

He anticipates that Touche Ross's spend will continue at about the same as recent levels, which according to media sources has been around £150,000 in the past year.

Outside the ranks of the top firms, advertising has much less relevance. A firm needs national representation for there to be much point in its advertising in the national Press, unless it has some specialist service which it thinks is unusual enough to cause clients to come beating a path to its door.

Fairly typical is Casson Beckman, one of whose senior partners, Colin Wagman, says: "We do not advertise because we do not think it would be effective for us." The firm is around number 30 in the fee income league table, and trades

out of a single London office.

Advertising is, of course, only one of the forms of publicity which firms of accountants can utilise. Most of the higger Serm base of the higher Serm base of the high of the bigger firms have now hired public relations consul-tants to help boost their exposure in the media, and the promotion of conferences and publications, and the supply of expertise to newspapers and the broadcast media in areas like tax advice, are all widely em-ployed means of boosting public awareness of individual firms.

As the big firms' new marketnuscles — free from the need to disguise themselves behind coy labels like "practice development office" — their growing activities could accelerate the need to the service of the need to the need t ate the pace at which the pro-fession is being reshaped.

The apprehension felt medium-sized firms at the greater marketing capability of their bigger rivals was a factor behind the recent proposals to set up a new trade association for second- and third-line firms called the Association of Practising Accountants Cortainly there is a real fear that the profession will become polarised between famous name national firms and local or specialist firms, with the middle

ground being wiped out. As well as growing vertically, the big firms should also be power to speed their horizontal expansion into new business areas like computer services. corporate and personal finance, and various kinds of manage-ment services. They can now promote these directly to pros-pective clients and will not in future be so dependent on their audit client base.

There is the prospect that the marketing and publicity depart-ments will become quite powerful arms of the big firms. A notable development in this area was the recent promotion of Touche Ross's in-house PR specialist, ex-journalist George Westropp, to the status of partner earlier this year.

As well as seeking ways of reaching new clients, the big firms are also alive to the need to communicate with existing and prospective staff. Glossy

More overseas links sought

International business

BARRY RILEY

A YEAR ago the proposed global merger between Price Waterhouse and Deloitte Haskins and Sells sparked off an intense wave of discussions between other international firms as they sought to find ways of countering the power of the new glant firm, which was to have been called Price Waterhouse Deloitte. Waterhouse Deloitte.

In the event determined internal opposition—not least from the British partners of the firms—killed off that merger, which only really made any great sense from a US perspective. And the merger talks by the various rivals also went into a lower key. But that they did not sub-side completely was shown only

a few weeks ago when discussions between Peat Marwick and Kleinveld Main Goerdeler. got as far as a formal delegate conference in Holland, before

these talks also collapsed.

The appeal of KMG was undoubtedly its impressive lineup of Continental European firms. The big Anglo-American firms have tended to be weak on the Continent, whereas KMG's US firm, Main Hurdman, is a long way behind the US Big Eight in terms of fee income, even though it is in fact the ninth largest firm

there.
So superficially a combination of KMG with one of the Big Eight such as Peat Mar-

Big Eight, The pressure to build strong international firms is steadily increasing as clients become more international. Geo-graphical boundaries no longer have much relevance today for many forms of business, and accountants that cannot provide an international serviceeven for comparatively small

clients—are condemning them-selves to a small-time future. Behind the Big Eight and KMG are a whole string of contenders: Grant Thornton Inter-national, Pannell Kerr Forster. national, Pannell Kerr Forster.
Binder Dijker Otte, Dearden
Farrow International and
quite a few more. Future
mergers amongst this group
are a likely response to the
growing power of the international Big Nine, and the increasingly fierce level of competition. petition.

The international firms are now vast enterprises. New information about their scope has recently been released in the US to the Dingell congressional subcommittee on the accountancy profession. Arthur Andersen had total worldwide partners' capital of \$342m as at August 1984, within total capital employed of \$639m. Its fee income was \$1.4bm.

More recent figures for Peat

Marwick International show fee income of just over \$1.4bn for the year to June 1985, partners' capital of \$381m, and total per-

sonnel of very nearly 30,000. Deloitte Haskins & Sells International has disclosed fee income of \$936m for the year to So superficially a combination of KMG with one of the Big Eight such as Peat Marwick would be better balanced in terms of geographical spread. But the politics of the merger were not that simple, because KMG was put together income of \$3936m for the year to April 1984, and earnings attributable to active partners of \$239m—shared by more than Deloitte's partners enjoy total earnings of rather more than \$100,000 a year, but since the

lower outside the US. Incomes for senior partners in the US appear to range up to around \$750,000. although the firms point out that all these partnership earnings are before pension contributions and taxes, and partners cannot qualify for stock option plans and other capital generating benefits which are available to corporate executives.

Although these incomes might seem reasonably high, the firms need to attract and hold high quality professionals, and in the US, at any rate, there has been a marked slowdown in the growth of the basic auditing

Competition

In these circumstances there is an increasingly intense scramble for new business. especially in more competitive areas such as management consultancy where contracts are usually more short-term than

Greater competition is spill- intensifies.

less than ten years ago pre-gisely as a Europe-centred was \$143,000 in fiscal 1985 the answer to the US-dominated level of income is plainly much world where the profession is less mature and growth pros-pects are greater. The Middle East is no longer the growth area that it used to be during the oil boom, but the Pacific aBsin continues to prosper and here Arthur Andersen has recently snapped up the Manilabased SyCip, Gorres, (better known as SGV).

The opportunity for the intermarket place is growing up in which companies—and their shareholders—will require an international standard of international standard of auditing and other financial

But on the basis of what happened in the continental market of the US there is room for only a limited number of firms, and there will be a severe squeeze on the Second rankers.

And the big challenge will be and the oig challenge will be to put in place management systems that can control some-times jealous protessionals in several continents and scores of usually more short-term than audit relationships. This is leading—in the UK as well as the US—to greater scrutiny of costs, a greater emphasis on internal management, and a tendency to push older, poorer performing partners out into early retirement. may not be good enough to hold them together as competition

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Concern mounts over indemnity

Incorporation debate

BARRY RILEY

SHOULD THE City Revolution stop short of the accountancy firms, or should they face up to the need for structural change if they are to develop into broadly based financial services.

operations? ---Already the profession has accepted the need for big changes in the area of marketing and advertising. The next focus of debate is on the capital focus of debate is on the capital structure of firms. Are partnerships several hundred strong becoming too unwieldy? Will they be able to generate enough they be also they move into more to the rising tide of damages. A ceiling would be applied to claims, perhaps on the basis of a multiple of the could be applied to claims. Perhaps on the basis of a multiple of the could be applied to claims.

The current crisis over professional indemnity insurance has added spice to the debate. Firms such as Arthur Andersen, Arthur Young and the Irish partnership of Erust and Whinney have received finge damages claims of £100m or more in recent months, and there is mounting concern over the possible consequences should these or future claims prove successful in the courts. One immediate effect has been a massive escalation of

rates for professional indemnity insurance. This is by no means confined to accountancy—it also affects many other professionals such as lawyers and consulting engineers—but accountants are in the front line.

Firms report that insurance premiums have soared this year by a factor of two or three times. Perhaps more seriously, limits on cover are being applied. According to one of the higgest firms it was covered for biggest firms, it was covered for more than \$200m on individual claims last year but on renewal it has faced a limit of \$125m on each claim and \$250m overall.

Beyond this, cover is not available at any price.

Not only might a big legal award put a firm out of business, but the individual partners would be bankrupted. Under institute rules they would then be disqualified from membership and would be forced out of the profession entirely.

Against this background a

sub-group at the English Insti-tute of Chartered Accountants has been preparing a draft sub-mission on incorporation, and this has now been passed on to a higher committee. According to Mr Mike Blackburn, the managing partner of Touche Ross who is chairman of the sub-group, the submission may be considered by the institute's Council next month.
"I am in favour of the ability

to incorporate," he says, though he accepts that opinion in the profession is divided, and in any cases changes would require alterations in both the insti-tute's by-laws and the com-Recently firms such as Deloitte

Lybrand and Arthur Andersen controversial.

Lybrand and Arthur Andersen controversial.

But Mike Blackburn believes be introduced—"I personally wick. Ernst and Whinney and Waterhouse are among down strict rules about how Price Waterhouse are among those whose leading partners have expressed more scenticism.

Much of the criticism is based which could be raised.

and inadequate indemnity insur ance. Even after incorporation an accountancy company could still be wiped out by a big claim. and the only advantage would be that its leading practitioners could move on to practice else-

There would also be a substantial immediate cost from incorporation in that partners would be liable to pay 10 per cent national insurance contributions on their salaries on becoming employees—and their income tax, which at present is a major source of working capital, would have to be paid much more promptly.

Many accountants would pre-

fer some kind of claim limitaclear how this could be arrived There is, however, much more

than the indemnity issue hehind the pressure for incor-poration. The partnership structure is ideal for small teams of professionals working in limited business areas, but becomes progressively less suitmore diversified. Already the big firms have

adoped more or less a corporate structure, with "chairmen." structure, with "chair "managing directors" boards of represen representative partner-directors.

As they transform themselves from accountancy firms into multi-disciplinary groups, duding computer specialists, lawyers, engineers and investment experts, they are having to invent artificial structures to get around the institute rule that only chartered accountants can be partners. At Deloittes, for instance, one

of the firms which is sympa-thetic to incorporation, some 15 per cent of the 260 or so partners are non-accountants
Moreover, senior accountants

are aware that in other areas of the services sector—like stockbroking, advertising and public relations professionals have been able to make substantial capital sums by deve-loping businesses and either floating them on the stock market or selling them to bigger companies.

As things stand, accountants can earn reasonable incomes but cannot create capital. The big firms fear that this may make them less attractive to the brightest and most ambi-tious youngsters.

Another argument is that the accountancy firms are being increasingly limited by their inability to raise external capital, apart from restricted amounts of debt. So long as they were confined mainly to auditing this scarcely mattered. But they are now fast develop-ing in newer activities which need more capital.

The debate over incorporation raises basic issues about

professionalism and the dependence of the auditor. For Haskins and Sells. Coopers and that reason, it is bound to prove

on arguments that incorporation and the composition of boards is not seen to be a very effective remedy for the particular controlled. There would be no problem of high legal claims stock market listings.

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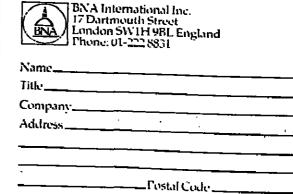
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WEEKERD OF MA

Larger firms discover a promising hunting ground

Small business sector

WILLIAM DAWKINS

BRITAIN'S large accountancy firms are attempting to make inroads into the small company with unprecedented enthusiasm.

The spectacular growth of both the Unlisted Securities Market and the private venture capital industry in recent years has transformed the sector—and the larger firms' attitudes to it have changed accordingly.

No longer is it seen as an routine statutory compliance work; a fact which is underlined by the present fierce debate over whether or not small businesses should be required to submit to the statutory annual audit statutory annual audit.

Most big accountancy firms Most big accountancy firms now see the small business sector as one in which they can parade their most interesting and profitable services, including assistance with preparing business plans, refining management information, consultancy and directing clients towards sources of investment.

At a time when new corporate clients are difficult to attract, the small business sector is has stirred up considerable consequences.

cultivating contacts which could grow into the big fee-

earners of the next decade.
The large accountancy firms' desire to expand into the small reactions from some quarters business sector—where they are using all their advertising and divided over the issue as small promotional skill to make a practices, marketing impact—poses a considerable commercial threat to countancy body in Britain, the small and medium-sized announced last month that it practice. Medium-sized firms believed that the audit should be now complain that their largest voluntary, subject to safeguards counterparts are looking for to protect minority share-audits down to the £5,000 fee holders. level, instead of staying safely above £50,000, as was the case

was the recent announcement small business," said Mr Brian Any incorporated company of plans to form a trade body, Jenkins, the institute's presitate wishes to turn itself into a partnership has, under president announcement small business," said Mr Brian Any incorporated company that wishes to turn itself into a partnership has, under president announcement small business," said Mr Brian Any incorporated company that wishes to turn itself into a partnership has, under preof Practising Accountants, to counter the commercial threat range of vital services to small from large firms. The asso-companies and play a key role

The firms involved in the plans were due to present a report to the Institute of Chartered Accountants in England and Wales (ICAEW) this autumn. Their ideas will be highly relevant to an imminent report of a working party on the institute's structure.

The debate over what kinds

The debate over what kinds of services different levels of the profession are best equipped to provide to small businesses was further intensified in June with the publication of a Department of Trade and Industry consultative document on Accounting and Audit Requirements for Small Firms. The debate over what kinds

Indeed, it has polarised the accountancy world at all levels, producing entirely unexpected reactions from some quarters

medium-sized firms' anxieties not be legally required for ted use.

opt out of statutory audits sublect to a unanimous share-holders' agreement. With its network of 60 offices nation-wide, it might be expected to oppose change for the sake of

currently produced for Comveighed by the benefit. The
panies Acts' purposes fulfil no
useful role. Regular manageuseful role. Regular management accounts are much more
like to keep audits, but the Scottish useful than statutory ones for small shareholder-managed companies and contain more up-to-date information for creditors and bank lenders, argues the firm.

It proposes that small companies which vote themselves out of statutory audit requirements should instead be compelled "to file, within three months of the year end, an annual return, including basic financial information, prepared by an independent qualified accountant and confirmed by the directors. This would provide, promptly and cost-effec-tively, useful and credible in-

The firm also suggests that the Government should reduce the penalties of disincorpora-tion; a strong theme running voluntary, subject to safeguards through the reactions of many to protect minority share firms who feel that too many holders.

businesses are stuck with cor-"The audit has never been porate status when they are more important as a protection either too small or have too few a few years ago.

to shareholders. But when all shareholders to make their acOne expression of the shareholders so agree, it should counts of more than very limi-

Our members provide a sent rules, to sell its assets back counter the commercial threat from large firms. The association, which is expected to have a membership of several hundred practices, is open to firms of certified as well as chartered accountants.

The firms involved in the plans were due to present a report to the Institute of Chartered Accountants in Chartered Accountants in England and Wales (ICAEW) companies should be allowed to the the plans which is expected to in promoting the growth of the small business sector. They do not need to rely on the law for this work," said Mr Jenkines.

One of the more surprising ont law, one transaction.

Several accountancy institute's stance is Thornton Baker, an accountancy firm well known for its extensive small business with the ICAEW response to the department's paper. Among the arguments put forward for retaining audits is that they

provide an independent check of great value to banks, investors and creditors—'It's a bit like having an umpire at cricket," says one accountant.

oppose change for the sake of the income derived from its many small clients.

Yet Thornton Baker argues in its submission to the departing that "the annual accounts that "the annual accounts that the cost is outinstitute says they should be voluntary and certainly so for small companies 75 per cent owned by their directors.

The Institute of Cost and Management Accountants takes a similar line to the Scottish body, but emphasises the need to protect minority share-holders. It goes for optional audits for small and medium sized companies, but with a 35 per cent shareholder vote re-quired to force the directors to have an audit.

Firms such as Touche Ross, Arthur Andersen and Stoy Hay-ward stand in the forefront of the audit liberalisation lobby see safeguards for minorities. A ments is that compulsory audits actually reduce the scope for selling other services and that small business clients could more usefully spend their audit bills on functions like business advice and consultancy; services which they have been market-

Rumour has it there's something about to happen in the boardroom. Business in the 80's is competitive. Customers and suppliers are trying to improve their margins and the competition are introducing new products. Couple these demands with Company and Tax legislation, and now the new Insolvency Act, and you could have problems. Very few companies can afford the broad range of skills required to cope with all these demands. This is where MacIntyre Hudson can help. We have experienced staff in ten offices who will advise you both commercially and technically and expand the range of skills available to the Board. If you want to sit comfortably on the Board contact John Topham on 01-242 0242 or mail the coupon below. Please send me a copy of 'Ingredients for Growth': A checklist for The Growing Business I would like to be put on your mailing list MACINTYRE HUDSON Chartered Accountants John Topham, MacIntyre Hudson, Chartered Accountants, 28 Ely Place,

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Growing volume of business

Public sector services LEON HOPKINS

UNTIL RECENTLY the success of the accountancy profession in penetrating most areas of business was not reflected in

The numbers of accountants working in and for government are still tiny compared with the importance of the sector, although more accountants and accountancy firms are steadily becoming more involved.

Two key reasons for this development are the profession's own push into new markets and the present Government's determined attempt to introduce competitive pressures and tighter financial controls in all areas.

The large accountancy firms -geared for growth but facing strong competition in traditional audit markets—have for some time viewed the public sector as a mouth-watering prospect for new work. They were delighted therefore when the 1982 Local Government Finance Act established the Audit Commission and set the stage for a major entry by the larger firms into the local government audit market in England (in Scotland private sector fine involved). firms were already

Today around one third of the 450 or more audit appointments made by the Audit Com-mission are in the hands of private sector firms. The mission are in the nance of private sector firms. The division between the 13 firms involved is not equal—for example, Price Waterhouse, Huddersfield-based Armitage & Norton, Coopers & Lybrand and Deloite Haskins & Sells

tor firms in the local authority and the National Coal Board. audit market has been a success. The latter appointment had

t,

auditors express satisfaction with the service they are receiving. But, says Mr Banham, the accountancy firms are at their best in the area of stewardshipchecking and reporting. They from the firms of their keen-are at their worst in the area ness for public sector work are at their worst in the area of value for money—a special strength of the "rejuvenated" District Audit Service which has more experience in this consultancy market which has area and which is flourishing seen the most growth recently. in a new incentive scheme for employees.

sectors can learn from each other, says Mr Banham. With procedures aimed at identifying savings or value improvements of 10 times the audit fee. the opportunity to gain experience in methods which add value to audit work is perhaps one reason for the enthusiasm of firms to become involved in local authority audits, he

The initial Audit Commission appointments, finalised in early 1984, were for a period of five to seven years. There has been speculation that further private sector appointments might be made but Mr Banham says he would be surprised if there were changes before three years are up.

A new element of competition has also been introduced into the area of nationalised industry audits. Here the UK Government has adopted a example. Price Waterhouse, Huddersfield-based Armitage & Norton, Coopers & Lybrand Deloitte Haskins & Sells take the lion's share of the appointments.

Mr John Banham, the Commission's Audit Controller, says the involvement of private sector firms in the local authority and the National Coal Board.

The letter appointment has adopted a policy of putting appointments out to tender. Coming out best from this so far has been Ernst and Whinney, which has retained its audit of National Bus and gained the audits of the Post Office (an appointment formerly held by Touche Ross), and the National Coal Board.

The Society of Company and Commercial Accountants

Competition between the firms been held by KMG Thomson Energy Authority, claimed Mr and between the private sector McLintock since nationalisa. Alan Hardcastle, chairman of and the Audit Commission's tion. The Post Office and Coal the firm's public sector group.

own District Audit Service, has Board audits are together worth. It has also had a share of kept all parties on their toes 1750,000 a year in fees. privatisation work with its both as regards: fees and performance.

These changes put Deloitte terprise Oil appointment: Haskins and Sells and Ernst Arthur Andersen—which in the nationalised industry sector financial management. Commission show that most in the nationalised industry authorities with private sector audit market, closely followed

Although audit appointments are the most visible evidence many thousands of pounds are often spent on competitive tenders — it is the less visible While the number of nation-

alised industry and local authority audit appointments available to the private sector market will remain relatively fixed, the amount of consultancy and other special work is likely to go on increasing, at least while the present Government remains in office.

All the major firms have gained a share of the work. It covers a wide range including projects on the privatisation of nationalised industries, special investigations of concerns in which the Government has a financial stake, and work on improving the efficiency and effectiveness within Government departments.

Figures are not available, but most in the market concede that Coopers and Lybrand is the marother major firms all have taken

Among the work won by Touche Ross, for example, is preparation for the privatisation of British Gas—"We are strong in the area of privatisation," says Mr Brian Pomeroy who heads Touche's public sector programmers of the consultance group." Page tor consultancy group. Peat Marwick Mitchell was probably the first firm to undertake major value for money work when completing assignments with the BBC and the Atomic

It has also had a share of the privatisation work with its Ep-

Arthur Andersen-which has just announced a new public sector financial management award in co-operation with CIPRA—has undertaken major projects for the Department of Health and Social Security and for the Director of Public Pro secutions on arrangements for vice due to start in 1986.

Price Waterhouse is under taking consultancy work in the Rail and the Post Office. With 350 people involved in its consultancy, the firm rates itself as one of the largest.

The need for help with installation of systems taking advantage of information tech-nology has been one source of consultancy work — and a market that is likely to increase as the speed of development increases, while the Government's Financial Management Initiative is another.

The public and private interface

THE Chartered Association of THE Chartered Association of Certified Accountants, which has 18 per cent of its UK membership employed in the public sector, and its own local authority and health service societies, has a heavy research programme linked to local and central government reporting

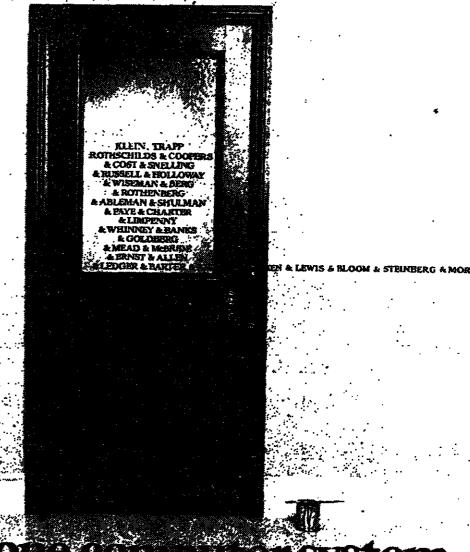
duced a much-praised report on the structure and form of government expenditure reports based on research conducted by Mr Andrew Likierman of the

London Business School.

The association has followed this with further publications on central and local government accounting and is about to fund a £20,000 research project on strategic management informa-tion in local authorities. Apart from the Chartered Institute of Public Finance and Public Finance and Accountancy, the association is the only accountancy body which examines its students on

public sector accounting.
The one area of the public sector where the accountancy profession has for many years had a significant presence is in local government. Here members of the 9,000 strong CIPFA prodominate

CIPFA predominate. With their renewed interest in gaining work in areas where particular expertise and experience, the larger accountancy firms have been seeking their services. And it is perhaps with this in mind that a merger CIPFA and the of Chartered



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sibility. Those in public practice specialise in providing accountancy services

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CONTINUED ON NEXT PAGE

New Act marks watershed year

Insolvency specialists TIM DICKSON

INSOLVENCY specialists will undoubtedly look back on 1985 as a major watershed. After all, Britain's Insolvency Act, which finally received the Royal Assent at the end of October, repeals some bits of legislation dating back to the 19th century and brings together a body of new laws which according to one observer, "practitioners could be stuck with for the next

Among its clauses the Act provides for the first time for the licensing of insolvency practitioners, for the disqualification of company directors found unfit to manage, for the personal liability of directors who allow insolvent companies to continue trading, and for a new "Administration" procedure for businesses close to insolvency (which has been compared with the Chapter 11 bankruptcy laws in the US).
Whilst these proposals have inevitably dominated the think-ing of insolvency specialists over the past 12 months, life has also been busy in the "real"

world of liquidations and

receiverships.
Admittedly the actual number of receiverships in the first kins and Sells, for example, re-nine months of 1985 were down cently disclosed that it earned on the equivalent period in 1984/85 representing 1984 and the current Gomba almost 6 per cent of total fees 1984 and the current Gomba receivership notwithstanding billed—there is obviously a there have been relatively few danger that the bubble could three to four years ago. Figures the other hand (see table), show that numbers of liquidations continue to hit new peaks whilst the big accountance in a the moment that the skills are readily transferrable—and regular monitoring is also in any case work alongside their firm's investigating accountants—implying that the skills are readily transferrable—and regular monitoring is also in a second the continue to hit new peaks whilst the big accountance is also in a second the moment that the whilst the big accountancy firms say there has been no let up in the demand for their insolvency services.

UK business failures

1981

1982 1983 1984

Company

11,131

12,466

10.949

First six months

t First nine months (first nine months of 1984 in parentheses).

companies are still getting into corporate finance: mergers, trouble," reports Mr Guy acquisitions and corporate fundances of Peat, Marwick, ing. If there is a downturn in

"Companies are getting crushed by competition now just as often as they were when the economy generally was often as they were when the economy generally was often as they were when the economy generally was solven to the control of the control o the economy generally was weaker. Just look at personal computers, for example, or the minnows in the travel trade. We can see our insolvency business continuing at the same level for some time." A common experience is that larger numbers of small businesses are collapsing, including many started at the depths of the recession with the proceeds of redundancy money as well as established businesses which survived the worst of the downturn only to find themselves too weak to take advantage of the recovery. "I think the number of insolventhink the humber of insolven-cies will remain pretty consis-tent," says Keith Goodman of Leonard Curtis. "There have been fewer receiverships only because the banks are not keen for political reason to be seen

be pulling the plug." Another practitioner adds ominously: "There are still as many companies as ever in the hanks' intensive care units."

With the big accountancy firms' insolvency departments now substantial fee earners in their own right—Deloitte, Hascare.'

"In any event," comments

3,438 2,252 1,863

IUST WHAT YOU'

Bankruptcles

4,976 5,436 6,821

5.0417

(6.297)

"In spite of the fact that we one accountant, "the people in though discussions are under have been coming out of the our insolvency department are way between the Government, recession, large numbers of experienced in all aspects of the chartered accountancy

ants remain apprehensive about the practical consequences of

the legislation. This is partly (as some see it) the result of

poor drafting and partly because

the detailed rules accompanying the Act (on which much depends and about which in-cidentally there will be no pub-

lic debate) will not be published

until next spring.
"We view the Act as a significant advance," concedes Mr

Adamson, a senior insolvency partner at Arthur Young Mc-

partner at Arthur Young Mc-Clelland Moores and a spokes-man for the Insolvency Practi-tioners Association. "But until we know what the rules are we

will remain uncertain as to how

things will work out in prac-

Acknowledging the sceptics in

It is now up to practitioners

the profession, Mr Nigel Hamilton, a partner in Ernst and Whinney, believes that "the time for making representations

to try and make the legislation work. Only if that is found to

be impossible should people start talking about further

Sceptics

Disqualification of unfit directors personal liability of negligent directors. These penalties—as outlined in sections 12 to 19 of the Act—have been the subject of some of the fiercest lobbying of the Bill. Indeed, there are still fears that honest directors may be Insolvency practitioners' chirpy confidence that economic prosperity is not about to put them out of business, however, is not mirrored in the profession's attitude to the 1985 Insolvency Act.

Despite hundreds of hours of honest directors may be deterred by the penalties from helping a company which gets Parliamentary time throughout this year and more than 1,200 amendments (including three Government defeats), account-

Until a body of case law is established it is difficult to pre-dict how insolvency practi-tioners (on whom the onus will rest to make applications to a court for disqualification and wrongful trading) will respond to the legislation.

Mark Homan of Price Waterthat where disqualification is at issue the forthcoming rules "will make adequate provision for the cost of the report required from the practitioner. "We are concerned that the cost should not in effect become a tax upon the creditors, particu-larly in cases where the cost may be disproportionate in relation to the funds in the

 Administration: The new role of Administrator has been compared with the Chapter 11 bankruptcy provisions in the US. But while both are designed US. But while both are designed for companies close to insolvency as a means of reordering their affairs and (if successful) surviving as a going Administrator will e an independent outside trustee "—In "Chapter 11" the directors continue to run the company themselves.

The major areas of the Act
which will affect accountants
are as follows:

Licensing. At the moment,

The key question is how
widely Administration orders
will be used. Many believe
petitions for an administrator anyone can set himself up as will simply encourage banks as a liquidator, however ill-debenture holders to appoint qualified or dishonest. The receivers more quickly than purpose of the Act is to outlaw they would otherwise have done, the so-called "rogus" liquidators who irresponsibly approach companies in distress and Mr Adamson says: "I greatly encourage them to wind the welcome this bit of the Act, but the source are the roby effectively it is difficult to say how much business up, thereby effectively it is difficult to say how much walking off with creditors it will be used. The Adminifunds. strator could play a positive
At this stage, it is not clear role by preventing certain
who will do the licensing receiverships and liquidations."

bodies, the IPA and others to agree a list of suitable licensing authorities.

There will probably to be a two to three year transition stage as examination procedures and codes of conduct are intro-

Thornton Baker ... 95 10,6 Cork Gully and Coopers & Ly-brand 89 9.9 Peat Marwick Deloitte Haskins ... Ernst and Whinney 57 Arthur Andersen ... 43 Thomson McLintock 42 Price Waterhouse... Stoy Hayward Leonard Curtis Leonard Curtis Robson Rhodes Pannel Kerr 11
Hacker Young 10
MeIntyre Hudson 8
Others 254 Total 925 Source: Dun and Bradstreet.

Receivership appointments

Figures for the first six months of 1985 in the UK:

The public sector

CONTINUED FROM PREYIOUS

Accountants in England and Wales was muted last year. Although heralded with much enthusiasm, the move fizzled out before being put to members. However, some closer links look likely to

"We have grown up in our conversations," says the CIPFA director, Mr Noel Hepworth. Merger would mean totally eptable compromises. So we are looking at areas of increased co-operation."

Mr John Varne, secretary of the English Institute—the largest of the accountancy largest with a countaincy and in the second
bodies with over 80,000 members 1,000 of whom work in the public sector—takes a similar line—"We are talking of a growing together rather than a merger. You could think equally in terms of a federation or some other structure," he

says.
It is very likely that whatever the outcome of the friendship between the English Institute and CIPFA, all the accountance bodies and the major accounting firms will, for the time being, continue to give the

There are dangers involved. The level of work could diminish with a change of Government — although many predict that this will not be the case. Meanwhile, accountants who sign reports commissioned to elicit financial advice and information on sensitive public topics run the risk of being seen as politically motivated. The firms themselves are aware of the problem and insist that their independence is their safeguard. But this has not stopped reports commissioned. for example, on the financial consequences of the abolition of the metropolitan counties being used to score political points. There is also the danger of competence. Those in the field know full well that the blind

yet they are moving in new areas, using new techniques and developing needed experience. The market is large, however, with a period of change in methods of government accounting now underway, it seems accountants will become increasingly involved in public sector.

accountains can no longer trials of a number and multiply it by 10 to find their fees, but are even being asked to tender for the larger jobs, and quote their fees in advance. And, of course, in order to compete in this ACCOUNTANCY HAS long been the mainstay of the UK software industy. It was one of the first of the commercial in order to compete in this applications (along with pay-roll) to be computerised, and market, the practising accountant needs to call on an ever it has remained one of the most popular of software packages. The reasons for this popularity are simple: on the one hand, accountancy has strict and formal rules that lend themselves to computer pro-grams; while on the other hand,

of computer equipment than any other company manager, These factors, coupled with the tendency of successive governments to keep changing the rules, have ensured a continuously healthy accounting software industry.

the company accountant is more able to justify the capital cost

Accountancy

software

KEYIN TOWNSEND

The upshot is that there is a strong, but in some respects aging, tradition of computerised accountancy in the UK. Many of the larger companies, for example, still use software techexample, still use software techniques that today's micro-based users have never experienced—such as "batch processing" (classic batch processing would involve overnight updating of all the entries made during the previous day).

Emphasis

But the demands of modern accountancy with international corporations and worldwide instant telecommunications cannot be met by batch processing. As Howard Exton-Smith, marketing manager for RTZ Computer zervices, comments: "The emphasis has shifted from bean counting to management infor-mation and reporting."

Management reporting must be made on today's figures, not yesterday's-and this explains one of the most important of current trends: away from batch towards "real time systems," where records are updated immediately.

This is only one of many trends that can be seen in current accounting software but before examining some of the others, one should first make the distinction between the two types of accountant: company and practising.

The company accountant performs the accounting

function for his own company; the practising accountant performs statutory accounting requirements for other companies. The requirements are different, and both requirements are changing. The smaller, and perhaps more specialist of the two markets, is the "practising half-a-dozen perhaps,

leading suppliers. Computerised Systems (CBSL) primary suppliers in market, which, despite primary problems elsewhere in the computer sector, can only be described as "buoyant." CBSL reported a record turn-

over in the year ending March 1985—with the first six months

of the current year running at software: word processing, 15 per cent shead of the spreadsheet, database and busicomparable period of that year. ness graphics, linked together Mr Ian Monro, CBSL's managing in an integrated and pseudo director, believes that this is due to an increasingly competi-tive marketplace. Practising accountants can no longer think

Demand grows for multi-task

computer systems

larger array of software tools. The accountant, says Mr Monro, is becoming increasingly interested in networking, multiuser and multi-tasking systems. integrated omputing. Personal computing brings us

neatly to the larger market of in-house company accounting. As Mr Gerry O'Keefe, sales manager at leading UK software nouse Hoskyns, comments:
The PC did for computing what Henry Ford did for the motor car "--it popularised it, removed the mystique, and brought it within the price range of "ordinary people." The microcomputer has allowed more small companies computerise their business than any other single technological development. But the PC cannot handle the accounting cannot handle the account requirements of the larger company. The mainframe, with greater power and its greater power and storage capabilities neverthe-less, remains the principal receptacle of corporate

operating data. This produces a anomaly—"The practical requirement for the larger organisation," says Mr Alain Mordain, managing director of Quality Software Products (QSP), "is for micro-like friendliness and convenience from a true real-time accounting mainframe

QSP provides such a solution with its OLAS product range but there are other solutions. One of the most obvious, of course, is to provide the "micro-like friendliness" via actual micros attached to the corporate mainframe; and one example of this approach can be found at practising accountants Deloitte Haskins and Sells.

Deloitte Haskins and Sells uses ICL's intelligent OPD workstations (a cross between computerised telephone systems and highly communicative com-puter systems) to provide that user-friendliness. The traditional PC strengths are pro-vided by the software supplied with the OPD: Psion's Xchange.

multi-tasking manner.

Full multi-tasking is probably the greatest single trend in current software for accountants. This, combined with the moves towards "real time" systems, shows the way forward. However, it is only now that PCs can handle the special demands of such software.

Preside

Market !

(hassing)

in: Fig.

This has happened with the arrival of 16-bit and 32-bit microprocessors, and multitasking operating systems such as Unix and Concurrent CP/M. The main point about multi-tasking, or concurrent, software is that it facilitates integrating the traditional accounting func-tions with the more recent demands for management reporting. The accountant can, for example, choose his own favourite spreadsheet (say, Multiplan, or SuperCalc, or 1-2-3) and produce quick projections for the managing director without necessarily closing down the accounting package itself.

There is, however, another new trend emerging: account ing packages written in Fourth Generating Languages (4GL). 4GLs are an attempt to make

programming so easy that the end-user businessman can do it is that the supplier produces 80 per cent of a software solution using a 4GL, and the end-user then tailors the package to suit his own requirements. This approach is necessary where package software fails to meet the individual and specific needs of different customers, and where the needs themselves are frequently changing—and both of these conditions occur in accounting software.

Despite all the various new

moves in accounting software, analysts can summarise the trends quite succinctly—for these trends are all being driven by the market requirements. Mr David Allen, managing director of Allen Computers and suppliers of the new Sovereign accounts package, explains: "The role of the accountant is changing. He is no longer purely a record-keeper, but also an information provider. Accounting software should, therefore, reflect this change of emphasis by not only performing all of the necessary accounting functions, but also enabling the accountant to provide the information needed to support management decisions." This is being provided by real-time, multi-user, multi-tasking integrated systems — This comprises the four basic with a dash of fourth genera-elements of office automation tion languages.

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Time restructures to tighten control

BY WILLIAM HALL IN NEW YORK

ulti-tag

5 . . . A

1 to 1 to 1

The second secon

AFTER YEARS of rapid growth of the big US publishing and entertainment group, TIME'S carnings have been flat this year, making the company vulnerable to a hostile takeover, say some analysts.

In a bid to cut costs, Mr Richard Munro, Time's chief exocutive, sent a memorandum to the group's 20,000 staff last month saving that "habits that inflict unnecessary expense need that the restructuring of the magazine operations is part of that the restructuring of the magazine operations is part of this restructive.

The senior executives have resident and chief executive of the magazine executive of the magazine operations and Mr Heyworth's proposed for time, for time, Fortune, Money and development, have given up their positions. Mr Howlett and Mr Melgrer mill be responsible for time, Fortune, Money and Experiment and Mr Heyworth's publishers.

Under the new management structure, Mr Kelso Sutton aged the function of the magazines operations is part of this restructive of the magazines are manufacturing and development, have given up their positions. Mr Howlett and Mr Melgrer mill be responsible for time, Fortune, Money and Experiment and Mr Heyworth's publishers.

Under the new management structure, Mr Kelso Sutton aged that and chief executive of the magazines are Mr S. Christopher since 1978, has been mane executive tame running Time's magazine since 1978, has been magazine group. The fast fast fast the four man executive tame running Time's magazine since 1978, has been made chief in success are mr S. Christopher Mr Seports III. S

President for Japan's largest investment bank

For the first time in its 60 year history NOMURA SECURITIES CO will have one of the youngest investment bankers leading the company as its president Japan's largest investment banking firm has named 52-year-old Mr Yoshihisa Tabuchi as president. He succeeds Mr Setsuya Tabuchi—no relation—who becomes chairman. Mr Munetada Karata, chairman, will become a senior advisor joining Mr Minorus Segawa, former Nomura head, in this honorary post. Mr Masanori Ho, wice chairman, was named president of a new Nomura Group affiliate. Nomura China Investment Company, and continues as senior advisor of Nomura Securities.

Mr Yoshio Terasawa, executive managing director of Nomura Securities.

Mr Yoshio Terasawa, executive managing director of Nomura Securities.

Mr Yoshio Terasawa, executive managing director of Nomura Securities.

Mr Honorus Securities.

Mr Terasawa was the first cuttonal investments. He is a managing director of Nomura Securities.

Mr Terasawa was the first cuttonal investments in New York, has been promoted to executive vice president in charge or ine parent company succeeds the European of the US affiliate.

Mr Y. Tabuchi, the new chairman, has a well-rounded investment banking background, having in customer sales planning, corporate finance and bond trading. Mr Terasawa was the first cuttonal investments. He is Terasawa was the first cuttonal investments. He is New York and Roston of the New York and Roston and chairman of Nomura Securities.

Mobil reorganisation

In New York the MOBIL CORP

In New York the MOBIL CORP has announced several organisational changes that will become effective on February I when the president, Mr Allen E. Marray, assumes the additional duties of chairman and chief executive officer. The Montgomery Ward president Mr Bernard F, Brennan, will report directly to Mr Murray.

The company said Mr Robert G. Weeks, Mobil Oil Corp's executive vice president for US marketing and refining, will be proposed for election as vice president of Mobil Oil Corp's functions, aircraft operations and co-ordination assistance for Montgomery Ward.

With this restructuring, the company said Mr Robert of Mobil Oil Corp's Businesses will no longer exist. A spokesman said the only person who ever filled the position was Mr Richard F. Tacker, who has become president and thief operating officer of Mobil Oil Mr Andrew L. Gaborianit

MOVES IN BRIEF

Japanese oil company posts

Changes in Canadian

financial markets

Mr John A. Vivash vice-president of Canadian brokers Midland Doherty in Toronto, has been internwational. Options CLEARING CORPORATION. He will act on the board as a representative of the Vancouver Stock Exchange. Lo.C.C. is the clearing corporation which processes and guarantees precious metal and currency options traded on the Vancouver Stock Exchange. Sydney Stock Exchange. European Options Exchange. The commodity options are traded on a virtual 24 hour common and continuous global market which links the four participating in the common and continuous global market which links the four participating in the common and continuous global market which links the four participating commonism in the commission in the common and continuous global market which links the four participating commonism in the commission in the common and continuous global market which links the four participating commonism in the commission in the common and continuous global market which links the four participating commission in the common and continuous global market which links the four participating commission in the common and continuous global market which links the four participating commission in the common and continuous global market which links the four participating commission in the common and continuous global market which links the four participating commission in the common and continuous global market which links the four participating commission in the common and continuous global market which links the four participating commission in the catalaun of Canadian of Cana

increase the penetration of the international market for ARNO, which operates six repair yards at Disppe, Dunkirk, i.e. Havre, Rouen, Brest and Saint Mazairef, Donges, through direct customer contact and liaison with the company's patrons of overseas. pany's network of overseas agents. Mr Lonjon comes to ARNO after having spent three years in charge of seles and marketing for the carbon division of Pechiney Ugine Kuhlmann in Paris.

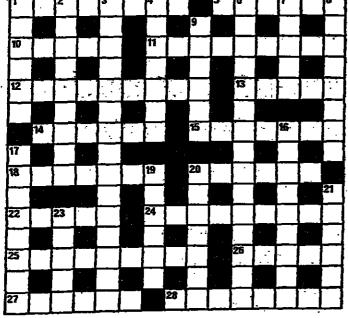
Mr Andreas Reinhart has acquired a majority of the share capital of VOLKART BROTHERS HOLDING, the Swiss international trading house. He is accessed Mr Peter Zurschmiede to succeed Mr Peter Zurschmiede as chairman and president of the Winterthur-based company.

Mr Jack Haggarty joins BSR INTERNATIONAL in Hong Kong The French shiprepair group,
ARNO—ATELIERS REUNIS DU
NORD ET DE L'OUEST—has appointed Mr Bernard Loujen as its international marketing director. His role will be to

links the four participating Edmonton. 01-246 8086 for the न

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DOWN

Minimum investment for

patrons of the pools (8, 7)
4 Possibly a saint taken to
heart by a man like John

Paul II (7) Wearing conflicts? (4, 2, 9)

8 The point of missiles? (4, 4)
9 Possibly deduce it's ex-

16 Beg a strip of land (9)
17 Continue to be stubborn, so cane produced (5, 3)

19 A drink to keep you going

20 A purest sort of milk results

21 Concerning bets on races

1

from his work (7)

23 Finally dig in (5).

tracted (6)

Meaning to go with the tide

Tension in the air (6) 2 Built with care, perhaps, to

avoid friction (9)

ACROSS

1 Drummer who hopes to gain commission (8) 5 Directions to a famous garden in the country (6) 10 Teacher's pet almost (5)

11 Discipline reposes with soldiers (9) 12 Crazy about Mum, in a manner of speaking (9) 13 Scotch governor ? (5)

14 Red Indian who may keep watch for you (6) 15 Dad, after commercial, seen in study, expressionless (4-3)

18 Well content in Wonderland

20 Irishman în a film (6) 22 Booked as a master carpenter (5)

24 Get a sit-in arranged and use provocation (9) 25 But Ivor's going out East to 17 down (9)

26 Land part in "Diamond 27 Revolutionary artist? (6) 23 Mouth organists? (8)

UK APPOINTMENTS

Group changes at George Wimpey

WIMPEY. He reports to Mr J. A. Dwyer, chairman of both subsidiaries and managing director of Wimpey Construction UK. Mr J. B. (Brian) White, managing director of Wimpey Asphalt, has taken on additional responsibili-ties as managing director of Wimpey Bobbs. Mr Richard T. F. McLaughin, group technical director of George Wimpey, has been appointed a director of Wimpey Orishore Engineers and Constructors. Mr McLaughlin is also a director of Wimpel and Wimpey Laboratories and is a memoer of the management board of the Severn Tidal Power

been appointed deputy manag-ing director of FUSECO MIN-SEP, will remain chairman of the Foseco metallurgical chemicals sector.

Mr John ildstone, who becomes chairman of the MANAGEMENT CONSULTANTS ASSOCIATION on January 1, is deputy managing director of Marketing improvements, the international marketing consultance and training ing consultancy and training group. This will be the first time in the 30 year history of the MCA that the chairmanship has been held by a professional market-

Mr Vincent Taylor has been appointed a non-executive director of SAGA HOLIDAYS. He is managing director of Mac-Dougalls Advertising in Edin-burgh and is chairman and one of the founders of the Tayburn Design Group which operates in both London and Edinburgh.

At the annual conference of the UNION OF INDEPENDENT COMPANIES Mr Barry A. Bald-win, a partner of Price Water-house, was elected national

Mr Tony Glenn has been promoted from financial controller to group financial director of the EDMAN COMMUNICATIONS GROUP. He will also become a nember of the group board. ABITIBI-PRICE SALES COM-PANY aunounce the appointment, from January 1, of Mr

Charles P. Harvey as director of sales (newsprint). Mr R. M. Rowley has been appointed managing director of REED PLASTIC CONTAINERS. a division of Reed International Packaging Group. Mr Rowley was previously managing direc-tor of Reed Plastic Packaging.

The solution to last Satur-day's prize puzzle will be published with names of SECURITY PACIFIC, inter-SECURITY PACIFIC, inter- EPIGRAM ASSOCIATES has national merchant banking unit appointed Mr Ian Menzies as finwith names of of Security Pacific Corporation, ancial director. He one of the largest US bank hold in Thornton Baker.

Mr T. S. Ross has been aping companies, has appointed pointed deputy chairman of Mr John Langton, formerly head Wimpey Asphalt and Wimpey of sales and trading of Orion Waste Management both whollyowned subsidiaries of GEORGE head of Euro-securities sales and
WIMPEY. He reports to Mr J. A. trading activities. He brings three key merchant bankers from Orion with him. Mr Thomas Blanchfield will join Security Pacific as head of risk manage-ment; Mr Barry Langley as head of sales division; and Mr Michae Gole as a senior trader.

Mr William Spartin has been appointed managing director of MSL GROUP INTERNATIONAL.

HILL SAMUEL SHIPPING HOLDINGS has appointed Mr M. J. Steele managing director of Wallem & Co. the controlling company of the group's Hong Kong based shipping services operations. Mr P. r. Crossley has operations. Mr P. F. Crossley has been made managing director of Lambert Brothers Shipping, the controlling company of the group's U.K based shipping ser-vices operations. Mr Steele, who will continue as managing director of Wallem Shipmanage-ment, will succeed Mr D. O. Kinloch as managing director of Wallem & Co on January L. After Kinloch as managing director of Wallem & Co on January L After spending most of the last 17 years in Hong Kong, Mr Kinloch has decided to return to the UK where he will be joining the board of a London-based investment group. Mr Crossley, who will continue as managing director of Lambert Brothers Shipbroking, will succeed Mr J. M. Toogood as managing director of Lambert Brothers Shipping. Mr Toogood has been acting both as chief executive of Hill Samuel Shipping Holdings and as managing director of Lambert Brothers Shipping. He will in future be concentrating his efforts on the direction and development of the group. development of the group.

Mr Christopher J. Clarke has joined WALLACE, SMITH TRUST CO, as director, strategic finance and planning department. He was director of management consulting with SRI International.

The MASSACHUSETTS PORT AUTHORITY has named Mr Graves as its director, Europe, based in the Authority's London

JOHN STORK & PARTNERS has appointed Mr Carl-Axel Gerdman, Malmö; Mr Francois Grandelande, Paris; and Mr Grandelaude, Paris; and Mr Donald Macleod, London, as

Mr John Nosworthy has been appointed director-general of the MACHINE TOOL TRADE ASSOCIATION from February 1. He is director and sector-test of He is director and secretary of the Association of Hydraulic Equipment Manufacturers.

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Financial Times Monday November 25 1985	· · · · · · · · · · · · · · · · · · ·
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London refurbishment orders for Trollope and Colls

at Roman House, Wood Street, providing accommodation for Trust House for Holborn.

Trollope & Colls has also for Holborn for First Interstate Capital Markets, at Agar St. At St James's St. At St. James's St. At St. James's St. At St. James's St. At St. James's House for Brush for the St. James's St. At St. At St. James's St. At St. James's St. At St. James's St. At St. At St. James's St. At St. James's St. At St. James's St. At St. At St. James's St. At St. James's St. At St. James's St. At St. At St. James's St. At St. James's St. At St. James's St. At St. At St. James's St. At St. James's St. At St. James's St. At St. At St. James's
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where Y is the percentage (share of profits) payable to the State (after deduction of a 5 per cent capital allowance) and X is the ratio of taxable profit to mining revenue expressed as a percentage. The basic amount as determined by the above formula is currently subject to a surcharge of 1.25 per cent.

In both cases, Y is the percentage rate of tax payable and X is the ratio of taxable profit to mining revenue expressed as a percentage. Taxable profit is arrived at after deducting State's share of profit and capital expenditure. The basic amount as determined by the above formulae is currently subject to a

The Minister of Finance has given his approval to the taxation of the combined mining operations as a single mine.

Proposed Corporate Structure in order to accomodate the needs of certain institutional share-holders a new corporate structure for the consolidated entity is proposed which is more complex than it would otherwise have

proposed which is more complex than it would otherwise have been. This new corporate structure incorporates certain options for members of FSG, Brand, Steyn and West Hold to enable them to rearrange their investments in such manner as best meets their individual requirements. The new structure truckes three companies, all of which it is proposed will be listed on the stock exchanges in Johannesburg, London, Antwerp, Brussels and Paris. In addition the issuers of American Depositary Receipts (ADRs) issued or which may be issued against shares in the three companies have made application for the continuation of the quotation of those ADRs on NASDAQ (National Association of Securities Dealers Automated Quotation system) in the United States.

Steyn – whose name it is proposed to change to Free State Consolidated Gold Mines Limited (Freegold), which will control the group's mining operations. FSG, Brand and West Hold will become wholly owned, directly and indirectly by Freegold.

2. Orange Free State Investments Limited (Ofsil), a new company which will become the holding company of Freegoid owning not less than 50 per cent of the equity of Freegoid. Ofsil will initially acquire 100 per cent of West Hold which will subsequently be acquired by Freegoid.

3. WGM — whose name it is proposed to change to wellkom Gold Holdings Limited (Wellkom), which will exchange its 47.7 per cent holding in West Hold for shares in Ofsil and may also acquire an interest not exceeding 25 per cent in Freegold in terms of the

The proposals are contingent upon the Schemes of Arrangement which are summarised below being approved by members and sanctioned by The Supreme Court of South Africa.

(i) Steyn will make a one-for-one capitalisation issue, thereby doubling the number of its shares in issue. Theorectically this should have the effect of halving the market price of its shares.

market price of its shares.

(ii) Members of FSG and Brand, in exchange for their existing shares in these companies, will be entitled, in defined proportions, to shares to be issued by Freegold. They, together with the existing Freegold (i.e. Steyn) members, will exchange 27 per cent, rounded down to the nearest whole number, of their entitlements to Freegold shares with Otsil for Otsil shares. In the case of members of Steyn such exchange will relate to the aggregate of their existing shares and entitlements to new Freegold shares.

(iii) Members of FSG, Brand and Steyn may in addition elect to tender to Otsil and/or Welkom 6 per cent and 33 per cent, respectively, rounded down to the nearest whole number, of their respective entitlements to and existing Freegold shares for additional shares in Otsil and/or shares in Welkom.

(iv) Only whole numbers of Ofsit and/or Welkom shares will be issued, any fractional entitlements being settled by

payments in cash.

(v) Members of West Hold will be entitled to one Ofsil share for every West Hold share held, in order to allow such members the opportunity of obtaining a direct investment in Freegold they may elect to tender to Anglo American Corporation of South Africa Limited (AAC) and Anglo American Gold Investment Company Limited (Angold) 33 per cent, rounded down to the nearest whole number, of their entitlements to Ofsil shares for shares in Freegold. Ofsil in turn will exchange its interest in West Hold for Freegold shares.

In terms of the proposed Schemes of Arrangement:

(i) For the consolidated area (excluding the former Video lease area): Y = 60 - $\frac{360}{\chi}$

The formulae for determining mining taxation will be:

(ii) For the former Video lease area:

surcharge of 25 per cent.

The three listed companies will be:

Converting Butlin camp into luxury sports and holiday complex

Building workers have accepted a f6m "beat-the-clock" challenge at the seaside. TARMAC CONSTRUCTION has started work on two contracts to help turn Butlin's holiday camp at Minehead, Somerset, into a luxury 60 feet high, with varying speed rides. There will also be a leisure pool incorporating many fun features including rapids, whirf-baster in time for the holiday season," said contracts manager season," said contracts manager Mr Peter Baggott, who is based at Tarmac Construction's office in Bristol. The largest contract, at £4.15m, is for refurbishing 497 chalets to provide de-luxe apartments for 1,750 holidaymakers.

A separate contract worth

of a 9,300 square metre warehouse with integral offices.

Two contracts totalling £1.52m,
at London Bridge City Development SE1, have recently started.
Both contracts have been placed
by St Martins Property Investment facilities will include a
cabaret bar, refurbishment of
the main dining room, an extension to the funfair and a 116-site
lakeside static caravan park.
When it re-opens the centre will
have a new name—Somerwest
World. A separate contract, worth £2m is for rebuilding a swimming

Industrial orders for Eve Construction

EVE CONSTRUCTION has won a batch of orders worth almost £6m. The largest of these, at Unit 1. Europa Trading Estate, Erith, Kent, has been let by Centrovincial Estates. The £2 im contract involves the construction of a 9,300 square metre ware house with integral offices.

At the Esso Petroleum oil terminal, Purficet, Essex, a £1.2m contract has been received in connection with the Lubes modernisation project. The work includes new buildings, re-cladding a warehouse and ancillary

A third contract has been obtained from the GLC for the £600,000 refurbishment of Montfort House, Victoria Park Square, Bethnal Green, Montfort House is a five-storey residential block which will provide 30 two-person

true reflection of your design Monk A. Monk & Company, p. Le., PC). Bire 43, Warrington, Cheshire WAI 448. Tel. (PAS MIX PA

Monk-build-a-

Barracks for **US Air Force**

Work at RAF Alconbury, near Hantingdon, is among £8.6m-worth of contracts won by MOWLEM NORTHERN, in Don-

MOWLEM NORTHERN, in Doncaster.

Valued at £2.4m. the Alconbury
contract comprises the demolition of existing barrack blocks
and the construction of a twostorey building which will provide accommodation for 162 unaccompanied enlisted personnel.
The client is the Property
Services Agenty to behalf of the
US Air Force: work starts this
month for completion in March
1987. Other contracts include a
first road contract from Leicester
County Conneil. valued at
£227,000 for Stage 2B(1) of the
western district distributor road
in Leicester; and a £1.7m refurbishment of 158 flate and

Following the purchase of the site from Spelthorae Borough Council in the spring, JOHN LAING DEVELOPMENTS has started the construction of Benwell House, Sunbury, I brick-ciad three-storey office development of about 26,000 sq ft. The contract is worth £1.9m.

Travel centre at Waverley

NORWEST HOLST SCOTLAND
has begun work on £1.5m contracts for ScotRail and the
Property Services Agency. Two
contracts for ScotRail cover a
larger travel centre at Waverley
Station, Edinburgh. New crew
accommodation is being built at
Queen Street Station, Glasgow.
The PSA Scottish headquarters
at Argyle House. Edinburgh, is
being refurbished on two floors.
Work is due for completion in
March, and will pave the way for
accommodation to be released
for occupation by other department of about 26,000 sq ft. The NORWEST HOLST SCOTLAND for occupation by other depart-ments.

OVERSEAS

Linking Omani well-heads

Costain Group's Oman-based subsidiary. Yahya Costain has been awarded six contracts in the Sultanate, together worth over £19m. All the contracts have been awarded by Petroleum Development Oman and are being executed by the process engineering division of Yahya Property Group to build a section of dual carriagews' made

been awarded six contracts in the Sultanate, together worth over £19m. All the contracts have been awarded by Petroleum Development Oman and are being executed by the process engineering division of Yahya Costain.

The most valuable of the six contracts, which gets underway this month, is a three-year project worth £15m, to provide well hook-up and flowlines service for oil fields in the South of Oman. The work will involve connecting about 200 well heads into production centres and Yahya Costain Process will be responsible for the fabi-cation of all pipework and pumping stations. For this contract Yahya Costain Process has res; vnsibility for the preliminary civil engineering work, the erection of structural steel and the installation of oil field pumping equipment.

Other work in South Oman includes a contract worth £1.3m to construct 11 oil storage and process tanks at PDO's central production station for the newly-developed Nimr oil field. This is being carried out in associadeveloped Nimr oil field. This is being carried out in association with Ishii Iron Works, the main contractor on the project. ad is expected to be complet

by February of next year. The supply of water is a major consideration in the development of the new fields in Sov:'ern Oman and a related project will be constructed by Yahya Costain Process under the terms of a fl.6m contract it has recently secured. Work includes provision of all supervisory staff, labour, equipment and transportation necessary for the installa-tion of borehole pumps and drilling water lines at PDO's

2 WAYS TO MAKE SILICON VALLEY

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Societe Nationale des Chemins de Fer Belges (SNCB)



Nationale Maatschappij der Belgische Spoorwegen (NMBS)

U.S.\$75,000,000 Guaranteed Floating Rate Notes Due November 1991 Unconditionally guaranteed by

The Kingdom of Belgium

In accordance with the provisions of the notes, notice is hereby given that for the six month interest period from November 20, 1985 to May 20, 1986, the notes will carry an interest rate of 8.4875 per cent per annum. This interest amount payable on the relevant interest payment date which will be May 20, 1986 is U.S.\$2,121.09 for U.S.\$50,000 in principal amount of the notes.

by Generale Bank Agent Bank





Banco de la Provincia de Buenos Aires (A public entity organised under the laws of the Republic of the Argentine)

U.S.\$50,000,000 Floating Rate Notes due 1988 Redeemable at the Noteholder's option in November, 1986

For the six months 25th November, 1985 to 27th May, 1986 In accordance with the provisions of the Notes, notice is In accordance with the provisions of the Profes, house is hereby given that the rate of interest has been fixed at 836 per cent. and that the interest payable on the relevant Interest Payment Date, 27th May, 1986 against Coupon No. 9 will be U.S.\$212-86.

Morgan Guaranty Trust Company

JOINT COMPANY ANNOUNCEMENT

Consolidation of Mining Operations

FREE STATE GEDULD MINES LIMITED (FSG) (Reg. No. 05/26324/06)

PRESIDENT BRAND GOLD MINING COMPANY LIMITED (BRAND)

(Reg. No. 05/32680/06) PRESIDENT STEYN GOLD MINING COMPANY LIMITED (STEYN)

(Reg. No. 05/28210/06)

WELKOM GOLD MINING COMPANY LIMITED (WGM) (Reg. No. 05/24464/06)

WESTERN HOLDINGS LIMITED (WEST HOLD)

(Reg. No. 05/09266/06)

(All of which are incorporated in the Republic of South Africa)

After Ofsil has exchanged its interest in West Hold for Freegold Consolidation of Mining Operations In a joint company announcement on December 5 1984 it was reported that the boards of directors of the companies concerned had agreed that application be made for the consolidation of the mining leases of FSG, Brand, Steyn and West Hold, which operate contiguous mines in the Orange Free State. The mining lease held by Steyn's wholly-owned subsidiary, Video Mining Company Limited (Video), was included in the application. application.

The Minister of Mineral and Energy Affairs has approved the cession of the mining leases held by Steyn, Video, Brand and FSG to West Hold and in addition the granting and cession to West Hold of a mining lease applied for by Steyn over an area of approximately 263 hectares contiguous to Steyn's eastern boundary. All these mining leases will be consolidated and worked as one lease. The State's share of profit (i.e. lease) tormula applicable to the consolidated area for the years ending September 30 will be:

After Ofsil has exchanged its interest in West Hold for Freegold shares (but prior to any acquisition of Freegold shares from the FSG, Brand and Steyn shareholders by Ofsil or optional lenders of Freegold shares for Ofsil shares) its sole asset will consist of 37 412 721 Freegold shares (thus in effect 1 Ofsil share will be equivalent in value to 2.61 Freegold shares). Similarly, after the exchange of shares referred to above and assuming that, pursuant to the optional entitlements available, no Freegold shares are tendered for shares in Welkom, Welkom's sole asset (apart from R164 000 comprising its net current assets at September 30 1985, which, in view of its relative insignificance, has been disregarded) will consist of 6 838 000 Ofsil shares, which in turn is equivalent to 17 847 180 Freegold shares (thus in effect 1 Welkom share will be equivalent in value to 0.6786 Freegold shares). The exchanges of Freegold shares for Ofsil and/or Welkom shares by former FSG, Brand and Steyn shareholders thus is based on the attributable value of the Ofsil and/or Welkom shares. The exchange of Ofsil shares for Freegold shares by the West Hold shareholders will also be based on the above attributable values.

Summary of Terms
The exchanges of the Freegold shares for Ofsil and Welkom shares set out below are based on the following ratios: = 2.61 Freegold shares = 0.6786 Freegold shares =1.473622 Welkom shares 1 Otsil share 1 Welkom share 1 Freegold share

The FSG Scheme
A holder of 100 FSG shares will be entitled to: Freegold shares of which will be acquired by Ofsil in exchange for the issue to him of

of such Freegold shares may be tendered to Ofsil for shares in Ofsil 6 per cent of such Freegold shares may be tendered to Welkom for shares in

In each instance the percentage of shares acquired or tendered will be rounded down to the nearest whole number and a cash payment made in respect of any tractional entitlement arising.

The Brand Scheme A holder of 100 Brand units of stock will be entitled to:

Freegold shares of which will be acquired by Ofsii in exchange for the issue to him of Ofsii shares 27 per cent of such Freegold shares may be tendered to Ofsil for shares in Ofsil 6 per cent and/or of such Freegold shares may be tendered to Welkom for shares in Welkom. 33 per cent

In each instance the percentage of shares acquired or tendered will be rounded down to the nearest whole number and a cash payment made in respect of any fractional entitlement arising.

The Steyn Scheme
After a one-for-one capitalisation issue by Steyn, and the change of name of Steyn to Freegold, an existing holder of 100 Steyn shares will then hold and be entitled to an aggregate of 200 Freegold shares. Of the 200 Freegold shares

will be acquired by Ofsil in exchange for the issue to him of Ofsil shares of such Freegold shares may be tendered to Ofsit for shares in Ofsit 6 per cent and/or of such Freegold shares may be tendered to Welkom for shares in

In each instance the percentage of shares acquired or tendered will be rounded down to the nearest whole number and a cash payment made in respect of any fractional entitlement arising.

The West Hold Scheme A holder of 100 West Hold shares will be entitled to:

100 Otsil shares of which

(rounded down to the nearest whole number) may be tendered to AAC and Amgold for shares in Freegold and a cash payment in respect of any fractional entitle ment arising.

Ofsil will in turn exchange its interest in West Hold for 37 412 721 shares in Freegold (that is in the ratio of 2.61 Freegold shares for each West Hold share).

Barciays National Merchant Bank Limited, Standard Merchant Bank Limited, Aiken & Carter (auditors of FSG), Ernst & Whinney (auditors of Brand) and Pim Goldby (auditors of Steyn and West Hold), have indicated that they consider the terms and conditions of the proposals to be fair and reasonable to the members of the companies concerned.

or the companies concerned.

Nominee holders should note that the optional tenders will be based on holdings as reflected in the registers of members of FSG, Brand, Steyn and West Hold. In order to accompate the requirements of their underlying beneficial holders it may accordingly be necessary for such nominee holders to rearrange their registered holdings.

Financial Effects

and the second s

the market prices on The Johannesburg Stock Exchange of the shares and stock units of FSG, Brand, Steyn and West Hold on November 18 1985;

a Freegold share being equal in value to 50 per cent of the market value of a Steyn share as a result of Steyn's one-for-

the relative market and attributable values of the alternative investments would be:

the sale of tractional entitlements at the market prices referred to in 1 with no provision for brokerage.

0 1	R	R	79 II RA 6036
Steyn 100 Steyn shares	7 100.00		
146 Freegold shares		5 183.00	•
20 Ofsil shares*		1 853.10	
Fractional payment		63.90	
	7 100.00	7 100.00	Nil
			
Brand ·			
100 Brand stock units	6 150.00		
135 Freegold shares		4 792.50	
18 Ofsil shares*		1 667.79	
Fractional payment		71.71	
	6 150.00	6 532.00	6.2
			
FSG.			
100 FSG shares	7 150.00		
174 Freegold shares		6 177.00	
24 Otsil shares*		2 223.72	
Fractional payment		48.28	
	7 150.00	8 449.00	18.2
West Hold			
100 West Hold shares	8 650.00		
100 Ofeil shares*		9 265.50	
	8 650.00	9.265.50	7.1
•			• •
*Each Ofell share equales to 2.6	1 Freegold sher	86.	

The effects on the earnings of holders of shares in the Schen companies are based on a companison of the consolidated audited earnings of those companies for the financial year ended September 30 1985, with what would have been the consolidated earnings of freegold if the merger had taken place with effect from October 1 1984, but calculated on the hypothesis that the revised State's share of profit formula and tax formulae were applicable to the merged entity through the period October 1 1984 to September 30 1985. The effects on dividends October 1 1984 to September 30 1985. The effects on dividends of holders of shares in the Scheme companies are based on a comparison of actual dividends declared by these companies, for the financial year ended September 30 1985, with the calculated dividends which would have been paid by Freegold on the assumption that the merged entity would have distributed the same amount as the aggregate distributions of Scheme companies in that year, excluding dividends payable to each other.

It should be noted however, that none of the synergies that will arise as a result of the merger have been taken into account in these comparisons.

	Earnings Position 4	Dividends 6 Position Sh
	Editing After Incre	ase Edating After Increase
	Cents cents	ae) Postion Merger (Decresse) cents cents
Steyn	49 900	F0.000
100 Steyn shares 146 Freegold shares	49 900	52 000 43 464
20 Ofall shares*	14 334	15 540
On fractional payment		
of R63.90**	494	536
	49 900 54 920 10.1	52 000 59 540 14.5
		
Brand		
100 Brand stock units		50 500
135 Freegold shares	37 071	40 189
18 Otsii shares* On (ractional payment	12 901	13 985
of R71.71	555	601
	47 700 50 527 5.9	50 500 54 778 8.5
		
FSG		
100 FSG shares	61 800	<i>6</i> 9 500
174 Freegold shares	47 780	· 51 800
24 Ofsii shares* On tractional payment	17 201	18 648
of R48.28**	373	405
	61 800 65 354 5.8	69 500 70 853 1.9
	######################################	00 300 70 033 1.9
West Hold	-	_ ·
100 West Hold shares	83 900	90 500
100 Ofsii shares*	71 670	77 700
	83 900 71 670 (14.6)	90 500 77 700 (14.1)

Each Ofall share equates to 2.61 Freagold shares. "Assumes that fractional payments will seam income equivalent to the earnings and divident yields exhaved or Pregold shares.

In comparing the effects of the merger on earnings and dividends. West Hold members must beer in mind that they will be exchanging their stake in a company, the bulk of whose operations have a relatively short life, for one in an expanded company with a considerably longer life and that the resultant total dividends they will receive from the merged entity will be significantly greater than they would otherwise have received from their current interest. significantly greater than from their current interest.

The detailed documentation in respect of the Schemes of Arrangement and related matters, which is subject to the approvals of the various stock exchanges concerned is currently being finalised and will be despatched to members in due course. In the meantime members are advised to bear these proposals in mind when dealing in their shares.

The listings of the companies on the Johannesburg Stock Exchange will be reinstated from the commencement of business on Monday November 25 1985 and are expected to be reinstated on the London and other stock exchanges on the same data. Copies of this announcement are being posted to members. Jonnamesourg November 22 1985,

Bases of Exchanges of Shares
The exchanges of FSG, Brand and West Hold shares for Freegold shares have been based on each company's projected contribution over the remaining life of the entarged mining operation (during which each Scheme company's mining assets will be used) and on the relationship between the closing market prices of the respective shares on The Johannesburg Stock Exchange on November 18 1985 (the day immediately prior to the suspension of the listings on the Johannesburg. London and other stock exchanges at the request of the companies, pending the release of this announcement). In arriving at each company's projected contribution to the merged entity a reasonable range of gold prices and discount rates have been used. attributing (in the case of FSG, Brand and West Hold) to each Ofsti share the attributable market value of its underlying rreegord snares;
4. the assumption that, pursuant to the optional entitlements available, no Freegold shares are tendered for shares in Otsil and Welliom and no Otsil shares are tendered to AAC and Amgold for Freegold shares; (It must be noted however that as any such tenders would be based on the attributable values of Otsil and Welliom shares expressed in terms of Freegold shares calculated as set out above, they will not change the effects outlined below.)

WORLD STOCK MARKETS

		CANADA
٠.	HEW YORK DOW JONES 1985 Since Comp'n Nov. Nov. Nov. Nov. Nov. Nov. 1985 22 81 80 19 High	Sales Stock High Low Clear Cang Sales Stock High Low Class Chang Sales Stock High Low Class Chang
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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Closing prices, November 22

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